

EUROPEAN NEWS

French fears surface over Moslem immigration

FOR A WEEK now, France has been racked by anxious controversy over the place of the Moslem community in French society.

The debate was triggered by a clash over whether three Moslem girls should be allowed to wear an Islamic-type headscarf in their classroom. They insisted on doing so, and the headmaster excluded them from the school.

Ever since, debate has raged furiously over whether the girls (and their families) were attempting to display a religious emblem which would infringe the lay principles of the state school system; or whether on the contrary the school system should have been more tolerant towards the wearing of cultural dress.

But behind the debate over the secular nature of the state school system, which has been an iron principle in France since the beginning of the century, there also appears to lie a more diffuse anxiety over the large proportion of France's immigrant community which originally came from the Moslem world. In addition, there are strong indications that pressure from would-be immigrants is again building up from the developing world.

Mr Michel Rocard, the Socialist Prime Minister, has tried to calm the controversy, with an appeal for tolerance, and his Education Minister, Mr Lionel Jospin, has followed suit: "Schools are there to accept children, not to exclude them. A headscarf is not a reason for exclusion."

Mrs Danielle Mitterrand, the campaigning wife of the French President, has taken the same line. "If today, 200 years after the Revolution, the

A classroom dispute over the wearing of headscarves by three Moslem girls has exposed deeper national concerns about migrants, writes Ian Davidson

secular character of the schools cannot welcome all religions in France, all forms of expression, that means there has been a set-back," she says. But passions remain high, and most leading French politicians on both right and left have come out strongly in favour of the decision by the school headmaster.

"My instinctive reaction," said Mr Charles Pasqua, former Gaullist Interior Minister, "is to say 'no' to the headscarf, because it is a distinctive mark and, in a lay school, it is not normal." Mr Henri Emmanuelli, number two in the Socialist party, took the same line. "We must absolutely not accept that our schools become a place of confrontation for faiths and philosophies," he said.

However, the debate in France has not been conducted as a simple antithesis between native Frenchmen and immigrant Moslems. Some Maghreb immigrant associations openly oppose the wearing of traditional Moslem dress, on the grounds that it symbolises the subordination of women in Moslem society.

The controversy has mainly been articulated in terms of the secular nature of the school system, it undoubtedly resonates particularly strongly because of the weight of Moslem immigrant communities in France. And the debate has almost certainly received extra impetus from the revelation that immigrant flows into France are much greater than had previously been thought.

In theory, new immigration was stopped dead in 1974, with the stagnation of the first oil shock, though France has continued to permit immigrants to be joined by their families. But the latest news, from the head of the Office of International Migrations, is that these family reunions involve large numbers of people, and that one way or another new arrivals in France are running at around 120,000 a year.

Moreover, there has been a sudden increase in the number of requests for asylum, which rose from 27,672 in 1987 to 34,352 in 1988, and which look like totalling 60,000 by the end of this year. Only a small proportion of such requests tend to be granted: 8,704 in 1987, and 8,734 last year. But applicants still get rights of abode and work while their cases are being processed, and at the end of the day many thousands of rejected applicants simply stay on as clandestine immigrants.

These figures are modest compared with the recent flood of immigrants into West Germany. But the intensity of the current controversy over the wearing of Moslem headscarves in school, strongly suggests that French opinion leaders are acutely sensitive to underlying social anxieties about the pressure of Moslem immigration.

Peugeot counts the cost of strike in more than lost output

The company's plants are working again but the stoppage revealed some important weaknesses, writes William Dawkins

MANAGEMENT at PSA, Europe's third largest motor manufacturer, was yesterday calculating the full cost of the most damaging wage dispute in its history.

Exhaustion and bitterness prevailed among the last strikers to trickle back to work yesterday at the group's two main Peugeot assembly plants at Mulhouse and Sochaux in north-eastern France.

"Peugeot - it is not finished," said Mr Henri Krasucki, secretary general of the Communist-led CGT, the most extreme of the seven unions in the strike. "They will be back - like many others," he warned. Even a member of the more moderate CFDT union, which started the move back to work, added: "Relations between strikers and non-strikers and between workers and management will be very difficult in the next few weeks."

It was seven weeks ago to the day when bodyshop workers at Mulhouse, main production centre for the 206 supermini, Peugeot's biggest selling model, first donned tools. Colleagues at nearby Sochaux joined them a week later, since when the strike halved production at both plants. The effect was remarkable, considering the strike was only joined by a small minority (1,000-2,000) of the two plants' 35,000 combined workforce.

Like a trench battle, the side with the most endurance won only because the other ran out of ammunition; the real dispute - over the share-out of the fruits of Peugeot's hard won recovery - was never really resolved. The strikers ended up with a very small fraction of their FF1,500 (£150) a month pay claim. They only returned to work when it

dawned that Peugeot's management, perhaps unlike its more politically sensitive counterpart at Renault, was ready to sit it out indefinitely.

This has on the surface vindicated the tough style of Mr Jacques Calvet, Peugeot's chairman, who was greatly criticised for refusing even to negotiate with the unions until the Government called in a conciliator after five weeks. Yet the strike has also exposed a surprising weakness in Peugeot's labour relations, hitherto thought to be rather more stable than at Renault.

The immediate damage is the hold-up in production of 55,000-60,000 cars, roughly 4 per cent of this year's planned output of 1.37m vehicles. While Peugeot is still highly profitable, it will be able to make up nothing like the full shortfall this year.

Capacity shortages have already lost it some French market share -

currently just under 20 per cent, according to the industry's latest monthly figures. Peugeot has been struggling to keep pace with a strong upturn in demand, partly boosted by the Government's decision to reduce VAT on consumer goods from 28 per cent to 25 per cent.

The last time the car group had a dispute of anything like this seriousness was when workers rioted outside Peugeot's plant at Folsy just outside Paris. That was in protest against a stringent job-cutting, restructuring and factory modernisation plan launched by Mr Calvet, who had been called in by the Peugeot family to rescue the group.

He succeeded in putting his plan through, and, since becoming chairman in 1984, has masterminded one of the most spectacular recoveries anywhere in French industry. Having accumulated losses of FF8bn

between 1981 and 1984, Peugeot made FF8.5bn last year alone. The PSA group, which also includes Citroen, now has 12.7 per cent of the West European car market.

While Peugeot was being turned around, its workers seemed prepared to accept lower wage awards than their counterparts at Renault, in the interests of letting Mr Calvet work his magic. Today, however, they feel the fact that they are paid on average 13 per cent less than Renault workers, is poor reward for their part in the company's renaissance.

Mr Calvet has always felt deeply unhappy about the amount of support Renault obtains from the state. But that does not diminish the fact, he argues, that Peugeot needs more than ever to reinvest to hold its own in the decline in the European car demand he expects to come this year and next and to fight the new wave

of competition from Japan.

Thanks to that effort, with investment running at 6 per cent of turnover in 1988, Peugeot plants are already highly automated. Stocks are also cut to almost zero thanks to the introduction of "just-in-time control" techniques. While this has cut costs, the strike has shown the importance of stable labour relations to making such a system work.

"It just takes one grain of sand in the machine and the whole thing goes out of action," says one Peugeot official, reflecting on the lessons of the strike.

But judging by the mood among jaded union officials yesterday, Mr Calvet's message of austerity is still a very long way from being accepted by the powerful minority at the heart of the strike. It might be said that he has won this battle, but not yet won the war.

W German foreign assets soar

By Andrew Fisher in Frankfurt

WEST GERMANY'S net foreign assets have more than tripled since the end of 1985 to reach DM427bn (£144bn) in the middle of this year, the Bundesbank said in its latest monthly report. After Japan, Germany is the world's second biggest creditor nation.

The net foreign asset figure compares with DM329bn in the middle of last year and only DM125bn at the end of 1985. The bank said that a higher proportion of the assets was now in the form of short-term investments.

The sharp rise in Germany's foreign wealth, a reflection of the strength of the economy and the country's correspondingly high surpluses, is in sharp contrast to the position in the US. At the end of 1982, US net claims abroad totalled nearly \$140bn. But at the end of last year, US had net foreign liabilities of some \$30bn. German claims on foreign borrowers were equivalent to \$200bn, while Japan was owed around \$300bn.

The Bundesbank said that Germany's total foreign assets in mid-1989 were DM1,350bn compared with DM514bn at the end of 1985, making an average growth of around 15 per cent annually. Set against these were liabilities of DM823bn, or 30 per cent more than at the end of 1985.

Around 10 per cent of the assets represented direct investments, while 45 per cent comprised short-term investments. On the liabilities side, about 30 per cent of the total consisted of foreign holdings of German securities.

Swedish banker steps aside during tax probe

By John Burton in Stockholm

MR JACOB PALMSTIERN, chief executive of Scandinavian bank Skandinaviska Banken (SEB), Sweden's largest commercial bank, yesterday requested administrative leave because of a tax investigation into his personal financial affairs.

"The continuing legal investigation concerning my taxes and the intense publicity surrounding it risk harming the bank which I have served during my entire professional life," said Mr Palmstierna in a statement explaining the request.

It was accepted by the bank's board, which expressed full confidence in him less than two weeks ago.

Mr Palmstierna moved up to the top management post at SEB only last April.

The tax investigation concerns a lease-back arrangement on housing that was used by the bank's senior executives in the early 1980s and which authorities claim was a taxable fringe benefit.

"It is with great regret that I receive Jacob Palmstierna's request for administrative leave," said Mr Curt G Olsson, SEB chairman. "At the same time I have great respect for the difficult decision he has taken, with the bank's best interests at heart. I hope that it will not be long before I can warmly welcome him back to his place of work."

Ozal takes one step nearer presidency

The elevation to the presidency of Mr Turgut Ozal, Turkey's Prime Minister, moved a step closer yesterday as he saw an increase in his support in a second round parliamentary vote, writes Jim Hodgson in Ankara. However, as in the first round ballot last Friday, the opposition parties boycotted the proceedings.

The 250 votes secured by Mr Ozal yesterday - up from 247 - fell short of the two-thirds majority required on the second round, but do appear to guarantee him victory in the third round on October 31, when a simple majority in the 450-seat legislature is enough.

Changes in EC's draft social charter unlikely to win over UK

By Lucy Kollaway in Brussels

A NEW draft of the European Community's social charter, prepared by the French presidency in the light of objections from member states, seems likely to encounter continued firm resistance from Britain at Monday's meeting of social affairs ministers.

The revised version does not apparently answer the fundamental British complaint that

the charter puts up barriers which the UK has spent the past 10 years tearing down.

European employers, meanwhile, have reinforced their opposition to the charter, claiming yesterday that the Commission's latest version is legally confused, badly drafted, unrealistic and gives too much power to Brussels. They said it would impose an unacceptable

cost on poorer members and prevent countries from enjoying the competitive benefits of a single market.

The complaints were made by Unice, the European employers' federation, and add to an increasing number of objections made recently by member states, trade unions and bureaucrats. Unice shares the concerns of Britain that

the charter is too restrictive, and of Sir Leon Brittan, the UK's senior Commissioner, that it does not divide the responsibilities clearly enough between member states and the Community. Its position is directly opposed to that of the unions which want the charter to be more precise and legally binding.

Unice called on social minis-

ters to amend the document on Monday so that Brussels would only have power over such issues as health and safety, mobility, education and equal opportunity. Employers are strongly against any discussions of pay and conditions being set at European level, arguing that this would impose unnecessary burdens on the system, and particularly large

costs for smaller companies and poorer regions.

Unice argues that the existing document is a mixture of "rights, principles, procedures standards and calls for action" and would like to see it watered down to become a simple set of broad principles and beliefs, that would leave the setting of actual standards in member states.

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AMERICAN NEWS

US civilian capital goods orders drop in September

By Anthony Harris in Washington
US DURABLE goods orders were virtually unchanged at \$126.7bn in September, up by \$0.1bn, according to the advance report from the Department of Commerce...

Federal Reserve resists demands to let the sunshine in

Peter Riddell reports on congressional calls for more open decision-making at the US central bank

MR ALAN Greenspan, chairman of the Federal Reserve, will later today have to deal with two contrasting congressional demands - one to limit the Fed's autonomy by making it more open and accountable...



Congressman Lee Hamilton (left) and William Jennings Bryan - a tradition of mistrusting Wall St and international finance

More recently, there have been the democratically elected executive branch. Both groups, which overlap, are suspicious of the Fed for putting too great a priority on fighting inflation...

Conservative supply-aiders who see the Fed as the enemy of their drive for a revival of enterprise through sustained economic growth. Within the administration, this view is championed by Mr Jack Kemp...

able to the Fed, notably a requirement to make policy decisions and changes in monetary targets public immediately, because this would be counterproductive and destabilise markets.

Left-winger gains in Brazilian opinion poll

By Ivo Dawson in Rio de Janeiro
A SHARP improvement in the fortunes of the most left-wing candidate in Brazil's forthcoming presidential elections sent a shiver through the country's business community yesterday.

Treasury explores reduction of bias against corporate equity

By Peter Riddell, US Editor in Washington

The US Treasury is examining ways of reducing the existing tax bias against corporate equity, as part of the integration of corporate and individual tax systems.

functions between good or bad debt or corporate transactions. The markets are the appropriate judges of a corporation's capital structure or of a transaction.

industry. The Treasury believes that limits on the deductibility of interest could have uneven effects between sectors and severely affect highly leveraged industries such as airlines.

Earthquake aid package backed

By Janet Bush in New York

A \$3.85bn emergency aid package for the San Francisco earthquake has been approved by a key House of Representatives committee as a compromise between the demands of California Congressmen and Administration proposals.

Justice Department curbs use of racketeering law

By Janet Bush in New York

THE US Justice Department has issued guidelines limiting the use by Federal prosecutors in white-collar crime cases of the racketeering law used in the indictment of Mr Michael Milken...

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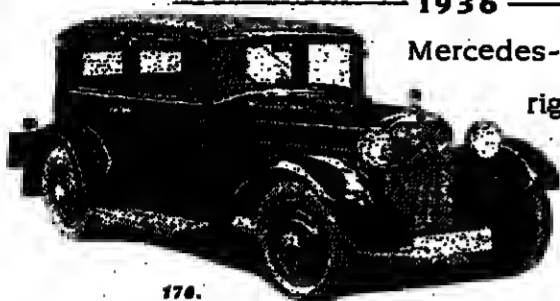
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1931

Independent front suspension developed to allow each wheel to follow road surface contours unhindered by the movements of the other front wheel for greater stability, comfort and improved steering control.

It is subsequently adopted, almost universally, by other manufacturers.

1936



170.
1931-1936

Mercedes-Benz develop the rigid-frame floor pan, three-section collapsible safety steering column and strong side-impact protection.

1949

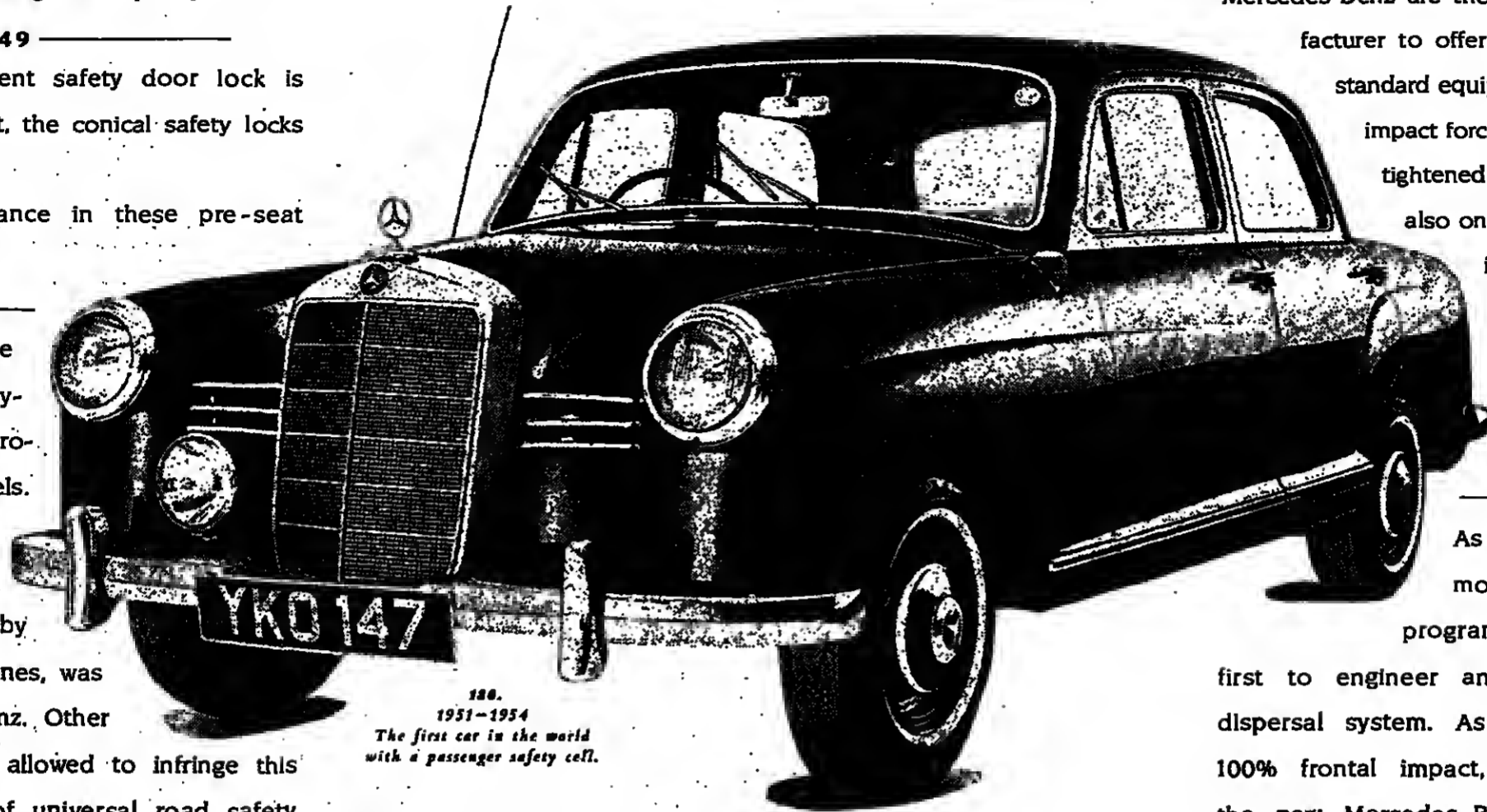
The Mercedes-Benz patent safety door lock is introduced. In an accident, the conical safety locks cannot burst open or jam.

An important advance in these pre-seat belt days.

1951

Mercedes-Benz develop the world's first safety body-shell. Later to go into production in the 180 models.

The now standard practice of placing passengers in a rigid cell protected by front and rear crumple zones, was patented by Mercedes-Benz. Other manufacturers have been allowed to infringe this patent in the interests of universal road safety.



180.
1951-1954
The first car in the world with a passenger safety cell.

1959

First systematic crash and roll-over test programme. In one year 80 cars are destroyed so that safety problems can be more thoroughly investigated.

Mercedes-Benz introduce the first production cars to be equipped with padded interior surfaces and flexible components for additional safety: large, padded steering wheel boss; a padded, yielding dashboard; flexible control switches and levers; padded sun visors, window sills and arm rests; flexible window handles; recessed door handles; rear-view mirror that detaches on impact.

1961

Servo-assisted disc brakes are introduced on all four wheels to reduce driver effort in everyday as well as emergency braking.



230SL.
1963-1967

1967

Mercedes-Benz safety steering assembly. It yields progressively on impact to reduce the possibility of driver injury. The main advantages are: a large padded steering wheel boss, impact absorber, collapsible telescopic steering column and a steering box sited well behind the front suspension.

1968

Front head-restraints are introduced to lessen the risk of "whip-lash" neck injuries.

1970

Announcement of the anti-lock braking system (ABS) which prevents the wheels locking under emergency braking. The vehicle does not break away and can

still be steered around obstacles. (The principle is now accepted as the greatest advance in braking since the invention of disc brakes.)



280SE-3.5.
1969-1971

1973

Front seatbelts and head restraints become standard equipment on all Mercedes-Benz cars.

1979

ABS is introduced on production models. Seatbelts are made standard fitting on all four seats (in advance of U.K. legislation).

1981

Mercedes-Benz are the first and still the only manufacturer to offer automatic belt-tensioners as standard equipment (above a pre-determined impact force, the seat-belt is electronically tightened in milliseconds). The airbag is also on offer for the first time (stowed in the steering wheel boss, it inflates in 25 milliseconds on serious impact, to cushion the driver's head and chest).

1983

As a result of the industry's most exhaustive crash testing programme, Mercedes-Benz are first to engineer an improved impact energy dispersal system. As well as coping with the 100% frontal impact, demanded by legislation, the new Mercedes-Benz design directs impact energy away from the car's occupants in the event of off-set frontal collisions.

Mercedes-Benz develop brake and clutch pedals that swing away from the driver's feet in the event of a major accident.

1987

ASD (automatic locking differential) is introduced. Under conditions where traction varies between the right and left driven wheels, causing one to spin uselessly, the ASD system automatically transfers power to the wheel with better traction. The device is designed to operate at speeds up to approximately 19 mph, to aid initial acceleration and manoeuvrability in difficult conditions. However, the ASD warning light alerts the driver to poor traction conditions regardless of vehicle speed.

1988

ASR and 4-Matic are introduced. Developing from the technology of ABS and ASD, these systems give the driver additional support



300TE 4-MATIC. 1988

In hazardous road conditions. ASR (acceleration skid control) electronically monitors wheel speed and automatically applies the brake and adjusts the throttle opening so the driving wheels cannot lose their grip under hard acceleration. 4-Matic (automatically engaging four-wheel drive) electronically monitors wheel slip and steering angle, progressively bringing in front wheel drive, a locking front to rear differential and finally, a rear differential lock as conditions dictate.

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WORLD TRADE NEWS

Fujitsu extends telecom interests

By Louise Kehoe in San Francisco

IN A move towards the "globalisation" of its telecommunications business, Fujitsu, one of the largest Japanese electronics manufacturers, will establish research and development facilities in the United States and Europe.

Today the Japanese company is scheduled to hold groundbreaking ceremonies at the Richardson, Texas site of its new North America Telecommunications Centre, which will house its first telecommunications research facility outside Japan.

By the end of 1992, the \$80 million manufacturing and research complex is expected

to employ about 1,200 people. Eventually, the company says that as many as 4,500 people are expected to be employed, more than doubling the current number of Fujitsu America employees.

Fujitsu also aims to establish a similar operation in Europe, said Mr Jimiro Dodo, president of Fujitsu America's telecommunications group.

Although plans for the European telecommunications facility are "in the embryonic stage," according to a company spokesman, the establishment of the Texas facilities represents a "blueprint for the way Fujitsu intends to address the global telecommunications

market," she added.

Fujitsu is understood to be considering several possible sites in Europe, including the United Kingdom.

Fujitsu's new complex in Texas will establish the company as a major US manufacturer of telecommunications equipment.

Currently, more than half of the telecommunications products sold by Fujitsu in the US are assembled in Richardson.

Once full scale manufacturing gets underway at the site, the company plans to increase its local content of components to approximately 70 per cent, officials said.

Oil imports put strain on Finnish trade with Moscow

By Enrique Tessieri in Helsinki

NEW environmental legislation in effect by 1991 has put fresh strains on Finnish-Soviet trade, forcing Neste, the Finnish state-owned oil company, to seek low-sulphur oil from the Soviet Union.

President Mikhail Gorbachev is due in Helsinki today for a three-day visit when he will sign, among other accords, a new five-year (1991-95) Finnish-Soviet trade pact.

From 1991, new Finnish legislation will forbid heavy fuel oil (HFO) with over 1 per cent sulphur to be used in four Finnish provinces. The sulphur content of crude refined into HFO by Neste is around 2.7 per cent. Soviet crude imported to Finland has roughly 1 per cent sulphur content.

Mr Jaakko Ihmuntala, Neste's chief executive, has given his views on which course Finnish-Soviet trade should take. This has fallen on about 14 per cent of all Finnish trade. Mr Jermu Laine, Customs Board director-general, says the next five-year trade pact should be the last.

Mr Ihmuntala said: "Only (Soviet) energy products could be left in the clearing-house scheme and all other products traded on a hard-currency basis". This clearing-house scheme would not undergo any radical changes if such a step were taken. "Since 80 per cent of all Soviet imports (to Finland) come in the form of energy."

Japan machine imports 'must grow'

By Ian Rodger in Tokyo

JAPAN will soon be unsuitable for manufacturing, according to Mr Hiroshi Hamada, president of Ricoh, the leading producer of copying and facsimile machines.

In an FT interview in his Tokyo office, Mr Hamada predicted Ricoh would soon have to import machines to Japan from its US factory to satisfy the fast-growing Japanese market.

At a time when many analysts fear that Japan's output of manufactured goods will continue to grow at a high rate, his views come as something of a shock.

Mr Hamada cited the decline in population and the growing interest of Japanese people in the hobby of producing the right product in the most suitable place.

"Japan's gross national product is growing at the rate of 4-5 per cent annually, whereas the number of newly-born children is decreasing. In another five years, we will not have sufficient labour in Japan, so we in Ricoh will be very grateful that we have a production facility in California to manufacture office equipment to export to Japan."

"Working hours are decreasing and we have more and more leisure time available. No doubt Japan is becoming a nation no longer suitable for manufacturing."

Mr Hamada argued that even though the yen had weakened against the dollar in recent months, this would not dissuade Japanese manufacturers from moving more and more production overseas.

"Unless they increase the ratio of overseas production, it will not be possible for them to grow on a global basis," he predicted. "My opinion may be rather pessimistic, but when I look at the longer perspective, I think that is the flow. That is why we are pursuing the policy of producing the right product in the most suitable place."

Ricoh set up its first factory in California in 1973 and has since opened plants in Britain, Taiwan, France and South Korea. Despite the problems facing Japanese office equipment manufacturers, Mr Hamada believes they will maintain their world leadership for at least the next 10 years.

In the past year, the company has been at the centre of a row with the European Commission over copiers it exports from the California plant to EC countries. According to the EC, the copiers did not have enough US content to qualify

as US-made, and so should be subject to anti-dumping duties imposed previously on its Japan-made copiers.

The EC introduced a regulation last July to give force to its view, but meanwhile, Ricoh has raised the local content ratio at its California plant, and so prosecution seems unlikely.

'Mr Hamada cited the growing interest of Japanese people, hitherto considered workaholics, in taking time off...'

Mr Hamada was highly critical of the whole process, and looked forward to the establishment of international rules on country of origin for goods in the Uruguay Round of multilateral negotiations under the General Agreement on Tariffs and Trade (GATT).

He said Ricoh had not been trying to circumvent local content requirements or minimise the amount of local content in its overseas factories.

"If we exported all the components from Japan, then assembled them overseas, that would be meaningless. It would be much better to produce the

whole thing in Japan. But in order to promote local production, you have to go through a certain number of steps.

"For instance, when we started to manufacture our first product in the UK, we needed about 400-500 parts. If we had been required to satisfy the 40 per cent local content from the beginning, we would never have been able to start.

"Obviously, it was necessary to bring parts from Japan. Then we displayed them in the lobby of the plant so that local manufacturers and suppliers could look at them, then produce them. This is the kind of process we always go through."

Ricoh is one of many Japanese manufacturing companies whose sales and profits have recovered substantially since the revaluation of the yen against the dollar four years ago. But Mr Hamada was not impressed.

Reflecting a new view among Japanese corporate managers, he was more concerned with profits than sales. "Although sales are growing, earnings have still not recovered to the level of about 10 years ago. In fact, the net profit margin has decreased to about half what it was then."

Ricoh had net income of ¥17.5bn (£79m) on sales of ¥729.4bn in the year to March 31, 1989.

Saab wins \$310m of US sales

By John Burton in Stockholm

THE SAAB aircraft division of Sweden's Saab-Scania group yesterday received a \$312m (\$310m) order for 35 commuter aircraft from Express Airlines in the US. The deal includes 15 firm orders and 10 options for the 35-seat Saab 340B airliner and 10 firm orders for the new Saab 2000 50-seat turbo prop airliner.

Express Airlines, a regional carrier in the south-east US which already operates 13 Saab 340As in its fleet, becomes the first US customer for the Saab 2000, which has now received 124 firm orders and options since the project was announced in May.

The orders could also represent the break even point, which analysts estimate at 275, for the Saab 340 project. So far, 276 have been sold.

Deliveries of the Saab 340B to Express Airlines will take place between 1991 and 1993 and deliveries of the Saab 2000 between 1993 and 1996.

On Monday, Saab announced that it had already signed a \$1.7bn (\$1.6bn) order with the Swedish regional airline Salentia Aviation AB for 10 turboprop commuter airliners.

Saab said Salentia placed two firm orders for the Saab 340B aircraft and three for the Saab 2000, a stretched 50-seat version of the Saab 340 launched in December 1988.

Turkish power station deal

By Jim Bodgener in Ankara

A JAPANESE-led consortium came a step closer yesterday to a \$900m contract for Turkey's first major "build-operate-transfer" (BOT) thermal power station at Allaganear Irmir with a decree making its site a free-trade zone.

A contract can now finally be expected for the project by the end of the year, according to Ankara diplomatic sources.

The decree confirms the EPDC proposal's lead over its nearest rival, a similar power plant proposed by Europe's Asea Brown Boveri (ABB) for Ambarli near Irmir.

The EPDC group has initiated all of the subsidiary agreements to the main BOT contract for the 1,000-MW plant - now what needs to be resolved is the account into

which revenues will be paid to service construction debt.

The EPDC proposal moved ahead in the summer of the long time favourite for the lead BOT slot, a consortium led by Japan's Chiyoda Corporation and the US' Westinghouse Electric Corporation, when the latter group could not resolve structural problems in its package, especially the financial integration of an associated port for the 1,400-MW plant proposed at Yumurtalikin south-eastern Turkey.

Clinching the attractiveness of the EPDC bid for both the Turkish government and financiers has been the underwriting of construction financing by two of the consortium's members, Marubeni Corporation, and Hitachi Corporation.

Polish hotel agreement questioned

By Christopher Bobinski in Warsaw

A PROPOSED agreement between Trust House Forte and Orbis, the Polish state-owned tourist company, on setting up a joint company to renovate and run the Fina de Siecie Bristol hotel in Warsaw has been questioned by the Orbis employees' self-management council.

The democratically-elected council has told the Orbis management to improve the terms of the agreement with TRF by bringing down the time for which the hotel would be leased to the new joint venture by Orbis, the present owner, from 30 years plus an option on

another 30 years.

Earlier this month the employees' council, set up under legislation passed in 1981, vetoed a proposed joint venture with the Kempinski company to renovate the Europejski hotel nearby on the grounds that the terms of the agreement discriminated against Orbis.

The Bristol project, where renovation work would be carried out by the Austrian Hofman Huculan company, is worth \$35m and the bulk of the financing would come from the International Finance Corporation, a World Bank affiliate.

US looking for curbs on mixed credits

By Peter Montagnon, World Trade Editor

THE US will be looking for speedy international agreement to reinforce curbs on mixed credits with aid to make them more attractive.

Ms Rodriguez made clear in an interview that the mixed credits issue was the one to which the US attached the greater priority. Such credits had continued to proliferate despite international agreement to make them more expensive, in 1987, and the US has long argued they represent an unfair trading practice because they allow countries with large aid budgets to "buy" developing world business.

The Eximbank was still finalising its negotiating policy for the talks which open in Paris on November 13, but Ms Rodriguez said there were two possible ways of dealing with the problem.

mixed credits - export credits sweetened with aid to make them more attractive.

Ms Rodriguez made clear in an interview that the mixed credits issue was the one to which the US attached the greater priority. Such credits had continued to proliferate despite international agreement to make them more expensive, in 1987, and the US has long argued they represent an unfair trading practice because they allow countries with large aid budgets to "buy" developing world business.

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'There is a short fuse on this one. The Administration must report to Congress by next spring'

One was to restrict the practice of tying aid to national exports; another was to limit the sectors to which mixed credits could be applied. There was not much developmental value in offering a mixed credit to a middle-income country so it could purchase telecommunications equipment, she said.

Unless the talks made quick progress, it was likely the US Eximbank would start making aggressive use of its "war chest" which is available to match mixed credit offers

made by other countries.

Though the "war chest" stood at only \$100m, it would support some \$300m in exports and bids for business in developing countries was low, it could be used to support a much larger amount of offers. "You could easily leverage that to a multiple of five, so that at any time you would have \$1bn to \$1.5bn of offers. That begins to bite," she said.

Despite US pressure for speedy results, the Consensus talks are expected to be lengthy and complex. The previous agreement, whereby a minimum grant element was imposed on mixed credits to make them more costly to the donors, took several years to reach.

Do you reveal that you're in business?

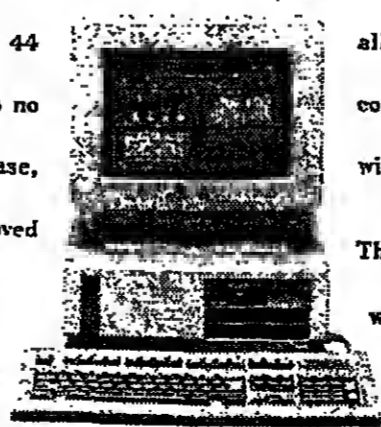


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Murata to invest £45m in English electronics plant

By Charles Leadbeater

A LEADING Japanese electronics components manufacturer is to create about 600 jobs over the next five years by investing about £45m in a manufacturing plant at Plymouth, south west England.

Murata Manufacturing chose the Plymouth site, which used to be owned by Texas Instruments, the US electronics company, after considering locations in West Germany, France and Spain.

The UK plant will complement production from the company's plant in Nuremberg, West Germany. It will begin production next year by displacing imports from the company's Canadian factory.

Although the plant will initially use imported raw materials, it hopes to quickly establish local sources of supply.

It is likely that apart from a small team of Japanese engineers very few of the employees at the plant will be Japanese. There is only one Japanese manager among the company's 88-strong sales force which was set up in 1983.

It will receive about £4.9m in Government grants to set up the plant. Murata hopes to start manufacturing ceramic compositors used in a wide range of electronics products

Soviets, Japan 'pose aerospace challenge'

By Paul Betts, Aerospace Correspondent

THE Soviet Union and Japan are starting to pose a big challenge to the Western aerospace industry, says Mr John Taylor, editor of Jane's Aircraft Manual, warned yesterday.

"Tremendous progress has been made by the Soviet Union aerospace industry", said Mr Taylor before the publication of the authoritative annual.

He suggested that the Soviet Union may be taking a lead in designing and developing supersonic air transport and that Japan was also beginning serious studies of both supersonic and hypersonic aircraft.

He said that Europe urgently needed a committee to advise governments, one capable of identifying future requirements and of helping Europe's industries to develop and build them.

Mr Taylor said the Soviet Union was concentrating on improving the Sukhoi-27 and MiG-29 fighter jets, the speed and manoeuvrability of which has recently impressed experts at international air displays.

However, the Soviet Union did not appear as anxious as the US to develop stealth aircraft, such as the US B-2 bomber which is designed to evade enemy radar.

"I believe it to be significant that there is little evidence of Soviet obsession with stealth, or low-observables, to which our US friends are devoting so much time and money," said Mr Taylor yesterday. But he claimed the Soviets were not unaware of stealth technology.

"In fact, a large Soviet Navy missile cruiser produces a smaller radar signature than a Nato frigate," he said.

In the introduction to the 80th edition of Jane's, Mr Taylor also says the Soviets are raising their profile in the commercial aviation market. Among projects under study are the S-80 light 18-19 passenger transporter, the S-84 four-seat piston-engined light aircraft and the S-51 supersonic business jet being studied in cooperation with the US Gulfstream Aerospace company.

Trade figures pass gloomy milestones

Narrowing the current account deficit looks set to take time, writes Peter Norman

NEWS that Britain's current account balance of payments deficit fell last month to a provisional, seasonally adjusted £1.64bn from £2.01bn in August brought the City of London no cheer.

Although the September figure was in line with the consensus of forecasts and the August deficit was revised upwards by only £11m, Sterling lost 1/4 pence after the news and prices of government bonds fell.

For while Britain's exports reached record levels last month, "an aid imports. Although the September current account deficit was the lowest monthly deficit since May, it also took Britain's trade figures past several gloomy milestones.

The £5.9bn current account deficit for July to September marks a new record for a quarter. At £15.8bn, the deficit for January to September has already overtaken last year's £14.6bn total and the £14.5bn deficit projected for the whole of 1989 by Mr Nigel Lawson,

the Chancellor of the Exchequer, in his budget in March last year.

The Treasury drew comfort from the trend of exports. In the third quarter, export volumes, excluding oil and erratic items, comprising ships, North Sea installations, aircraft, precious stones and silver, rose by 4.5 per cent compared with the second quarter and 8.5 per cent compared with the third quarter of last year.

This, Treasury officials said, was a sign that Britain was benefiting from improvements in the supply side of the economy and that the current account deficit did not reflect a competitiveness problem.

The Treasury also said import growth was slowing "significantly." However, the latest figures showed that import volumes, excluding oil and erratics, were still 5 per cent higher in the third quarter than in the second and 10 per cent higher than a year earlier.

Treasury officials said the import trends pointed to continued excess of demand in the

	CURRENT ACCOUNT (£bn)				
	Current Balance	Balance	Visible Trade Exports	Invisible Balance	
1987	-3.7	-10.9	79.4	90.4	+7.3
1988	-14.6	-20.6	80.6	101.4	+6.2
1989					
Qtr 1	-4.8	-6.0	21.7	27.8	+1.2
Qtr 2	-4.9	-5.9	22.8	28.5	+1.0
Qtr 3	-5.9	-6.8	23.6	30.4	+0.9
Jul	-2.2	-2.5	7.7	10.3	+0.3
Aug	-2.0	-2.3	7.5	9.8	+0.3
Sep	-1.6	-1.9	6.4	10.4	+0.3

Figures for July to September are preliminary. Figures may not add up due to rounding.

Source: CBI

£2.14bn from £1.74bn. By volume, UK car exports fell by 12 per cent between the two quarters compared with a 23 per cent growth in imports.

However, the export trend is unclear. British car exports in the latest three months were 25 per cent higher in value and up 20 per cent in volume compared with the same 1988 period. On a year-on-year basis, volume imports were up 18 per cent and 21 per cent in turn.

Future trends will depend largely on whether British domestic demand responds to the additional credit squeeze imposed this month. Many analysts believe it will, although October's trade figures could still be disappointing.

If demand does slow at home, they argue that manufacturers should be in a relatively good position to switch output to satisfying strongly growing markets elsewhere in Europe because of the recent decline in the value of sterling against the Deutsche Mark and other continental currencies.

Employers paint bleak picture of business

Simon Holberton on the pessimistic conclusions of the CBI's latest industrial survey

BUSINESS optimism in Britain is low, growth in output has appeared to cease, and investment plans may be curtailed, according to the Confederation of British Industry (CBI), the country's employers' organisation.

In its latest quarterly survey of trends in manufacturing industry the CBI removes any doubt about the "success" of the Chancellor of the Exchequer's policy of using high interest rates to cool the UK economy. Domestic demand for UK goods has slackened considerably, it says.

The CBI provides, however, only small comfort on the trade side. Manufacturers are pessimistic about the prospects for exports in the coming year, although over the coming months they expect some pick up in orders.

British industry has taken a turn for the worse over the past three months and the possibility of a recession can now be ruled out. Many compa-

nies, however, believe a recession can be avoided and point out that industrial activity in the UK is slowing from a very high base.

The CBI survey was conducted between September 20 and October 11. Bank base rates were increased to 15 per cent from 14 per cent on October 6. The survey covered 1,224 companies, responsible for about half of the UK's exports of manufactured goods and employment.

The survey shows business confidence fell to its lowest level since October 1982 over the past three months, the fourth successive decline. The CBI said respondents were markedly less optimistic now than they were three months ago.

The reduced confidence seen over the past 12 months contrasts with a period of continued rises in optimism seen in 1987 and 1988. The areas in industry where confidence is thought to be weakest are:

small firms with under 200 employees, the consumer goods industries, while there has been a sharp fall in business optimism in the capital goods industries.

Some 15 per cent of respondents said they were more optimistic about the business situation, while 41 per cent said they were less so. The resulting negative balance of 26 per cent compares with a negative balance of 19 per cent in the July survey.

The CBI "balance" of how the economy is performing on industrial orders, for example, is calculated on the difference between companies which register a growth in orders and the percentage which register a loss.

The outlook was similarly bleak for orders and output. In October manufacturers reported a fall in total new orders, or demand, for the first time since July 1986 and despite an expected pick-up three months ago. The CBI

said total order books have weakened markedly since July.

Growth in output appeared to cease over the past three months. A CBI balance of -1 per cent - the first negative result since October 1986 - indicates a decrease in output over the past four months.

Optimism about exports over the next 12 months has slightly (a balance of 2 per cent compared with a balance of +2 per cent in July). The CBI said it reflected a lack of export orders over the past four months. The deterioration in confidence is particularly marked among the largest companies.

The volume of export orders was unchanged in the third quarter of 1989, despite July's expectation of a slight recovery.

On capital expenditure, investment intentions have weakened since July, partly reflecting lower capacity utilisation and expectations of lower demand. A balance of -3 per

cent indicated they expect to authorise less capital expenditure over the next 12 months. Companies expect to run-down their stocks of finished goods, with larger companies expecting the most significant despatching in the coming months.

Companies also appear to have cut back their intake of raw materials and semi-manufactured goods in response to their expectations for demand.

A shortage of orders, meanwhile, is the most frequently cited constraint on output over the next four months. Plant capacity comes next but is much less so than a year ago.

Shortage of skilled labour as a constraint on output is seen declining significantly over the next four months.

Manufacturing employment fell more sharply over the past four months than was expected in July. A balance of -13 per cent reported lower employment over the past four months.

Ferranti Creditphone to launch sale of handsets

By Terry Dodsworth

FERRANTI CREDITPHONE, the UK telecommunications group, which claims to have pioneered the telepoint mobile communications system, will begin selling its handsets at the beginning of next month.

The move will make Ferranti Creditphone the second of the four telepoint licensees to enter the market. British Telecom and STC launched a trial service two months ago, and another consortium, BYPS, made up of Philips, Barclays and Shell, will be launched in spring of next year. The fourth group of Motorola, Mercury and Shaye Communications

has yet to make an introductory announcement.

Mr John Cummings, managing director of Ferranti Creditphone, claimed yesterday that the Ferranti group's long experience in telepoint technology would give it a strong lead in the market. By Christmas, the company aimed to have 1,000 Zonephone base stations in place and a further 4,000 would be installed by the end of 1990.

The four telepoint licensees are aiming at the mobile communications market with a cheaper, but more limited system than present car and portable telephones.



THE NEW JAGUAR SOVEREIGN. AS USUAL, WE'RE KEEPING IT QUIET.

There's a larger 4 litre alloy engine, it develops 6% more power with even less fuel. It's matched by an enhanced engine management system which prevents from being smoother cuts. It's also got a new 4 speed electronically controlled transmission. Perfect for the mountains. Choose silver normal or sport mode. One for unobtrusive everyday driving. And the other for more spirited occasions. Gives the car's improved performance more sensitive change down and acceleration - in all four gears.

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Yet inside, it remains calm. Some notable revisions have occurred, certainly... new analog instruments... greater colour harmony between face, headlining and seatbelts. But rest assured, that glorious blend of traditional title and rich walnut remains irreplaceable.

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THE NEW 4 LITRE JAGUAR

UK NEWS

Ambulance staff go back to work

By Fiona Thompson and Michael Cassell



A police van, answering an emergency, brings an elderly patient to St Thomas' hospital in London.

LONDON'S 2,500 ambulance workers returned to work last night after staff agreed to lift restrictions which had prompted the London Ambulance Service to take virtually all staff off the payroll on Monday and divert emergency calls to the police and voluntary agencies.

Earlier, Mr Kenneth Clarke, Health Secretary, had told MPs in the House of Commons that the Ministry of Defence was reviewing its resources in case the army was called on to help out.

The London staff had imposed the restrictions, on the use of radios in certain situations, on switching crews between stations and on ferrying non-urgent patients to and from hospital, on Monday as part of a national campaign of action against a rejected 6.5 per cent pay offer.

That optional campaign is still continuing its overtime ban, but unions and management were meeting last night at the mediation service Acaa in a bid to resolve the six week dispute.

Mr Dancoo Nichol, NHS chief executive, agreed to meet after a written request from Mr Roger Poole, chief trade union negotiator for the ambulance workers.

Both sides have been separately to Acaa since the dispute began but this was the first time they had met face to face.

Mr Poole said the unions were prepared to stay at Acaa all night in order to get an agreement. They were still seeking an improved pay offer.

Mr Nichol again ruled out putting the issue to arbitration, which the unions have been calling for since the dispute began but the Department of Health has consistently rejected.

The London agreement came after staff agreed to lift the restrictions that the London Ambulance Service had regarded as the most damaging of a 14 point work-to-rule plan.

Mr Tom Crosby, London's chief ambulance officer, reiterated his support for more pay for London ambulance workers, "given the particular problems of the London service."

As an act of good faith, and in return for the staff remaining on station throughout both days, pay would be reimbursed, said the LAS.

Before the situation was resolved, only six of the capital's 71 ambulance stations were operating yesterday.

The Metropolitan Police, with the help of the Red Cross and the St John Ambulance Brigade, were answering emergency calls.

Mr Crosby said he hoped the reintroduction of emergency cover and the national talks at Acaa would provide "a good springboard" for an end to the dispute.

In the House of Commons, Mr Clarke laid the blame for the disruption to ambulance services squarely on the shoulders of the ambulance staff.

Mr Neil Kinnock, leader of the opposition Labour party, called on the Government to allow the dispute to go to binding arbitration.

PM pressed to silence Walters

By Philip Stephens, Political Editor

MRS Margaret Thatcher, the Prime Minister, is facing strong pressure from backbench Conservative MPs to forbid Sir Alan Walters, her senior economic adviser, from making further public statements of his views on government policy.

Mrs Thatcher, who returns today from the Commonwealth Conference in Kuala Lumpur, will be told by government managers that Sir Alan's recent comments on the European Monetary System have caused deep resentment among her own supporters.

Yesterday Sir William Clark, the chairman of the party's finance committee, said that Sir Alan should not give public interviews, adding that he was providing "ammunition" for the opposition Labour Party.

Party managers said they had received a "stream" of similar representations and the message would be conveyed to Mrs Thatcher before she faces Commons questions tomorrow.

The Prime Minister will be expected to endorse Mr Nigel Lawson's statement yesterday that Sir Alan's views are not those of the Government.

Lloyds to restrict syndicate accounts

By Patrick Cockburn

LLOYD'S of London, the private insurance market, is to introduce stringent new measures making it more difficult for insurance syndicates to keep their accounts open beyond the normal three years.

The move is aimed at preventing Lloyd's managing agents leaving an accounting year open in order to avoid facing up to problems facing a syndicate or calling for more cash from its members.

There are currently some 115 open years involving 68 syndicates. In most cases accounts have not been closed because it has proved impossible to put a sufficiently precise figure on losses, such as those stemming from pollution and asbestos claims in the US.

In some cases, however, the Council of Lloyd's believes "open years" have been declared when not strictly necessary.

The regulations announced yesterday aim to make it much more difficult for managing agents to keep accounts open by prescribing a series of steps they must take when doing so.

In future, a managing agent seeking to declare an open year will be required to obtain an independent actuarial report, including an opinion as to whether the agent has acted responsibly.

Currently, the liabilities for a year are normally reinsured internally by a syndicate under the same management with the following year's account, known as Reinsurance To Close (RITC).

Under the new regulations, the managing agent must seek an independent quote for the insurance to close - in effect obliging the agent to see what view the market takes of the year in question.

Until the year is closed, the rules will in future limit the ability of a managing agent to isolate a single problem year from the rest of his or her business.

Regulations include the submission of reports on the state of the account every six months and an important role for the Underwriting Agents Registration Committee, whose permission must be sought for opening a new syndicate.

The measures, which were first proposed in August, are somewhat harsher and have been introduced more speedily than many members of Lloyd's had expected.

Mr Anthony Haynes, chairman of the Association of Lloyd's Members, welcomed the new rules but said that they wouldn't have much impact on the 115 years already open.

In Brief UK pension funds 'plan' change in investment

UK pension funds plan to put more than a quarter of their investment in domestic equities into indexed (or "passively managed") funds, according to a survey by GS research group Greenwich Associates.

Passive management - tying investment to a stock market index - has become popular as institutional investors have succumbed to the theory that without genuine "insider" information they stand no better chance than anyone else of "beating the market".

Engineering union leaders today meet employer representatives in a bid to negotiate a settlement in their dispute over a shorter working week before strikes at British Aerospace and Rolls-Royce next week. The unions and the Engineering Employers' Federation said the talks were informal and stressed that there was a considerable gulf between their positions.

SDP president Mr John Cartwright, MP for Woolwich, has been re-elected president of the Social Democratic Party. He won 68 per cent of the 3,900 votes cast against his rival, Mr John Martin, the SDP's candidate in last year's Kensington by-election.

Manx hunt ban The Isle of Man parliament voted to ban fox-hunting and hare-coursing on the island. Fines of up to £2,000 will be imposed for breaking the law.

North-East economy North-east England's regional economy appears to have weathered the third quarter of the year better than other parts of the north, with sales and orders holding up and most businesses continuing to do better than a year ago, according to the Tyne and Wear Chamber of Commerce.

Car strike threat Vauxhall, the GM subsidiary car maker, faces a series of strikes by its 3,000 manual workers after union leaders rejected the company's revised pay and conditions offer.

Co-op in Switch Co-op retail stores, the largest UK retail outlet, is to join the Switch electronic debit card scheme under an agreement announced yesterday between Royal Bank of Scotland, one of the founder members of the Switch consortium, and Co-operative Bank.

Teachers pay vote NAS/Unions threatened to ballot its 118,000 members on industrial action, unless the Government raises pay limits set by Mr John MacGregor, Education Secretary, at £50m, equivalent to 7.6 per cent on the teachers' pay bill.

Child benefit Sir Geoffrey Howe, deputy Prime Minister, refused to confirm that the Government had frozen child benefit again this year but said social security spending had risen by a real third in the last 10 years.

London bus routes put up for sale

By Kevin Brown, Transport Correspondent

LONDON Regional Transport, the state-owned holding company for London's bus and underground railway services, is planning to put a further chunk of its bus network out to tender.

Around 23 per cent of the LRT bus network has already been tendered in a programme which began after the bus industry in the rest of the UK was deregulated in 1985.

Most of the tendered services are run by private sector operators, although London Buses, the LRT subsidiary which operates the rest of the network, has won some routes.

Mr Nick Newton, manager of LRT's tendered bus unit, said tendered bus services had been proved to be more reliable and around 15 per cent cheaper than the services they replaced.

"This has encouraged us to quicken the pace of putting out services to tender."

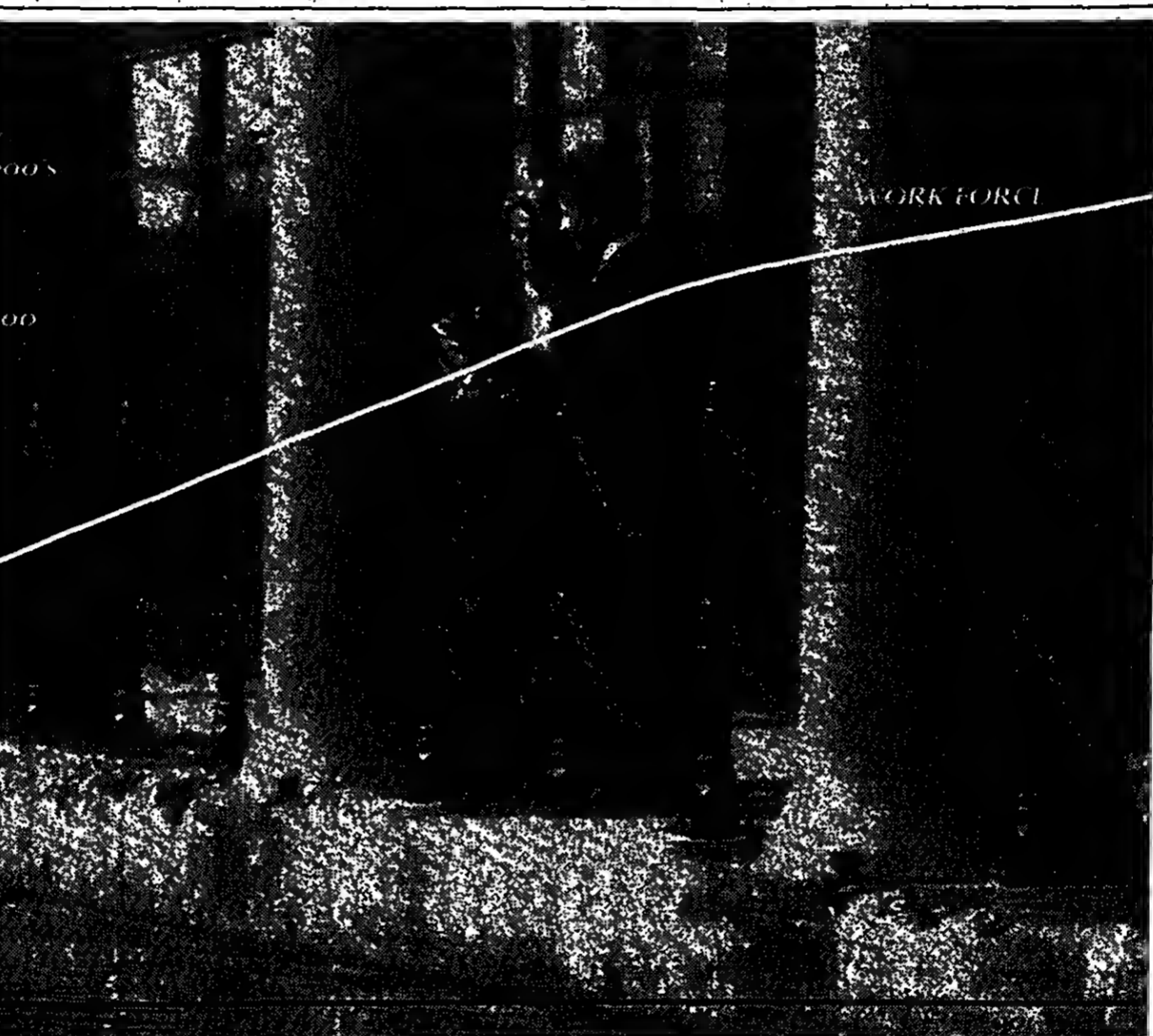
The latest tranche of routes to be put out to tender represents around 10 per cent of the LRT network, or around 18m bus miles. The 29 routes on LRT's list include all those operated from London Buses' Edgware garage, and parts of services in Wandsworth and Barnet.

The successful tenderers will need around 500 buses to operate the routes.

LRT is in the process of splitting up London Buses into 13 units to prepare for the extension of bus deregulation to London, probably in 1992.

The Transport and General Workers' Union warned yesterday that deregulation and privatisation may be leading to the end of 50 years of relative industrial peace on the buses.

Mr Graham Stevenson, the union's passenger services national secretary designate, said he expected wages to suffer from privatisation.



80,000 more reasons for relocating to S.E. Wales

Here it is. The attraction of South-East Wales in graphic detail. According to recent research there could well be an extra 80,000 reasons for relocating to South East Wales.

That's approximately how many people are likely to be added to the already large, available range of staff in the area by the late 1990's.

It is an important factor in influencing the decision of companies to relocate. But there are many more. Just take a look at the list of companies who already have, and discover why they chose to make the move.

All in all, there is a powerful argument for South East Wales.

And not just because of the people here. So, if you are considering relocation, talk to Phillip Morgan, who heads our Financial Services Team in South East Wales on Cardiff (0222) 222666.

Alternatively, write to him in complete confidence at The Welsh Development Agency, Pearl House, Greyfriars Road, Cardiff, CF1 3XX.



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THE INTERNATIONAL DRINKS INDUSTRY

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FINANCIAL TIMES
LONDON & BUSINESS NEWSPAPER

TSB
TSB Trust Company Limited

DECISION
Newport 1987

PROJECT: Relocation and expansion of General Insurance Division.

CRITERIA: Up to 300,000 sq. ft. purpose built offices. 2,000 people. Ease of communication. Scope for expansion.

DC Gardner Group plc
International Banking Consultants

DECISION
Cardiff 1988

PROJECT: Establish new office to handle financial and human resource training.

CRITERIA: Good infrastructure. Fast communications with the City. High quality, inexpensive offices. Enthusiastic and adaptable workforce. Expanding financial centre.

N M Rothschild & Sons Limited

DECISION
Cardiff 1988

PROJECT: New branch office offering a full range of merchant banking activities.

CRITERIA: Fast growing local economy. Banking and corporate finance opportunities.

NPI
NATIONAL PROVIDENT INSTITUTION

DECISION
Cardiff 1988

PROJECT: Staffing and accommodation needs of a leading life insurance business with substantial growth plans.

CRITERIA: 77,000 sq. ft. offices. City centre site. 500 people. Quality environment. Strong local support. Communications.

BNP
BNP Mortgages

DECISION
Cardiff 1988

PROJECT: Expansion by the residential mortgages arm of BNP.

CRITERIA: Dedicated local staff. Excellent professional infrastructure. High educational standards. Quality of Life.

IS YOUR CHILD WATCHING LITTLE TV?

"Television is more interesting than people. If it were not, we should have people standing in the corner of our rooms."

Don't laugh. In schools, this is what they do.

But how many children find listening to teachers standing in front of our classrooms more gripping than sitting in front of the box?

Not many heads go up.

So why not put the two together and use TV to help teach?

What a good idea.

Yorkshire Television were pioneers in producing school programmes.

Their highly acclaimed series, 'HOW WE USED TO LIVE', first appeared in 1968.

Today, it's still the most popular schools programme on the circuit.

This award winning production (last year it won a Royal Television Society Award) is now a fully dramatised series of twenty programmes.

With books, cassettes, computer programs and teachers' notes to support it.

"This isn't history. It's like being there."

Where were you when President Kennedy was shot?

School children today will be watching the latest programme in the 'HOW WE USED TO LIVE' series.

As well as the assassination of President Kennedy, it chronicles the first moon landing and the birth of Rock 'n' Roll.

No blackboard was ever this real.

But surely one highly successful TV series can't justify Yorkshire Television housing the largest educational programme production department of all the network companies?

Who teaches the teachers?

Each year, the new demands of GCSE and the National Curriculum pose enormous problems for schools.

As one of the principal producers of education and children's programming, we were able to help.

For several years now, Yorkshire Television have been awarded the commission to produce programmes that incorporate and reflect these changes.

But it isn't easy. It requires the approval of everyone from the Independent Broadcasting Authority, and the Department of Trade and Industry, to the Department of Education and Science.

And any number of Local Educational Authorities.

All the time beating off competition from other equally ambitious TV companies.

And the BBC.

Under the microscope.

One of Yorkshire Television's most innovative educational programmes, 'SCIENTIFIC EYE', turns science on its head.

It encourages children to use their head. Not just fill it with mindless facts.

These programmes are used all over the world.

Now we've applied the same formula to maths, using documentary film drama and cartoons.

Where do we get all our ideas?

Wipe away all the worthiness for a moment. We are a commercial TV company after all.

As such, our first duty is to entertain. A far cry from educating children, you might think.

Not so. We built our reputation combining the two.

For example, what we learned putting together 'BOOK TOWER', a network favourite for years, proved invaluable in producing schools programmes.

The same with 'RAGGY DOLLS', the adventures of a motley bunch of rejected rag dolls that have now been accepted in 3 million homes.

What will inviting the 'Spitting Image' team to make a children's programme, called 'ROUND THE BEND', teach us?

Watch this box.

So what's the question?

It's not how little or how much TV children are watching. It's a question of what sort of programmes you'd like them to see more of on television.

And, "Who's out there making them?"

For a restless TV company bursting with fresh programming ideas, this is the bottom line.

And on this page, this is where you'll find the answer to that question.

YORKSHIRE TELEVISION
SHARPER TO PUT IT BLUNTLY.

Making your bed
at the legend in Hong Kong.



MANDARIN ORIENTAL
HONG KONG

For generations, Irish linen bedsheets have graced the finest bedrooms. And for over twenty-five years, one particular house in Ireland has been sending its finest work to Mandarin Oriental Hong Kong. An extravagance, perhaps. But the crisp sensual feel of traditional Irish linen assures that you will enjoy your night's sleep at the legend as much as you relish our panoramic harbour views and impeccable service. Such attention to detail has made us one of the finest hotels in the world. And after all, isn't quiet luxury the best kind in which to fall asleep?

MANDARIN ORIENTAL
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FT LAW REPORTS

Commission contract contravenes US law

ALI AND ANOTHER v CARRIER TRANS-CONTINENTAL CO LTD

Queen's Bench Division (Commercial Court): Mr Justice Leggatt, October 12 1989. A PERSON who is in a position to specify and recommend the use of equipment for the purpose of a foreign government's construction project, is deemed to act as a "foreign official" for the purposes of the US Foreign Corrupt Practices Act 1977. And misuse of his deputed official position by promoting the use of certain equipment in return for "commission" nullifies the commission contract if it was agreed that contravention of the Act should render it null and void.

Mr Justice Leggatt so held when giving judgment for the first plaintiff Mr Khalil Osman Abdul Ali, trading as CIE Consulting Engineers, and against the second plaintiff, a Liberian company called Flamma, in their claims for commission against Carrier Trans-Continental Co Ltd and another company in the same group.

His Lordship said that by agreements dated 1979 and 1980 called the Hocom and ADCCC agreements, Carrier agreed to allocate to CIE and Flamma respectively five per cent of f.o.b. point of shipment value of air conditioning equipment purchased from it; the commission to be payable "in respect of sales and co-ordination services."

The construction contracts to which the Hocom and ADCCC agreements related were fixed price contracts and the employer was not affected by the price of individual components included in the work. For both projects CIE acted as consultant engineer.

CIE was in a position to specify and recommend the use of particular equipment for each project, subject to approval of the employer, which in both cases was the Saudi Arabian Ministry of Defence and Aviation.

In neither case did the Ministry know of the agreement to pay commission.

The general manager of CIE was Dr Cherkov, who was in direct charge of all engineering services. He decided to distinguish between its engineering and marketing sides. He had

therefore acquired Flamma, a Liberian corporation, for the purpose of conducting the marketing services that he provided.

By the latter part of 1982, Carrier's products had been used for the purposes of both projects in accordance with their expectations. Nevertheless, save for four small payments in 1981 and 1982, Carrier paid no commission.

When pressed for payment, their representatives prevaricated. Their reluctance to pay was contrasted with the enthusiasm with which they must have entered into the agreements in the first place.

In the present proceedings, CIE and Flamma claimed commission under the agreements. Carrier admitted that *prima facie* they were entitled to commission, but denied liability on the ground, first, that there was breach of a term prohibiting "transfer of funds" to an individual who served "in any official government capacity."

Since CIE did the work and Flamma only received the money, it might be assumed that Flamma intended to pay it to CIE. But under no sensible interpretation of the phrase could CIE be regarded as an individual who served in an official government capacity.

On the evidence there was no breach of either contract of the terms prohibiting transfer of funds to anyone serving in an official government capacity.

The second ground on which Carrier denied liability was that clause 7 of the ADCCC agreement provided that the contract should be null and void if it contravened the US Foreign Corrupt Practices Act 1977.

Expert evidence was given about the Act. The question for the court was whether any action taken pursuant to the ADCCC agreement contravened the Act.

Section 103(a) of the Act made it unlawful for a US company "corruptly" to pay, promise to pay, or authorise the payment of money to any "foreign official" for the purpose of inducing him to use his influence with a foreign government to affect its decision, to assist the company in obtaining business.

It was also unlawful cor-

ruptly to make or promise a payment knowing that it or part of it would be given or promised to a foreign official for like purposes.

In the circumstances a contravention would be established if Carrier could prove that (a) CIE, as a prospective recipient from Flamma of any payment or part payment made by Carrier, constituted a "foreign official" within the meaning of the Act; and (b) that Carrier's promise to pay commission was "made corruptly."

The Act defined a "foreign official" as "any officer or employee of a foreign government or any department, agency or instrumentality thereof, or any person acting in an official capacity for or on behalf of any such government or department, agency or instrumentality."

In *United States v Griffin* 401 F Supp 1222 (SD Ind 1975) a private contractor was deemed to be acting "for and on behalf of" the Federal Government, and to be a "public official." The court agreed that he operated as an independent contractor but held that did not preclude him from qualifying as a person acting for and on behalf of the US under the relevant Act.

It felt that the contractors were placed in a position of responsibility and were enabled to exercise discretion to act for and on behalf of the Federal Housing Authority with respect to bids for housing repairs. The mere fact that Mr Griffin was an employee of the contractors did not prevent him from acting as a "public official" as defined in the relevant statute.

"The purpose of the statute," said the District Judge, "is to protect the public from the evil consequences of corruption in the public service." The court concluded that Mr Griffin and the corporation of which he was president were acting for and on behalf of the US for purposes of the statute.

Since the defendants in *US v Griffin* were held to be public officials, the court was obliged to hold that Flamma was similarly acting as a "foreign official" within the meaning of the Act.

US courts frequently drew on an analysis of legislative history in construing a state. The Senate report for S.805,

stated that "corruptly" was used to make clear that the payment must be intended "to induce the recipient to misuse his official position" in order "to wrongfully" direct business to the payer or his client. It said: "The word 'corruptly' connotes an evil motive or purpose, an intent to wrongfully influence the recipient."

The purpose of the ADCCC agreement could not but have been to induce CIE to misuse its official position by promoting the use of Carrier's equipment, and it was with that intent that Carrier agreed to pay the commission due.

The court was satisfied beyond reasonable doubt that Carrier's promise to pay commission constituted a contravention of the Act.

By force of clause 7, the ADCCC agreement was therefore null and void.

No such clause appeared in the Hocom agreement, and it was not argued that if there were a contravention of the Act in entering into that agreement it would be unenforceable, or that Carrier would be relieved from its obligation to pay.

Carrier's third contention was that the court ought to decline to enforce both agreements on the ground that they were contrary to the public policy of the UK and of Saudi Arabia.

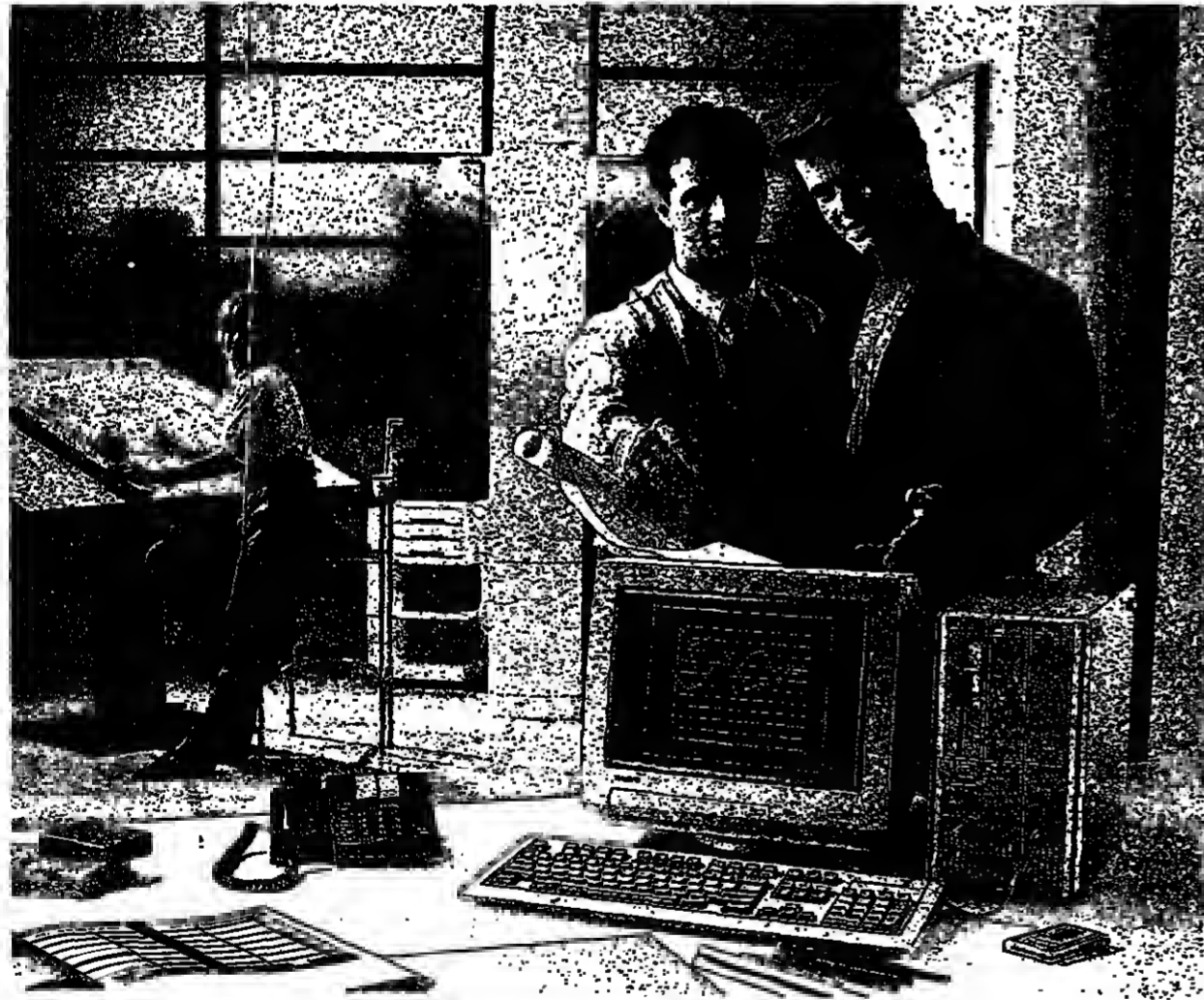
There was no evidence of the law of Saudi Arabia, nor any evidence worth the name of its public policy. Both agreements contained an express provision that if payments were against the law of Saudi Arabia, they would be null and void. From the fact that no such allegation was made the court inferred that the payments were not contrary to Saudi Arabian law. If they were not, it was hard to contemplate that they were contrary to its public policy.

Judgment for CIE in respect of its claim under the Hocom agreement, but not for Flamma in respect of its claim under the ADCCC agreement.

For the Plaintiffs: Andrew Collins QC and Stuart Isaacs (Peter T. James & Co)

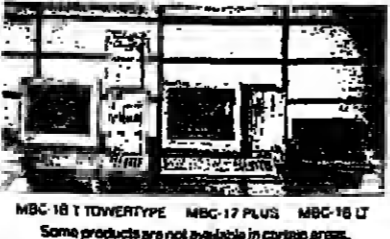
For the Defendants: Michael Brindle (Slaughter and May)

Rachel Davies
Barrister



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FTI

ARTS

TELEVISION

Funny ha-ha and funny most peculiar

All right, I recall. Last week's grouchy claim that the more programmes we were offered, the less there was worth watching...



Alexei Sayle: a cure for the doldrums

The day after that column appeared, BBC2 began a new series of Alexei Sayle's Show, a programme which has more funny and original ideas per minute than plenty of the old comedy programmes used to have in a season...

The unpredictable triumph of The Victorian Kitchen Garden. Once a disastrously pushy male presenter had disappeared and we were left with the redoubtable Ruth Mott...

Edmondson as his sworn enemy, Benon Lichaven, was followed on BBC2 by yet another opening episode in his new series: Smith And Jones In Small Doses...

Thursday was not that unusual. Earlier in the week we had had a spate of new series of all sorts. Tuesday saw the start of ITV's Inside The Brothel...

camp than a field full of polka-dot bull tests, followed that with the opening edition of Sticky Moments which, we were assured on Saturday's Right To Reply...

Friday night brought the first in the new social affairs series, Public Eye which, we are told, is part of the BBC's current affairs revolution...

Brothers, who provide the obvious model. On Sunday afternoon C4 has begun an 18-part series on Art of the Masters...

Then on Sunday evening, ITV has started another three-part Ruth Rendell Mystery which, although at first it brought to mind whole lists of similarly well crafted mysteries...

Christopher Dunkley

Shadowlands

QUEENS THEATRE

William Nicholson's study of the late emotional blossoming of C.S. Lewis, and his unlikely marriage to an American divorcee...

He comes perilously near Alan Bennett's housemaster giving a pi-jaw, then settles for generalised don'tness except when he is playing Sir Michael Hordern...

Christopher Dunkley

ments, and it was only after she was stricken with bone cancer that he realised his love for her. A period of brief fragile bliss ensued for the 58-year-old Oxford academic before his wife's death...

The actress gives no sign of how intelligent we are meant to assume Joy was; but gets a consistent account, unlike Mr Hawthorne who overdoes the Oxford tones...

Martin Hoyle

BBC Symphony

More Ligeti

Festival Hall

As the BBC Symphony's principal guest conductor, Gabor Zagrosok is giving excellent value. Less than two weeks ago, he tackled the Ninth Symphony of Mahler...

major cluster of themes. Coolly and thoughtfully shaped, the movement deserved some further breath, but Zagrosok's fine shading suggested the proper depth...

FESTIVAL HALL

The second concert of the South Bank's bracing "Ligeti by Ligeti" festival again features the excellent conductor, Gabor Zagrosok...

— they seemed unshakably secure, lucid and well-timed. In everything from suppressed fantasia to the traditional Ligeti text most unconventionally, except for making the "Dies Irae" as usual the weightiest section...

soprano Sarah Leonard, whose expertise in recent music is well known, and the mezzo Anne Howell, who ventures less often into this repertoire but was here superbly confident and effective...

Polyphony of 1974, a dense, brilliantly tough score which discloses new musical layers at every hearing. Again Zagrosok brings it with energetic sympathy...

David Murray

Moscow Symphony Orchestra

BARBICAN HALL

The Moscow Symphony Orchestra paid a visit to London on Monday night as part of the Barbican Hall's Great Orchestras of the World series...

with its extensive violin and cello obbligati, runs its close for ponderousness and discursiveness. The third movement, a crisp scherzando-like rondo with a suggestion of Glasunov about it...

After the interval we heard an immensely distinguished performance of Shostakovich's tenth symphony, the work with a recording of which the orchestra made its debut...

extraordinary precision and tonal incandescence under Rozhdstvenky's direction. The scherzo erupted with a terrifying blast, and was over in a trice...

Paul Driver



Nigel Hawthorne and Jane Lapotaire

SALEROOM

Miniatures in demand

Christie's set an auction record for an English miniature late on Monday when a portrait by Nicholas Hilliard, probably of George Clifford, 3rd Earl of Cumberland, sold for £79,200...

similar examples are known, and this seems to be the earliest. Christie's sold Irish pictures in Dublin on Monday night for £437,140, "Donegal Bogland" by Paul Henry...

Obviously in the excitement of looking through all these antiques, many of which had never been unwrapped after purchase, do the local antique dealer Ronald Summerfield...

Antony Thorncroft

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ARTS GUIDE

THEATRE

London Anything Goes (Prince Edward). Cole Porter's sally ocean-going 1930s musical has four or five new songs and a new score by Paige falling to emulate Ethel Merman. Jerry Zals's desperately bright production comes from the Lincoln Center in New York and is understandingly sumptuous fare (74 866L).

New York

Head Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1960s...

Washington

A Few Good Men (Huisman). One of the few new, contemporary dramas headed for Broadway gets its world premiere in Washington this story of a military cover-up. Ends Oct 29. (467 4600)

Chicago

The Misanthrope (Goodman). The first production of the season exchanges Mother's France for contemporary Hollywood in a new adaptation by Neil Bartlett, directed by Robert Falls with David Darrow playing Alceste. Ends Nov 4 (446 8800).

Tokyo

Kabuki Performances at Kabuki-za (941 3151) are at 11am and 4.30pm. The star of the evening show is the prodigious Ennosuke Ichikawa, fresh from a successful season in New York...

Maurice Samuelson reports on fading prospects for independent power generators

Last week, a consortium led by ICI announced a study of what could be Britain's biggest independent power station. The very next day, a delegation of private electricity suppliers told Mr John Wakeham, Energy Secretary, that they saw little scope for early competition in the brave new electricity market due to be launched next Spring.

The two events reflect the uncertainty surrounding a score of new power projects tabled by private developers since the Government first outlined privatisation plans early last year.

The study was announced by a consortium made up of ICI, Enron, the US utility, and National Power, a 1,500MW gas-fired plant at ICI's large coastal site at Wilton on Teesside, which would be designed and built by Enron and owned by a company in which ICI was the major partner. Fuelled through a special built North Sea pipeline, it would cost about £1.2bn. It would supply Wilton's steam and power needs and generate surplus electricity to be transmitted through the national grid and sold on the wider market.



When the spark loses its glow

But although it was by far the largest independent station yet mooted, it aroused little public excitement. ICI, wary of the initial limits on competition within the electricity market, would only reluctantly confirm the Wilton plan. The company stressed that it was not yet a live project, but the subject of a feasibility study, the outcome of which depended on many factors.

In contrast, many of the earlier schemes - such as a 340MW plant proposed for Peterborough by the Eastern Electricity Board and Hawker-Siddeley or a 1,200MW-240MW plant proposed by British Sugar at York, and a 1,500MW gas-fired plant at ICI's large coastal site at Wilton on Teesside, which would be designed and built by Enron and owned by a company in which ICI was the major partner. Fuelled through a special built North Sea pipeline, it would cost about £1.2bn. It would supply Wilton's steam and power needs and generate surplus electricity to be transmitted through the national grid and sold on the wider market.

Representing a range of new combustion methods, the potential newcomers are not only far smaller than the average CBGB plant (most of them

Gas transmission costs for the use of its pipelines. The Wilton plant would be supplied through its own pipeline from a dedicated gas field, and Lakeland Power's site is only a mile from British Gas's Morecambe Bay terminal.

Until recently, obtaining a gas contract was regarded as harder to obtain than a customer for the electricity because of British Gas's traditional aversion to the use of its "noble fuel" to manufacture a rival form of energy.

But the balance of difficulty now appears to be changing. Thanks to the growing availability of gas, improvements in combustion efficiency, and growing concern over the environment, the Government favours its increased use in power stations. The attitude of British Gas also appears to be changing. The prospects for gas burning power stations should become clearer shortly when British Gas publishes, in 10 days time, a schedule of prices for very large users not covered by its existing industrial price structure.

The situation has also been deflated by the Monopolies and Mergers Commission's ruling that independents should be able to buy a tenth of the output of all new North Sea gas fields, thereby ending British Gas's position as a monopoly buyer.

The change is evident in the fate of the Leicester Energy project, a 110MW gas-fired CHP station which for years had been regarded as the front-running independent power scheme in Britain. After more than two years of seemingly fruitless efforts to obtain a gas contract, the Leicester consortium is believed to have had two gas supply contracts in its grasp, including one from British Gas. During the summer, however, the project was shelved because of too much uncertainty on the part of the East Midlands Electricity Board - which was to have purchased its output - about the future price of electricity.

UK productivity
Alas, the figures show no miracles

By Simon Wren-Lewis and Julia Darby

In the 1980s one feature of UK economic performance stands out as being unusually good compared to earlier experience. Between 1979 and 1987 manufacturing productivity (including the self-employed) rose by 4.6 per cent a year on average, compared to a rate of only 2.7 per cent in the previous 8 years. These figures, quoted repeatedly by ministers, are accompanied by clear, if anecdotal, evidence of changes in working practices, management flexibility and so on. The developments have been hailed by some as representing a transformation of the supply side of the UK economy. But just how much of this productivity renaissance is due to a new "spirit of enterprise"?

In an attempt to answer this question we looked at how much of recent productivity growth could be explained by more conventional factors. We re-estimated the equation that determines manufacturing productivity on the National Institute's domestic model using data that ended in 1979, and then saw how much of the subsequent productivity growth it could predict. The chart shows actual productivity growth and the predictions from this equation. Out of the 39 per cent total rise in productivity from the beginning of 1979 to mid-1988, it forecast over 38 per cent. This leaves only about 1 per cent left over to be explained by a supply side miracle.

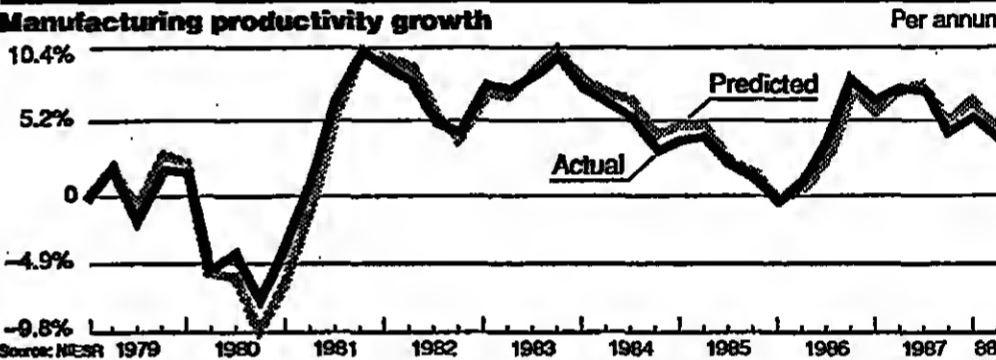
What are the factors, embodied in this equation, that are able to explain so much of the productivity turnaround? Two stand out. The first is that firms, having allowed real wages to rise more rapidly in the 1980s than in the 1970s, have made new investment more labour-saving than in the past. This process makes labour productivity growth a bad guide to underlying efficiency. Second, evidence from the CBI survey suggests firms held seriously over-optimistic views about future output growth in the late 1970s, and this led them to board labour. When this bubble of expectations burst after the 1980 recession, a shake-out occurred. This produced low productivity growth in the late 1970s, and a catching up in the 1980s, which once again had little to do with any transformation of the supply side. A similar expectations effect helps explain the shake-out of stocks that was a feature of the 1980-81 recession.

Once we "adjust" the productivity figures for these two effects and cyclical factors, the rate of improvement in underlying productivity in the 1980s does not appear to be significantly faster than in the 1970s or 1980s. This is not to deny that changes in labour legislation, management flexibility and the like have not had some effect on underlying productivity. Our results suggest that the effect is either small in itself, or that it has been counteracted by other supply side factors like low research and development expenditure or poor training.

How do we reconcile these findings with the perception of many of those in industry that important productivity gains were made through changes in working practices in the 1980s? The two views may not be inconsistent. The overmanning in the late 1970s may have been caused by over-optimistic expectations, but it may also have become embodied in inefficient working practices. Equally the shake out in the early 1980s, together with the installation of labour saving technology, may have required new flexibility by management and workers. Our work suggests these were consequences of productivity improvements, and not their fundamental cause. In particular, it suggests that productivity improvements in the 1980s represented an inevitable reversal of poor results in the 1970s, and not a shift to a new, more rapid underlying growth rate.

Explaining miracles is often unpoplar, particularly among true believers, and we would not wish to add to the Institute's reputation for gloom, so we will end on a positive note. Although recent UK productivity performance may not be miraculous in itself, it is much better than in France or Germany. Our research suggests that after allowing for cyclical factors and changes in labour costs, underlying manufacturing productivity growth in the UK in the late 1960s and early 1970s was a little less than 1 per cent a year below France and Germany, but in the 1980s it is around 1 per cent higher. We have at last begun the process of catching up with the higher level of productivity in these two countries. However this appears to have rather more to do with problems in the performance of our competitors than any fundamental change in our own.

The authors are staff members of the National Institute of Economic and Social Research



LETTERS

Fundamental facts
From Miss Sheila Lawlor.
Sir, Mrs Angela Rumbold's reply, as Minister of State at the Department of Education and Science, (Letters, October 18), to Professor Prals (Letters, October 16), will not reassure those worried by the failure of the proposed UK national curriculum to take the definition of literacy in England and Wales, waiting to market their own electricity instead of merely distributing supplies from the Central Electricity Generating Board as they have done for the past 40 years.

Without these pupils remain illiterate and innumerate, unable to progress at school, cope with the demands of employment. None of the proposals for the national curriculum will tackle this problem. For example, in English, spelling will not be systematically taught, and the teaching of grammar has in practice been outlawed. In history, children will not be tested on facts. In mathematics, the average child

Silence has its risks
From Mr Adrian Zuckerman.
Sir, In your editorial comment on the implications of the acquittal of the Guildford four, (October 22) you advocate the extension of the Police and Criminal Evidence Act 1984 to terrorist suspects. These admirable safeguards are themselves under threat.

In July this year the Home Office published the report of the Working Group on the Right of Silence (C. Danson, Home Office, London, July 18, 1988). It recommends that as soon as a suspect is arrested he or she should be warned: "If there is any fact on which you intend to rely in your defence in court it would be best to mention it now. If you hold it back until you go to court you may be less likely to be believed."

Furthermore it is suggested that silence thereafter, even before the suspect is brought to the police station, should be capable of counting against the accused. Armed with this for-

ms, police officers would be inclined to overplay the consequences of silence, and put pressure on the suspect to submit to immediate interrogation, before the latter has been brought to the police station and before there is any opportunity to consult a solicitor.

Such practices would drive a coach and horses through the safeguards of the Police and Criminal Evidence Act 1984 and the Codes of Practice which are designed for interrogation at the police station. For example, the fruits of "on the way" interrogation, whether statements or silence, will inevitably be unrecorded and present the courts with intractable disputes about what was or was not said and in what circumstances.

If silence is to count against a suspect there is all the more reason to tighten the procedural safeguards, not relax them.

Adrian Zuckerman,
University College,
Oxford

The role of savings in the effort to control consumer spending
From Mr Alan Parker.
Sir, It is ridiculous that an individual should be discouraged from transferring an investment from the shares of one company to those of another, simply because to do so would render him/her liable to capital gains tax (Letters, October 21).

Even more absurd, it is generally cheaper to "bed and breakfast" (realising a gain while retaining a particular holding) than it is to sell and re-invest where the prospects seem brighter.

A simple solution might be the adoption of a "rolling exemption," whereby any prof-

its become tax-free after the asset in question has been held for - say - five years. This would foster a medium/long term view without undue restriction of the exit route.

Machinery already exists, in our National Savings movement, to encourage personal savings. But this cannot be

taken seriously when the general extension rate for matured certificates is a derisory 5.01 per cent. First and foremost we need to see National Savings products offering competitive rates across the board.

A.B. Parker,
13 Ashfield Crescent,
Bingley, West Yorkshire

Official support for UK exports should not diminish
From Mr Campbell Dunford.
Sir, Removal of official support for medium and long term exports would be an act of the gravest folly (Peter Montagnon's article on the Export Credit Guarantees department and support for UK exports, October 19). Unilateral disarmament of our principal trade weapon of our principle defence far reaching harmful effects. Thousands of small companies are sustained by the sub-contract work arising from export contracts won by larger firms; millions of jobs depend on our export success or failure.

The pressure on sterling, and the consequent crippling interest and mortgage rates, are the direct result of our balance of payments gap. The world's money markets need to know that this trailing nation can

earn enough to pay its way - currently the markets do not believe that. Support from official export credits is vital, cheap, and its removal will cost many millions of pounds in support for sterling - with high interest rates and inevitable unemployment.

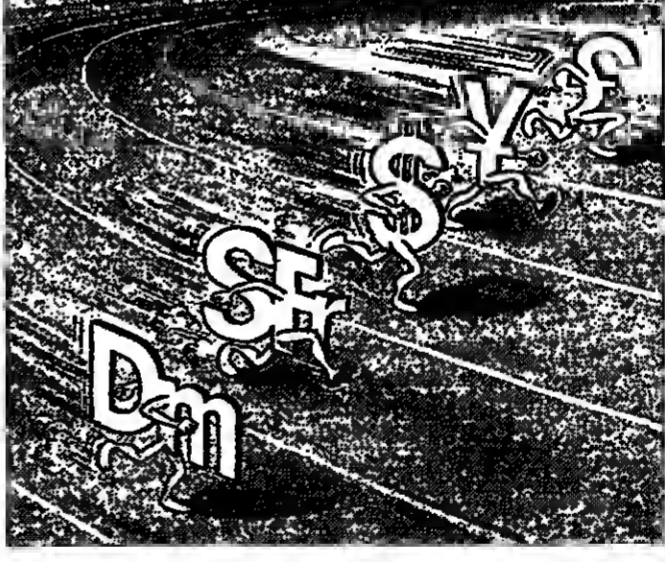
The Treasury view is shortsighted and flawed in both national and economic terms. It becomes harder for the ordinary businessman/woman or his/her banker to believe that the UK Government understands the realities of the marketplace.

Campbell Dunford,
London Chamber of Commerce,
60 Cannon Street, ECA

federation of British Industry about the possibility that EXCG (Export Credit Guarantees Department) support for medium-term export credit might diminish or even disappear (Letters, October 13), echoed in Peter Montagnon's article (October 12) is shared by banks which have a substantial commitment to UK industry in the field of trade and project finance.

If the Trade Secretary decides to reduce in any way the support now available for medium and long-term finance, this would constitute a unilateral act - the UK's principal overseas competitors show few signs of losing the support and subsidies their governments currently make available. UK Government policy does not endorse unilateralism in

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SECTION III

FINANCIAL TIMES SURVEY

A sustained period of high prices has enabled producers to reap record profits and there is cautious optimism about the future, writes Kenneth Gooding. Car makers are seen as important aluminium users in the 1990s, when recycling will be of even greater significance

On the side of the angels

TAKE A tour of the aluminium producers and you find senior executives full of confidence and remarkably unanimous about the industry's future.

□ France. "The Western economy should be in good shape next year. The so-called soft landing in the US is actually happening and it is the same in Europe," says Mr Bernard Legrand, president of Aluminium Pechiney in Paris. "We don't expect any downturn in demand next year."

□ Canada. "In my opinion the industry fundamentals, and by that I mean the basic supply-demand relationship, will remain solid at least through 1992 when new capacity is planned to come on stream," says Mr David Morton, chairman and chief executive of Alcan in Montreal.

"However, a growth in demand of a little over 2 per cent a year is more than enough to absorb any new capacity that can come on stream through 1991. Anything greater than that will make the 1992 increase in capacity a welcome relief rather than an embarrassing surplus."

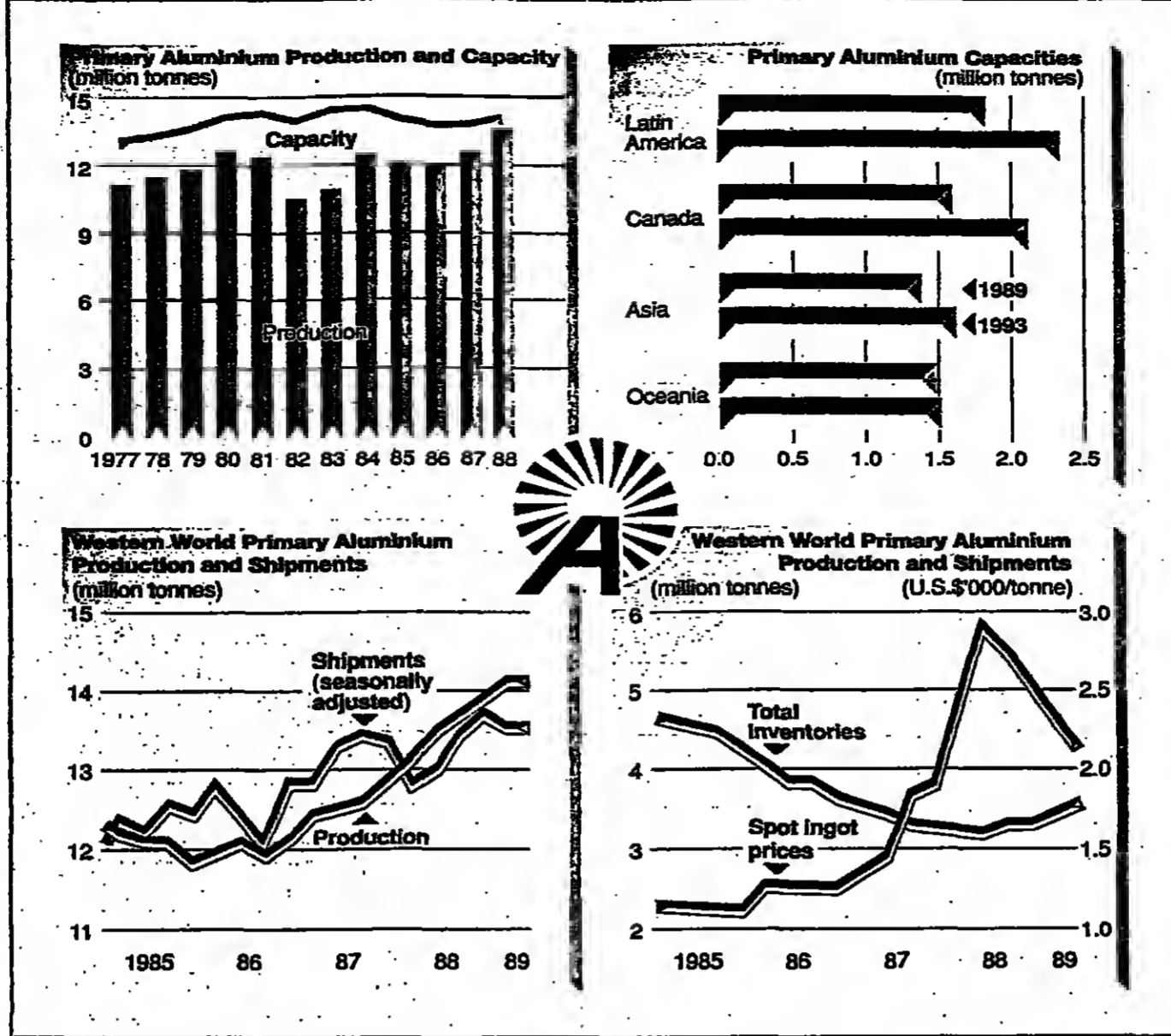
□ The US. "We see the close balance between supply and demand continuing at least

through 1992 with aluminium usage increasing, especially outside the US, well into the next century," says Mr Bill Bourke, chairman and chief executive of Reynolds Metals, in Richmond, Virginia.

□ Switzerland. "The European aluminium industry is in excellent shape and able to benefit fully from a sound economic environment. Most important is the fact that earnings allow the industry to arrange for the necessary investments to secure the future," says Dr Theodor Tschopp, executive vice president of Alusuisse in Zurich.

The aluminium industry has certainly changed its tune since the recession only three years ago. Then, there were widespread doubts about the industry's future and Alcoa (the Aluminium Company of America), the biggest company of its kind in the world, gave the impression it wanted to quit and move into high-technology businesses with a higher expected growth rate.

Pessimism abounded in the rest of the industry because demand was flat, prices were at rock bottom and the strong dollar was crippling the US groups which dominate



ALUMINIUM

aluminium production. What has happened to change the mood to one of cautious optimism?

To start with, primary aluminium prices on the London Metal Exchange have rebounded from under \$550 a tonne in 1985 to a record \$3,200 in June 1988. Since then, prices have dropped back to about \$1,800 but that is still 90 per cent above those 1985 lows.

The price surge reflected a real shortage of physical metal which goes back to the deep recession that overtook all the base metals in the early 1980s. Aluminium was particularly

badly hit because the oil crises which slowed world economic growth also moved energy prices up to a higher level in one, big step. Energy accounts for about 20 per cent of aluminium's production cost and this one blow wiped out a great deal of smelter capacity in the industrialised countries.

Virtually all Japanese capacity was shut down and US output of primary aluminium slumped between 1980 and 1986 from 4.645m tonnes to an 18-year low of 3.037m tonnes.

However, the recent sustained period of high prices has enabled the aluminium producers to reap record profits - particularly those producers in Europe and North America which had been forced by the recession to rationalise and streamline their operations. Record earnings enabled the companies to repair their tattered balance sheets, pay off most of their debts and speed up investment programmes.

Primary aluminium shipments in 1988 reached a record for the third year in succession and were 13.2m tonnes - up 2 per cent on 1987.

But most aluminium companies in Europe and North America increased their revenues by much greater percentages. Not only have they increased production efficiency but they have also switched from commodity products to those with higher value.

Thus Dr Tschopp of Alusuisse points out that there is a 30 per cent mark-up between primary metal and aluminium can stock. A speciality product sells for 100 to 300 per cent more than the basic metal.

Chasing demand, primary aluminium production in the non-communist world increased sharply in 1988 to 13.5m tonnes, a 1.5m tonnes or 7 per cent increase from 1987.

CONTENTS

Production: growth forecasts 2
rolled back; secondary sector 2
Consumption: stockholders: in flexibility is strength 3
Recycling: beer cans; profile: Alusuisse 4

London Metal Exchange; profile: Pechiney 5
European industry; East-West trade 6
Editorial production: Gabriel Bowman

This helped to replenish stocks which in July last year were down to only 1.4m tonnes or just 5 1/2 weeks' usage. That was the lowest stock-to-consumption ratio on record and well below the equilibrium level of seven to eight weeks.

Output cannot grow much more as primary aluminium plants have been operating at about 100 per cent of their rated capacities. Strikes, hurricanes, pricing disputes and alumina shortages have held back production in recent months.

But many analysts believe output will be up by another 600,000 tonnes this year, shifting the market from a severe deficit to a slight surplus.

Looking at future demand, Mr Bill Bourke of Reynolds says: "It is true that the world-wide industry is not enjoying the high growth rates that characterised the 1960s and 1970s. However, annual growth in shipments for the last few years has been in the 4 per cent range. We anticipate average annual growth of 3 to 4 per cent well into the 1990s. That's pretty healthy growth."

Some observers feel that a 2 per cent annual growth rate in demand is more likely over the medium term and pessimists in the industry are worried about potentially enormous increases in primary aluminium capacity. If all the projects announced in the last two years came to fruition, capacity would increase by an annual 6m tonnes and the first surge in production could start as early as 1992.

Mr Legrand of Pechiney puts these fears into perspective: "Much of the talk about increased capacity is just that - talk. If you want to build a new smelter you need \$1bn and that is not easy to find. We feel that the new capacity to come on stream will just keep supply and demand in balance."

Dr Tschopp feels the same way. "Venezuela has tremendous capacity potential. But South American politics are difficult. Who would invest millions in Brazil, for example, until long-term political and economic stability was assured? Canada has such stability, but would it want another 10 smelters?"

While the industry seems not particularly concerned about the possibility of another period of excess capacity, there are other issues at which its strategists are looking very closely.

According to Alcan's Mr Morton, there are four key issues the industry must face in the 1990s: international competition; the development of new products and markets; rising environmental expectations and, closely allied to this, recycling. He suggests that trade barriers are being dismantled the world over. There will be fewer places for high-cost operations to hide.

"Ultimately the industry has to reckon with living in a world without tariffs, without non-tariff barriers, without trade-distorting subsidies and still be profitable."

As for product and market development, Mr Morton believes there is tremendous potential for aluminium metal matrix composites, for example. These can be processed by existing technologies and give significantly higher stiffness, strength and wear resistance at low-cost premiums to aluminium.

However, like many others in the industry, Mr Morton reckons that the greatest promise for aluminium lies with its customers in the automotive industry. Alcan predicts that in the long term, the car makers will be as important aluminium users as the can producers are today.

New investment in all aspects of the industry's processes, from bauxite mining to anodising, that really meets tomorrow's environmental requirements carries a cost penalty of up to 20 per cent which ultimately will have to be paid by consumers. And: "The faster the change demanded, the higher the cost, both social and financial," he adds.

On the related issue of recycling, Mr Morton says aluminium "is on the side of the angels." He points out that aluminium carries an intrinsic value that is tapped each time it is recycled. The industry itself needs to take advantage of this virtue and design products in forms that are more easily recyclable.

"Looking ahead, I can see the day when the aluminium industry will in a sense be 'leasing' the aluminium in its products to its customers, rather than selling it to them. It will do this by guaranteeing a take-back at the end of the product life cycle."



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Not surprisingly, recycled metal now accounts for much of the aluminium produced in the UK. And with the inauguration of the BEC's only dedicated can recycling plant at Warrington, who knows how quickly the amount will grow?

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ALUMINIUM 3

David Blackwell looks at trends in demand for the metal

Global economy is blamed for reduction in growth

Consumption per capita - 1987 figures in kg

Austria	16.1	Italy	17.7
Belgium	7.3	Netherlands	15.4
Denmark	12.0	Norway	15.1
Finland	12.1	Spain	8.3
France	14.2	Sweden	20.1
Germany	25.9	Switzerland	16.6
Greece	4.7	UK	11.5

Europe	1975	1980	1987
US	9.9	13.9	15.5
Japan	20.4	25.5	27.4
	12.2	20.7	22.3

metals, not to say other materials such as timber, plastics and coated steels.

Metals and Minerals Research Services, in its latest quarterly report, points out that the sector in the US accounted for only 37.5 per cent of US demand in the first quarter of this year, against 42.5 per cent in the previous year. Although this change also reflects increasing offtake for the transportation and packaging sectors, total US orders declined by nearly 5 per cent in the first quarter.

The transportation sector - the biggest consumer of the metal - includes commercial vehicles, boat building, railway rolling stock and aerospace. But it is dominated by the car industry, which in the US

accounts for 60 per cent of the sector. The continuing struggle to reduce the weight of the US automobile has led to each vehicle containing 155lb of the metal - almost double the level of 10 years ago. While US automotive demand is flat after a strong year in 1988, the Japanese automotive industry is continuing strong, as is the West German and Italian.

The packaging sector, while only third in the triad, shows the most potential for expanding aluminium offtake. According to Shearson, "the strong level of growth within this category has been largely responsible for the increase in aluminium demand during the course of the 1980s." It estimates that between 1979 and 1988 aluminium consumption

within the packaging sector grew at an annual average rate of 3.6 per cent, compared with annual growth rates of 1.7 and 0.8 per cent in the transport and construction industries.

The US is the main consumer of aluminium packaging almost entirely through the metal's use for canning drinks. Not only has aluminium almost wiped tinplate off the market, but the number of tins produced in the US continues to rise inexorably - 75m were made in 1987 against 35m in 1970. Packaging accounts for 30 per cent of US consumption, according to Shearson, against only 10 per cent of total demand in Japan and Western Europe.

Japan is the second biggest single market for aluminium after the US, with 15 per cent of world demand. The potential for the packaging industry is enormous, Mr Neil Buxton of Shearson's London mining team believes. "There is room for huge growth in Japan as cans replace bottles for beer. The packaging industry saw a 19 per cent increase in consumption last year and is heading for a further 6 per cent increase this year," he says.

Next year most analysts expect world consumption of aluminium to resume a stronger upward trend. Shearson believes the lull in US demand is likely to be brief, given the "soft landing" view of its economists. There is nothing to suggest that growth outside the US will slow, especially in view of the opportunities in the packaging and automobile sectors. Shearson predicts aluminium demand expanding by 2.5 per cent next year to 14.97m tonnes, with a similar increase the following year.

Rudolf Wolff predicts 2 per cent growth next year to 14.94m tonnes. It expects the aircraft and aerospace industries to remain strong, in addition to automobiles, packaging and construction.

Anthony Bird Associates believes that the price falls in

The packaging sector shows most potential for expansion

the aluminium market will keep the metal very competitive through 1990 and into early 1991. It expects 3 per cent growth next year and what it calls "a torrid 6 per cent in 1991."

A note of caution, however, comes from Metals and Minerals Research Services, which is predicting consumption next year at 14.65m tonnes, an increase of less than 1 per cent over this year.



Roger Littlewood, of the Aluminium Stockholders Association

STOCKHOLDERS

In flexibility is strength

ALUMINIUM stockholding - an industry born in the 1950s - has matured into a sophisticated business and is playing an increasingly important role as UK industry changes.

The figures reflect the sector's rapid expansion. The Aluminium Stockholders Association's members shipped 32,000 tonnes of aluminium and related alloys in 1988. Last year shipments reached 123,000 tonnes and this year the ASA is forecasting 120,000 tonnes - 87,000 tonnes of rolled products and 39,000 tonnes of extruded products.

As the size of the ingots emerging from the aluminium production lines increased, the stockholders' role became more important. Few end-users could take whole ingots, which now average five to six tonnes, and will soon be as big as 12 tonnes.

But, says Mr Roger Littlewood, chairman of the ASA, the emphasis of the industry is changing as stockholders become more sophisticated in their own use of aluminium. They now offer a huge range of processing and fabrication services to supply metal to their customers as they want it, he says.

In the simplest terms, the stockholder acts as a metal banker for manufacturing industry. "A manufacturer wants to do what he is good at," explains Mr Littlewood. "He doesn't want to sit on stocks when the base rate is at 15 per cent. The attraction of the stockholder breaking bulk at this point is very great."

He gives as an example a company making aluminium washers - perhaps millions a year. It wants to fill its works with automatic machinery, not with stocks of aluminium coil. The company will want the coil delivered perhaps once a week, and needs it slit to a width which enables it to put the coil straight onto its machines. But it needs to be able to order extra coil in a much shorter time if it gets a rush job or an unusual specification.

Bigger manufacturers - including the car makers - are looking for much shorter lead times than a week for raw materials or components. Some are working towards delivery time slots measured in hours - or "just in time". This concept keeps manufacturing working capital in raw material stocks to a minimum.

In many cases the stockholder will build his business around dedicated stocklines for a particular customer. The provision of special stocks and special services could account for a substantial part of the stockholders' turnover.

Last year was an exceptional trading year for the industry, according to Mr Littlewood. For three of the four quarters stockholders were building up their own stocks to cope with demand. The first quarter of this year saw sales by the stockists of 20,000 tonnes - higher than for any single quarter in 1988 - but the stockists themselves kept their purchases to 18,500 tonnes, as they anticipated a downturn in sales.

The general feeling is that business is holding up well, considering the interest rates, Mr Littlewood says of this year. "Manufacturing industry has not been as hard hit as the retailers. We are all surprised at how well it has held up." But he expects a hard

landing for his industry if there is a hard landing for manufacturing.

Nevertheless, he remains optimistic about the first quarter next year, although he points out that destocking generally has brought the lead times from the aluminium mills down to three or four weeks - compared with 12 weeks or more in the middle of last year.

During the months of high demand and long lead times the nationwide network of stockholders demonstrated its worth to UK industry, Mr Littlewood believes. "We had sufficient stocks and sufficient clout with the mills - no mill is interested in delivering two boxes of aluminium to Aberdeen or Cheltenham."

It is the flexibility of the stockholder that has proved their main strength. The slow but steady growth of stockholding has been consumer-led rather than producer-driven - it appears that the entrepreneurial flair needed for distribution is quite different from that required in the smelting industry.

The days of the standard 8ft by 4ft sheet or 12ft length of angle have gone. The stockholders have built up a comprehensive range of processing and fabricating services.

These include coil-slitting and decolling down to 3mm widths; gullotining with machines able to handle wide and very accurate cuts; extrusion sawing; square, rake and compound angle cutting; plate profiling; polishing, close tolerance machining and drilling; full-scale bent and welded sheet fabrication; and a range of finished surfaces, including painted, anodised, polished, laminated and brushed.

Quality control is also being improved. High-tech industries such as aerospace have always required strict quality controls, and now virtually all the stockholding industry is following BSI standards. "This gives a manufacturer traceable material for individual mill batches - but in small quantities," says Mr Littlewood. "This is plainly a facility that manufacturers who require stringent quality controls must have."

The entrepreneurial flair for distribution differs from that required in smelting

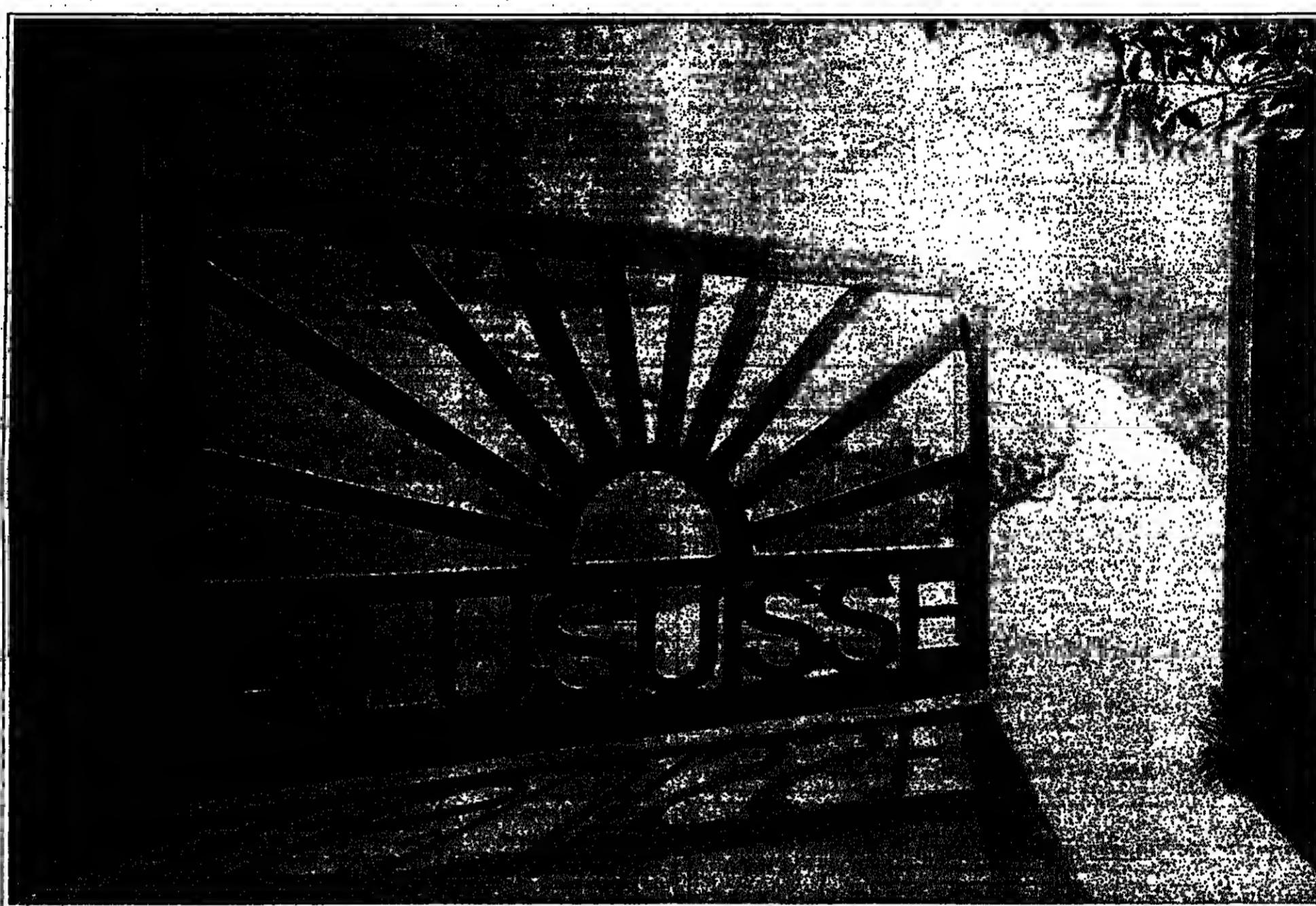
The ASA aims to build a reputation for quality and reliability by introducing a qualification as a condition of membership. At present members must have sales in excess of 150 tonnes a year and carry a minimum of 50 tonnes of stock at all times.

In addition, the ASA has taken steps to raise its profile by spending more on advertising. Mr Littlewood says there has been very little generic promotion for flat mill products and the ASA is planning co-operation with the Aluminium Rolled Products Manufacturers' Association, which had an advertising budget last year of £30,000 compared to the extruders' £390,000.

All these moves have meant a big capital investment for the stockholders. Mr Littlewood says the investment in 1988 was £100m, and has been growing strongly since.

The changing nature of the industry has led to a certain amount of rationalisation - the ASA now has 36 members, compared with 40 last year. Mr Littlewood believes the decline was inevitable after "a certain amount of over-expansion" in 1988, and considers it to be a positive development which will lead to better quality and service standards.

David Blackwell



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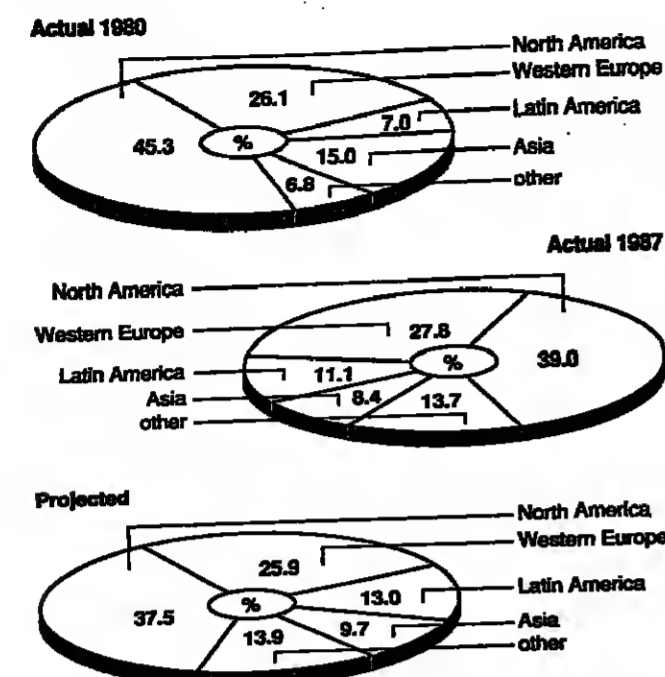
ALUMINIUM 4

Kenneth Gooding looks at prospects for recycling growth

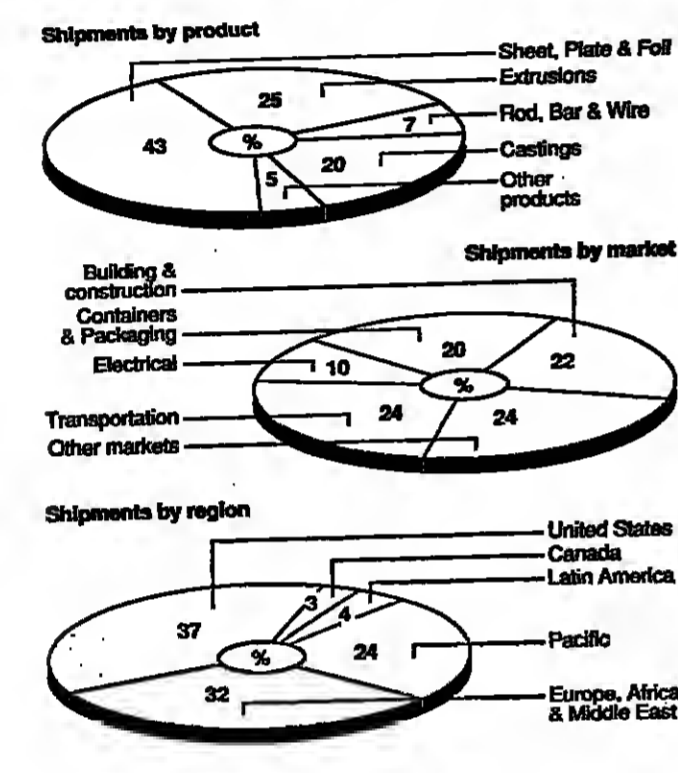
How those beer cans may have even longer life

Western World Aluminium Data

Primary Production



Shipments of Semi-fabricated Aluminium products for 1988



UNLESS RECYCLING can be stepped up, nearly all the expected future growth in aluminium consumption in western Europe - about 2 per cent a year or an annual 86,000 tonnes - will have to be satisfied by imports.

Currently about 35 per cent of total aluminium consumption in Europe is from reclaimed scrap - and the industry claims production from scrap saves about 95 per cent of the energy required to produce new metal.

Last year the amount of recycled aluminium registered was a record 1.6m tonnes. Already as much as 70 per cent of the metal used in electrical engineering, building and transport is re-used. So the industry believes that the sector with the greatest potential for recycling growth is the beverage can market.

This is also one of the fastest-growing areas of aluminium consumption, currently accounting for about 11 per cent of aluminium usage in western Europe.

About 6m of the 16bn beer and soft drinks cans used in the region last year were made from aluminium. The industry has set itself the target of building its share of this particular part of the packaging market to at least 50 per cent by 1991.

It hopes to push the canners in the required direction by emphasising that the aluminium container offers better recycling prospects because it has enough scrap value for a collection and reprocessing infrastructure to be put in place. This is not true for steel cans, according to the aluminium producers.

In reply, the steel can makers point out that primary aluminium is so expensive compared with steel that it simply would not make economic sense to use it for beverage cans unless large quantities were recycled. With an eye on the growing influence of environmental matters on commercial decisions, the British Steel



The drink may not last, but the aluminium can is recyclable

Corporation in the UK has launched a \$1m consumer campaign which emphasises that steel is the only common metal which is attracted to a magnet. So local authorities can recover more than 80 per cent of all steel that is available for recycling from normal household refuse.

The aluminium industry is confident, however, it can repeat in many parts of Europe its performance in the US. There about 76m aluminium beverage cans are used each year, compared with only 30m made from steel.

The profit motive plays a large part in the aluminium industry's success in the US and will contribute to the effort in Europe.

Alcoa, the largest of the US aluminium companies, for example, uses about 600m lb of used beverage cans (which are known in the industry as UBCs) in the 1.5m lb of can sheet it produces each year. That makes a great deal of difference to the economics of its business because, even after collection, transportation and remelting charges are included, UBCs cost only about three-quarters as much as new can sheet.

closed-loop system in which an aluminium can goes from shelf to shelf through reprocessing in only 90 days.

The other North American aluminium companies played their part in building a network of 10,000 recyclers in the US. One educated guess is that about 30,000 jobs have been created in the UBC business.

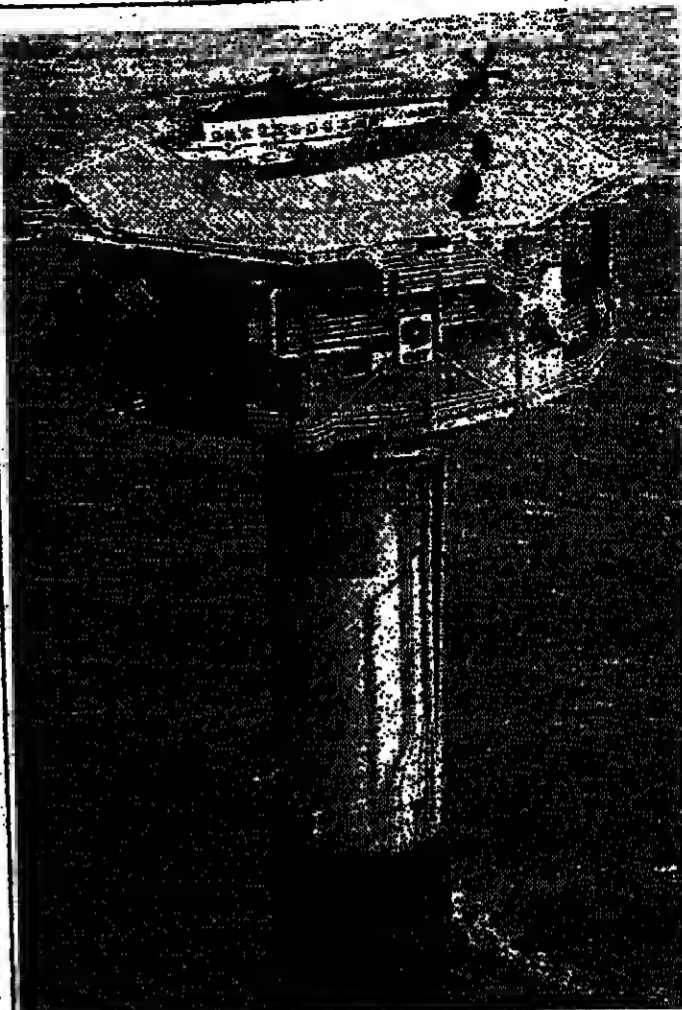
The industry also takes heart from its experience in Japan, the largest market for cans outside the US and one which uses 5bn of them, 84 per cent made of aluminium. The recycling rate of the aluminium cans is 40 per cent.

In Canada, one of the world's major aluminium producers and home of Alcan, the world's largest producer of primary metal, the recycling rate is 60 per cent.

And there is no question that recycling will determine the future of the beverage container in Europe, according to Mr Alexander Wirtz, general manager, can recycling, Europe, at Alcan Deutschland.

Mr Wirtz is co-ordinating the efforts of five big groups - Alcan, Alcoa, Reynolds Metals (also a US group), Pechiney of France and VAW of West Germany - to promote aluminium can recycling in Europe. They have set up the Aluminium Can Recycling Association (Acra), which employs 25 permanent staff.

He points out that, if their efforts are to be worthwhile, the country concerned must use enough aluminium cans to make recycling viable. In West Germany, for example, fewer than 15 per cent of beverage cans are made of aluminium, so it would not be economic to spend recycling campaign money there for the time being.



An aluminium helicopter deck on an oil rig off the Norwegian coast. The large extrusions are supplied by Alusuisse Norge.

recycling rate. Alcoa opened the first purpose-built can collection centre at its plant in Swansea's Enterprise Park in August this year. The centre, capable of handling about 5,000 tonnes of UBCs a year, cost \$200,000 and will absorb \$200,000 a year in running costs. But Alcoa already considers this money well-spent because can recycling rates in Swansea have jumped to 18 per cent.

Giving the commercial at the formal opening, Mr Alan Aylesbury, managing director of Alcoa, Swansea, said: "We estimate that today 80,000 tonnes of aluminium in the form of used beverage cans are buried in the waste stream every year in the UK."

"At the current scrap value of \$500 a tonne or 1p a can, this represents an opportunity for collectors to earn \$30m a year." Collectors are typically charitable or youth organisations. "We expect several more purpose-built recycling centres to be set up in the short to medium term," says Mrs Peaches Gooding, one of Alcoa's regional managers.

It sends them off to rival Alcan's facility at Warrington, Cheshire. As its hefty contribution to the recycling effort, Alcan is to spend \$20m to install purpose-built can recycling plant on the Warrington site. The new facility should be ready in 1991.

Alcan is looking far ahead with this venture because initially it will have to import UBCs from the US for feedstock.

Elsewhere in Europe, Acra's efforts have built recycling in Greece to 20 per cent in less than four years. In Italy it has encouraged more than 500 municipalities to start campaigns and in these areas the recycling rates vary between 15 and 20 per cent. In Switzerland the rate is a little better at nearly 22 per cent.

The association looks with mixed feelings at Sweden. The recycling rate there is 85 per cent - achieved because the Government-imposed mandatory deposits on all containers. But the aluminium industry is not in favour of such schemes, which it feels are often trade-protectivist devices designed to protect local bottlers of containers.

Corporate Profile: ALUSUISSE

Sophisticated packaging strategy

TWO EXAMPLES in particular show clearly how Alusuisse, otherwise known as Swiss Aluminium, is implementing its new strategy - which has seen it switch from relying mainly on primary aluminium production towards more sophisticated products.

First, there is the purchase of William Garfield, a small UK company with annual sales of about \$2m. Then, there is the proposed sale by the end of this year of the Consolidated Aluminium (Conalco) subsidiary in the US which turns over about \$400m a year.

William Garfield is one of four recent acquisitions by Alusuisse's new packaging division, set up almost exactly a year ago. Garfield produces aluminium containers and boosts Alusuisse's share of the UK market for packages for baked goods and frozen products to about 25 per cent. Alusuisse already had a firm foothold in this market via its Star Aluminium subsidiary, based in Cheltenham.

Alusuisse subsequently acquired Cella-craft, a US company with annual sales worth \$70m in flexible customised packaging for the food market. With these two acquisitions, plus others in West Germany and France, the group has built up a new strategic line of packaging specialities. And it has broadened its range of products which used to be based solely on aluminium.

Dr Theodor M. Tschopp, executive vice-president of Alusuisse, says: "We want to be more European and international in packaging. Big packagers, such as Nestlé, are in all countries of the Western world. They do not want a central supplier but local suppliers to meet local requirements."

What does the sale of Conalco in the US tell us about Alusuisse? This big chunk of the group's primary business is expected to be sold by the end of this year. Conalco's operations include a \$15m, 50,000-tonnes-a-year recycling plant which was only recently completed. This plant provides some raw material for Conalco's foil and rolling mills.

Dr Tschopp says Alusuisse does not want to remain in the "commodity" aluminium business in the US if the group has to stay in the second tier of products, even though Conalco's production costs are right. "It does not fit in with our new strategy of being among the market leaders."

So Alusuisse welcomed an organisation so far it has not been identified for Conalco. "But if it is not sold we will keep it - it's making money."

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management team, headed by Dr Hans Fischer, the president, moved in. Dr Tschopp says two main issues were considered: "how do our costs compare with the competition and where should we put our limited capital?"

This approach led to the closure of high-cost primary aluminium production capacity in the US via the sale of Alusuisse's majority stake in Onstet, which operated a loss-making smelter on the Ohio River.

There were also capacity reductions in West Germany and Switzerland. All told, the group's capacity was cut by about half to 376,000 tonnes a year but "we would not have reduced capacity if it had been low-cost," Dr Tschopp insists.

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ALUMINIUM 5

David Blackwell looks at the role of the London Metal Exchange

Price-fixing volatility attacked

THE LONDON Metal Exchange is talking far more to metal producers and consumers than it used to, says Mr David King, the chief executive designate. It aims to be aware of their concerns and reflect them as contracts are developed.

This year it has held two seminars in London to create a dialogue between the exchange's traders and the metals industry. This can be seen as a brave policy, for the seminars have brought widely-held criticisms of the LME much more into the open.

Both seminars — the first was on zinc and the second on all base metals — attracted attacks on the volatility of LME prices. The LME is widely used as the price-setting medium for the metals industries — the European Producer Price for zinc, for example, was dropped at the beginning of this year following the successful launch of the Special High Grade zinc contract.

It has been a standard joke in the aluminium industry that LME metal is for buying and selling, but not for using. Ear-

lier this month, the issue was brought up at the LME seminar on base metals by Dr Theodor Tschopp, executive vice-president of Aluminex. He accused the LME of doing a poor job in setting aluminium prices since trading started in 1978. There had been extreme price volatility, resulting in significant real costs for both consumers and producers, he said. The LME price had, over the past few years, moved from under \$1,000 a tonne to more than \$3,000, a range of more than 300 per cent, while fluctuations in consumption had been less than 10 per cent.

"True, the world as a whole is volatile and all prices fluctuate, but the fluctuations facing aluminium have been very violent and the damage has been very real. Wild metal prices have damaged us much more severely than the wild share prices of October 1987 damaged the world economy," Dr Tschopp asserted.

Changes in the structure of the aluminium industry had contributed to the price volatility. Integrated companies, with

their own downstream operations, controlled about 90 per cent of primary aluminium smelting capacity in the early 1970s but now controlled under 65 per cent.

The independent smelters who had increased their market share at the expense of the integrated groups relied on traders to place some of their production. Traders (including the Japanese trading houses) may be handling at least 30 per cent of the metal marketed.

"Traders generally take a short-term view of markets," said Dr Tschopp.

Most aluminium from producers was still sold at negotiated and relatively stable prices, adjusted at monthly or quarterly intervals, "but the price negotiated at any moment is heavily influenced by the current LME quotation."

Price volatility had made it difficult for producers to plan short-term production, said Dr Tschopp, but he could think of no alternative to the LME aluminium price. He urged the LME to encourage larger volumes of trading by producers and consumers for hedging purposes, to help eliminate manipulation of the market.

According to Mr King, this is exactly what the LME is trying to do — and the LME seminars themselves are part of the process. "First you must have a dialogue — you must listen and understand the concerns of existing users of the LME," he says. "Second, you must educate the potential new users that they can mitigate against their exposure to price volatility by hedging."

Education and dialogue are key words in the formation of the LME's new image. But in any case the exchange can hardly be accused of standing still recently as far as aluminium has been concerned. The aluminium contract now trading — for 99.7 per cent pure metal — was launched in June 1987 to bring the exchange into line with the international aluminium industry. Until the end of December last year the new contract was trading in tandem with the old contract for 99.8 per cent metal, which was being manufactured only in the Soviet Union and Eastern Bloc countries.

The sterling-based 99.5 per cent contract was killed off by the LME because it was believed to be inefficient and open to squeezes. The exchange now is confident that

it has got the new contract — the first to be denominated in US dollars — broadly right, "but we will continue to fine tune it," says Mr King.

The LME has also expanded its network of overseas warehouses to which metal can be delivered. The Singapore warehouse — the first LME warehouse outside Europe — has attracted "significant usage — 20,000 tonnes is not unusual."

Further warehouses in Japan became good for delivery in July this year, and although they have not been used much, the exchange is well pleased with the move.

"It's early days in Japan," says Mr King. They have to go through a learning curve to understand the advantage of using them."

Japan is a huge consumer of aluminium, and its companies should be able to deliver unwanted metal against the LME contract, and as easily retrieve it, without any transport delays.

Mr Christopher Green, chairman of the LME, says that the expansion of the warehouse base "is one of the most important things that can happen" to smooth out price fluctuations. Mr King gives a general rule of thumb: "the more warehouses, the more stable the market is likely to become."

If it were not for the LME's current problems with the Commodities and Futures Trading Commission (CFTC) it would now be actively seeking warehouse sites in the US. As things stand, it would be pointless attracting more business from the US (currently about 15 per cent of the LME total and worth \$10bn a year) if it were only to increase the regulatory cost burden on LME members. If agreement is reached with the CFTC on segregation of client accounts and other matters, US warehouses will shortly follow.

The reporting of stocks in LME warehouses — now announced once a week — has also come under fire. Mr Green is wary about the possible introduction of daily reporting of stocks. "The chief anxiety is that when stock levels are very low, big shipments might take place on one day and frighten the market."

A five-day moving average of stocks has been suggested to try to even out up and down swings and make movements less dramatic. "There might be a case for looking at this."

Whatever the LME board does, at the end of the day it is the market users who set the price of any particular metal, Mr Green asserts.

Meanwhile, the LME has great confidence in the future of its aluminium contract. While it is not challenging copper to be the LME's flagship contract, it is a good second, with 30 per cent of the trading against copper's 45 per cent.

But says Mr King, copper has been around for so much longer. "Aluminium has only been around for 10 years — it's early days."

PECHINEY of France started the aluminium industry last November by revealing it had agreed to take over American National Can of the US for \$1.5bn and that it was also to build a primary aluminium smelter at Dunkirk in France, to come on stream in 1991.

The American Can deal turned Pechiney, already the world's third-largest aluminium producer, into the world's top packaging group.

This follows the trend among the big aluminium producers to move more of their production downstream to higher value-added products so as to counter the highly cyclical nature of demand for primary metal.

However, Pechiney's plans for the Dunkirk smelter, to cost FF1.5bn (about \$410m), seem to represent a reversal of the trend for aluminium production capacity to be shifted towards areas with low-cost energy, such as Canada, Venezuela or the Gulf.

This raised questions in the minds of some competitors. Surely, they hinted, Pechiney could consider a smelter at Dunkirk only if it was to be indirectly subsidised by another state-owned French business, Electricité de France, a partner in the project as well as its power supplier?

"There were questions, too, about the American Can deal: was the price too high; would not Pechiney crumple under

the huge debt burden it was taking on?"

Mr Jean Martin Folz, Pechiney's ebullient president, sheds fresh light on the Dunkirk project. He suggests that the industry as a whole has been rethinking its primary aluminium production strategy during the past two years.

While it makes sense to produce basic aluminium as cheaply as possible anywhere in the world where there is low-cost energy, Pechiney produces very little commodity aluminium. Much of its output is high-quality product, tailored to the needs of individual large customers. These customers are located in the industrialised countries and they prefer to have their supplier nearby.

They also want security of supply from countries with political and fiscal stability, countries where the power supply is not just cheap but also reliable, Mr Folz says.

The Dunkirk smelter will offer this security.

As for accusations about hidden subsidies, Mr Folz says that the European Commission, quite rightly, asked some pointed questions about the Dunkirk project but has given it the all-clear, albeit with some tough conditions about the power supply contract.

Electricité de France, like other power companies, had

over-estimated future demand and for some time would have excess nuclear power capacity. So it was able to offer power to the Dunkirk smelter "at a special price" in the early years of the smelter's life.

"We can prove conclusively that EDF does not make a loss on the deal," says Mr Folz.

The deep recession in the metals markets had forced the group to streamline and rationalise what remained. It once had 10 primary aluminium smelters in France alone. When Dunkirk comes into operation it will have only five. But even before the ANC purchase it had nearly 50,000 employees.

Pechiney's management team is headed by Mr Jean Gandois, the chairman and chief executive, who came from Rhone-Poulenc, the state-owned chemicals group. It has reorganised Pechiney into three divisions: aluminium, packaging and engineered products.

In the process, Mr Folz says, the management decided Pechiney was not large enough to compete effectively internationally. It needed to expand by acquisition — but only in those areas which offered better-than-average growth prospects while also being related to Pechiney's existing operations.

The choices were obvious: Pechiney's packaging business, Cebal, would be expanded, and so would its industrial division which

includes Howmet, based in the US and a world leader in precision castings of super-alloy, titanium and aluminium alloys used primarily in jet aircraft and other gas turbine engines.

Consequently, in 1988 Howmet added an important dimension to its business by acquiring Cerast, the world's leading producer of aluminium castings. Then it moved upstream when it acquired a key supplier, Tempcraft, which makes tooling, injection machines and fixtures.

As for Cebal, in 1988 it had already acquired eight packaging companies before Pechiney dwarfed everything that had gone before with the American National Can purchase.

Mr Folz insists that Cebal and ANC are a marvellous fit. Their products are aimed at different market sectors and, geographically, their markets rarely overlap.

The ANC deal has given the size the management was looking for by increasing annual sales by about 50 per cent from FF750bn in 1988 to an estimated FF775bn this year. It also lessened the group's dependence on its aluminium operations by lifting the contribution of packaging to total sales from 9 to 45 per cent.

Pechiney recently reported net income of FF1.729bn for the first half of 1989, up from FF744m in the first six months last year, before the ANC purchase.

Pechiney also revealed this month it is to spend FF560m to boost sheet aluminium capacity at its Neuf-Brisach factory in eastern France from 265,000 to 350,000 tonnes a year, making it one of the four biggest facilities of its type in the world.

Neuf-Brisach produces aluminium can stock but Mr Folz stresses that the packaging business was not expanded because Pechiney wished to sell more aluminium. "American National Can uses 600,000 tonnes a year of can stock and we are not in a position to deliver that, nor do we intend to. It would cause such disruption that it would be detrimental to everybody in the market, including us."

He is equally forceful in dealing with other suggestions that Pechiney might have bitten off more than it can chew with the ANC purchase.

Did the French group pay too much? Mr Folz says the price represented a price-earnings ratio of 15

Corporate Profile: PECHINEY

New light on Dunkirk project



Jean Martin Folz, Pechiney's president

Dunkirk's proposed annual output of 200,000 tonnes will partly replace production lost from the closure of two out-of-date Pechiney smelters in France, at Rionpoux in the Alps and Nogueres in the south-west and will help to keep the group's annual output of primary metal at about 1m tonnes. The group's share of the expansion of the Becancour smelter in Canada, in which Pechiney has a 25 per cent interest, will also contribute to future needs.

Pechiney is the second-largest supplier of aluminium ingot to the free market after Alcan of Canada, "and we intend to remain in that position," says Mr Folz.

This determination springs from the new management's careful review of Pechiney's strategy over several months, starting late in 1988.

The group had already changed dramatically in the previous 10 years. Its steel and chemical interests were split off at the time Pechiney (formerly known as Pechiney Ugine Kuhlmann) was nationalised in 1982.

compared with the average of 12 for quoted US packaging companies and "this does not seem a very high premium to pay for the world's biggest packaging group."

Pechiney has also moved quickly to reduce the debt burden arising from the ANC acquisition. It raised FF6.4bn from the issue of new equity in March this year, a capital raising exercise which included floating off 25 per cent of Pechiney International, a new subsidiary set up to include the packaging operations, Howmet and the aluminium smelters outside France.

Another FF1.5bn will be raised from the sale of the group's elegant headquarters building in the centre of Paris and a move to rented accommodation to the west of the city.

By the end of this year, Mr Folz says Pechiney's debt-equity ratio will have been reduced to a manageable 1.3, the same as before the ANC purchase. The group wants to keep debt at about that level and in future intends to rely on its cash flow to fund capital expenditure of about FF2bn a year and further acquisitions.

In spite of the need for a period of consolidation after the ANC purchase, Pechiney is still in the market for more packaging companies.

Kenneth Gooding

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ALUMINIUM 6

Kenneth Gooding considers the future of the European industry

Recycling metal cuts imports

THE European Community seemed to face the prospect that it would go the way of Japan and in the long term lose practically all its primary aluminium production capacity before Pechiney of France came up with its plan to build a Ffr4.5bn smelter at Dunkirk. The European Commission had some reservations about the deal between Pechiney and Electricité de France, which will be selling nuclear power to the smelter, but must otherwise have wholeheartedly welcomed the project.

The Commission is interested in keeping an integrated aluminium industry in the Community and the state-owned French group's proposed 200,000 tonnes a year smelter will go some way to make up for the capacity reductions which were particularly severe during the early 1980s, when aluminium prices were low, and which have continued to the present day.

Mr Frederick Demler, analyst with the Drexel Burnham Lambert securities house, suggests, for example, that another 400,000 tonnes of primary aluminium capacity

Europe is in danger of becoming the non-communist world's high-cost primary aluminium producer, taking over from the US where painful rationalisation has brought down production costs with a bump. Partly reflecting currency fluctuations, the cost of producing aluminium in Europe has risen from 40 to 50 cents a pound in the mid-1980s to 70 to 80 cents. In the meantime, worldwide costs have risen by 20 per cent to 54 cents a pound.

Cost containment stimulated the 1986 merger of two of Norway's main producers: the state-owned ASV and the aluminium division of the energy and fertiliser group, Norsk Hydro, itself 61 per cent owned by the Government. That brought together into the new Hydro Aluminium company some 620,000 tonnes of primary aluminium capacity, as well as a wide network of fabrication and extrusion units throughout Europe.

Pooling of the four smelters with Norsk's energy resources should cut costs and provide a strong downstream product base for the new company.

Before the Pechiney decision, it seemed likely that the only significant addition to Western Europe's primary aluminium capacity would come in Iceland, a country with abundant hydro power.

However, Alusuisse, the Swiss group which leads a consortium interested in the Iceland project, says it would not have made economic sense to build a new smelter. Instead, the consortium, which includes Austria Metall, Granges of Sweden and Aluminet, a subsidiary of Hoogovens of Holland, may build a new potline at Alusuisse's existing smelter at a cost of \$300m.

According to the European Aluminium Association, primary aluminium output in Western Europe last year rose by 1.2 per cent from 3,525m tonnes in 1987 to an unprecedented 3,567m tonnes. Meanwhile, consumption rose by 4.6 per cent from 4,056m tonnes to a record 4,242m tonnes. Most of the increase in demand came from France, Italy, West Germany and the UK.

Countries also monitored by the association include Austria, Greece, Iceland, the

Netherlands, Norway, Spain, Sweden, Switzerland and Yugoslavia.

To make up for the shortfall between production and demand, there was some drawdown of stocks. But most of the difference was made up by imports of primary metal which reached a record 450,000 tonnes.

As stocks are near the lowest-possible level, the association reckons that imports will have to climb by another 40,000 tonnes this year

"We'll have a unique market of 320m people, far more than that of the US"

to fill the expected gap between demand and supply. It suggests that growth in demand for primary metal will slow down considerably to about 1 per cent. However, over the next five years the average level of demand growth should be at least 2 per cent.

There is, therefore, every incentive for the European industry to help cut imports by recycling more aluminium and it is taking steps to speed up the development of the secondary (or scrap) aluminium sector. A record 1.6m tonnes of recycled metal was used in Europe last year.

"We expect this trend to continue in the years ahead, not only because of the shortage of primary aluminium capacity but also the increasing volume of scrap resulting from aluminium industrial goods ending their service life," says Dr Theodor Tschopp, chairman of the association.

There is also no lack of enthusiasm in the aluminium industry about its prospects within the European Community are due to be removed.

"We hope that, after negotiations between the EC and the EFTA countries, we shall have available to us a unique market of 320m people, far more than that of the US," Dr Tschopp points out. "The industry will be able to benefit from cost savings through

economies of scale. It will justify and encourage increased research and development expenditures, leading the European aluminium industry to another strong, innovative thrust," he suggests.

Privately, other executives suggest that after 1992 it is likely that joint ventures involving several companies will spring up.

They also hold out some hope that the industry's energy costs will be kept in check as the EC and EFTA countries move closer together.

The major aluminium producers some time ago reorganised their European operations to take full advantage as the Community moves towards further harmonisation.

Mr David Morton, chairman of Alcan, says, for example: "1992 won't have an enormous impact on us as a company because we are already working as an integrated business. But 1992 should give the European economy a second wind from which we can benefit enormously."

However, Dr Tschopp of the Aluminium Association believes that there are five important areas where the industry can still do more to help itself.

First, the industry must speed up technical development, to produce higher-quality products, as well as new materials to meet changing industrial demands.

Next, the industry will need to make use of its new-found financial strength, carefully choose where it invests its cash and be prepared for new partnerships to respond to changing market conditions.

Third, an adequate supply of primary metal must be secured to guarantee the smooth operation of the sophisticated European aluminium transformation and fabricating plants.

Fourth, the industry must develop new markets such as beverage cans in Europe.

Finally, says Dr Tschopp, "we must do everything to ensure that aluminium recycling works all over Europe and that it is accepted and supported by the consumers."

The trend is for primary production to move to low-cost energy areas

will disappear from Western Europe by 1991.

In contrast, aluminium consumption has continued to grow and has left Western Europe's capacity to meet it far behind. This is of more than passing concern to the Commission because aluminium is produced or fabricated in nearly all the EC countries, directly employs more than 100,000 and many of the plants are located in economically less-developed areas. So the industry often makes a contribution to improving or developing regional economic structures.

But the aluminium industry operates on a global scale and the trend has been for production of primary aluminium to move to areas of low-cost energy such as Canada, Venezuela or the Gulf. Western

tonnes to a net importer of 75,000 tonnes. And it suggested a similar picture was likely for next year.

Western supplies of aluminium to the communist world have been as erratic as China's in recent years. The high figure was 1987's 355.8m tonnes (inflated by the surge in Chinese buying), according to the World Bureau of Metal Statistics, but by last year, Shearson estimated, the total was down to only 89,000 tonnes. Yugoslavia was the steadiest supplier, with a range between 40,600 tonnes in 1987 and 68,200 tonnes in 1988. In contrast Canada's total, which reached 168,000 tonnes in

1982, had been cut to a mere 4,900 by 1987. The US figure was 55,000 tonnes in 1988, but in 1989 and 1987 it was negligible.

This trade could increase dramatically, however, once the big communist powers get to grips with meeting pent-up demand for consumer durables, according to Mr David Morton, chairman and chief executive of Alcan. He describes the potential for sales to China and the Soviet Union as "enormous," while admitting that the prospect remains distant as the two countries "struggle painfully with their problems of transition from a state-controlled to a more mixed or even a market economy."

"Our own recent contacts with the Soviet Government indicate a tremendous hunger for aluminium consumer goods and the technology to produce them cost-effectively," Mr Morton told a seminar in Montreal last month.

Richard Mooney

EAST-WEST TRADE

Erratic, thanks to China

WHAT EAST-West trade in aluminium lacks in volume, it has made up, in recent years, in volatility. Since 1982 the balance has ranged between net exports by the non-communist world of 35,000 tonnes, in 1985, and net imports, in 1988, of 400,000 tonnes. Even 1988's record figure, however, represented less than 3 per cent of Western world supplies.

The jobber in the pack has been China. While the West's net imports from other communist countries have risen fairly steadily from 227,000 tonnes in 1982 to 305,000 tonnes in 1988 - according to estimates by Shearson Lehman Hutton's London metals team - its trade with China has varied from net exports of 290,000 tonnes in 1985 to net imports of 85,000 tonnes in 1988.

Plausible explanations were offered by Western analysts

In its annual review of the World Aluminium Industry 1988, Shearson points out that flows of aluminium from the non-communist world to the communist world "were not especially significant until 1982 when China dramatically emerged as a major buyer." In that year it imported 186,000 tonnes from the West while exporting only 44,000 tonnes.

After registering net imports of 164,000 tonnes and 110,000 tonnes in 1983 and 1984 China's purchases "exploded" to 226,000 tonnes in the following year - according to estimates by the World Bureau of Metal Statistics - only to fall back to 110,000 tonnes in 1986. "And the confusion was compounded further in 1987," said the Shearson review, "by the fact that Chinese imports slumped so far as to make the country a net seller."

When China continued as a net exporter in 1988, two plausible explanations were offered by Western analysts. The country could have over-estimated its demand in 1985 and then allowed excessive stocks to be worked off in subsequent years. Alternatively, the development of domestic production under the 1985-90 five-year plan could, it was suggested, have made unexpectedly good progress towards its goal of doubling output to more than 800,000 tonnes.

But Shearson noted in its review that Chinese output

was reported to have reached 610,000 tonnes in 1987, "barely two-thirds of domestic consumption," and added that, even if the five-year plan target had been reached last year, "this is very unlikely to have matched demand."

Shearson also suggested a third explanation.

"There are strong indications that aluminium was being sold in 1988 by certain (Provincial Chinese) agencies while fabricators (in China) were desperately short of supplies," as they found the high world price of the metal "hard to resist."

Shearson said that had been true of other raw materials too, "and as the year wore on the central authorities began to crack down and then to ban completely the export of one metal after another, including aluminium."

While regarding China's high 1988 imports as an exception, Shearson nevertheless considered the net exports of the next two years as "anomalous."

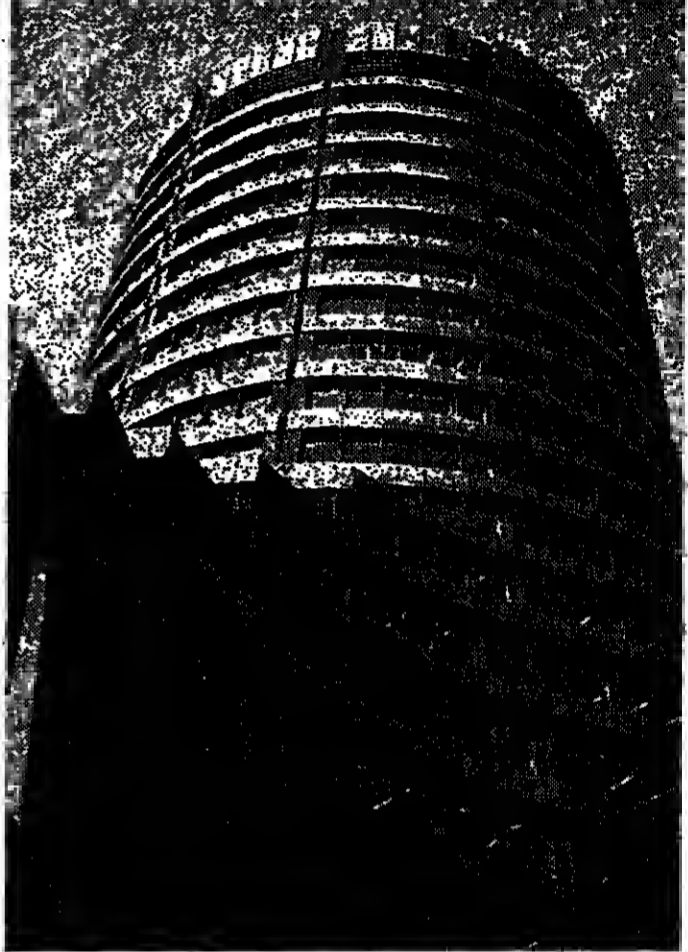
"With exports currently

From 168,000 tonnes in 1982, Canada's total fell to 4,900 in 1987.

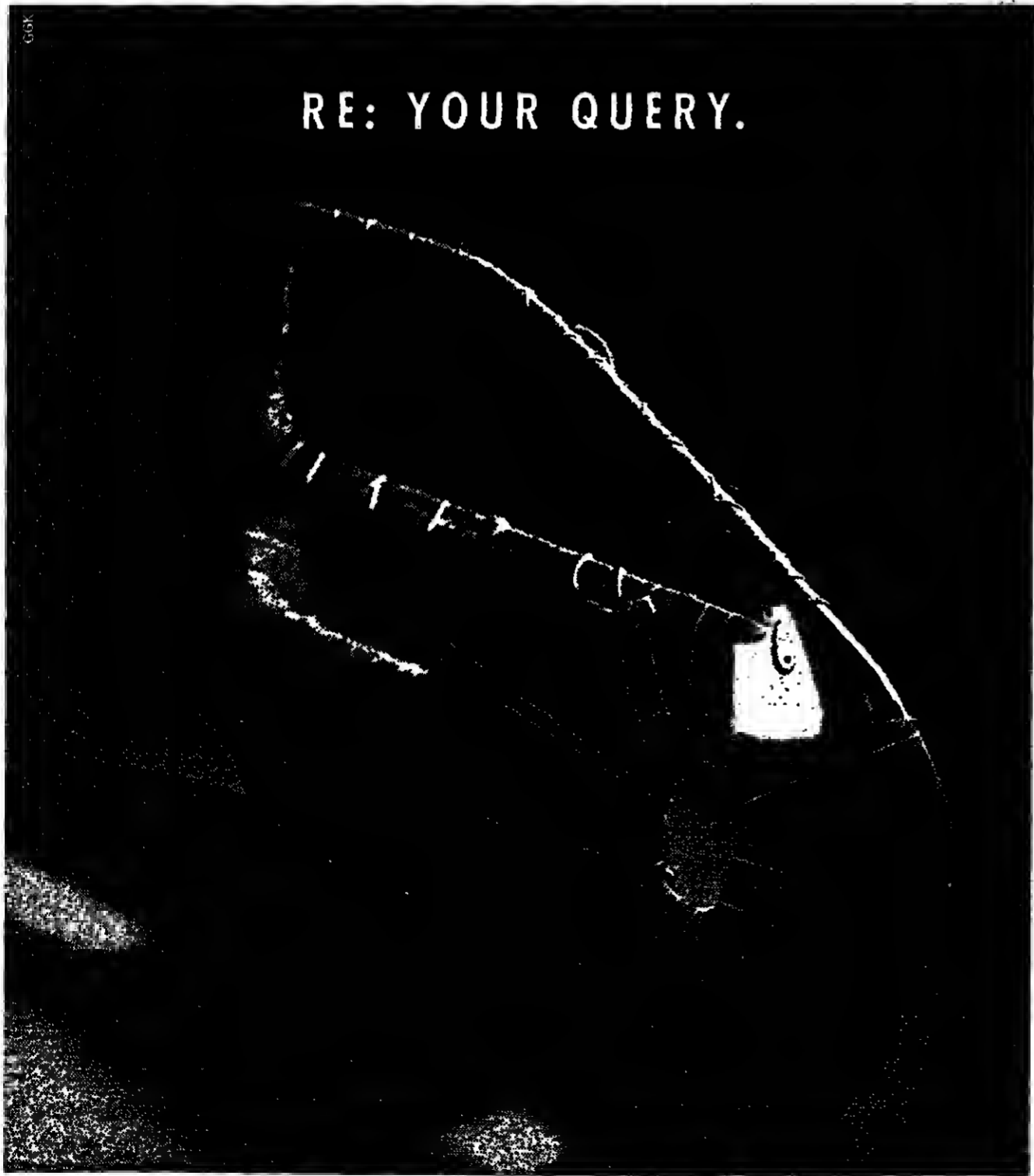
banished it is almost certain that China will revert to being a net importer this year," it said in the 1989 review, estimating the figure for the year at 75,000 tonnes.

Apart from the extraordinary year of 1988, the greater part of East-West trade in aluminium has continued to represent non-Chinese trade, specifically non-communist world imports from the Soviet bloc, which have increased steadily during the 1980s, probably exceeding 300,000 tonnes for the first time in 1988, according to Shearson's estimate.

Although it saw non-Chinese Western imports holding about level this year, Shearson projected in its review that the overall figure would plunge from last year's 400,000 tonnes to about 230,000 tonnes in 1989, as China switched from being a net exporter of 85,000



The aluminium facade - anodised using the Colinal process - of the Bank for International Settlements, Basle, Switzerland



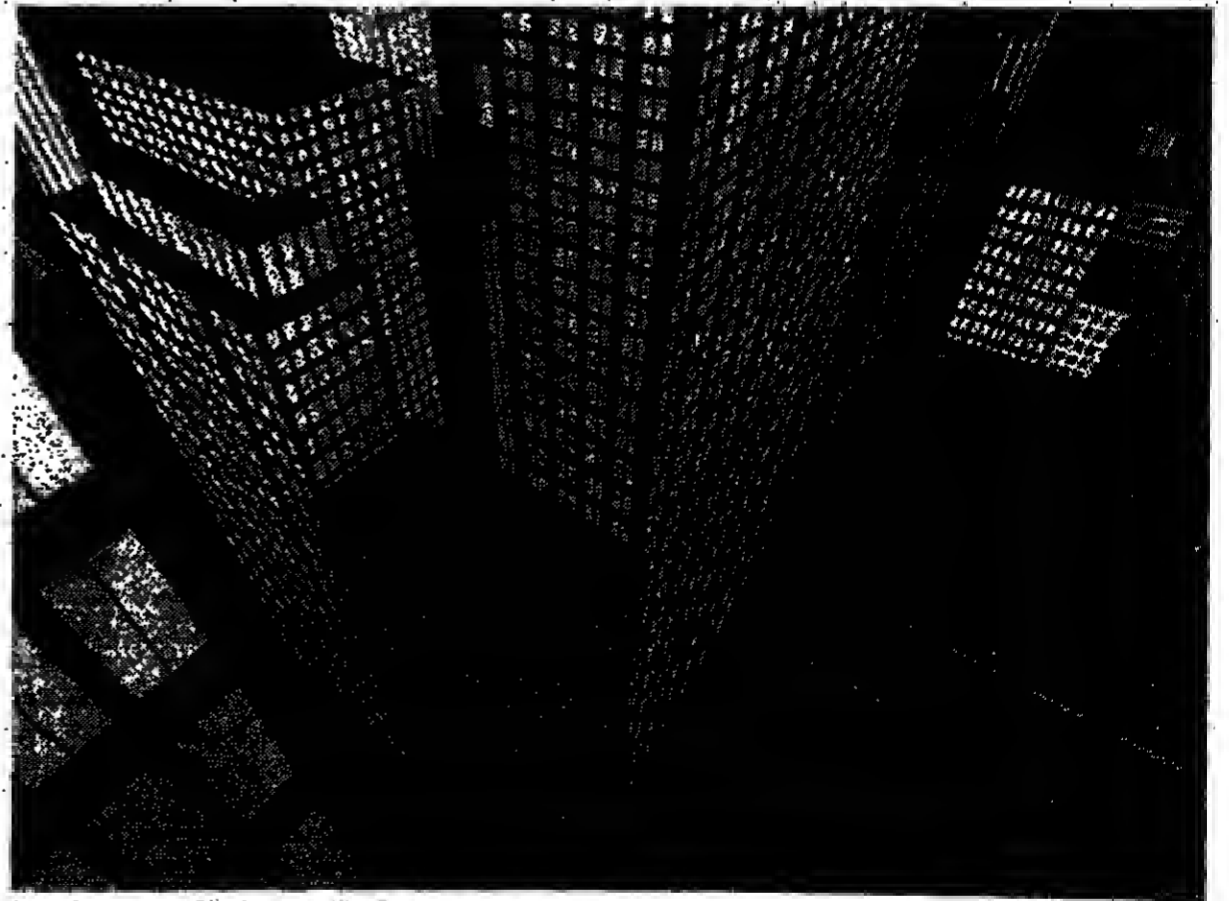
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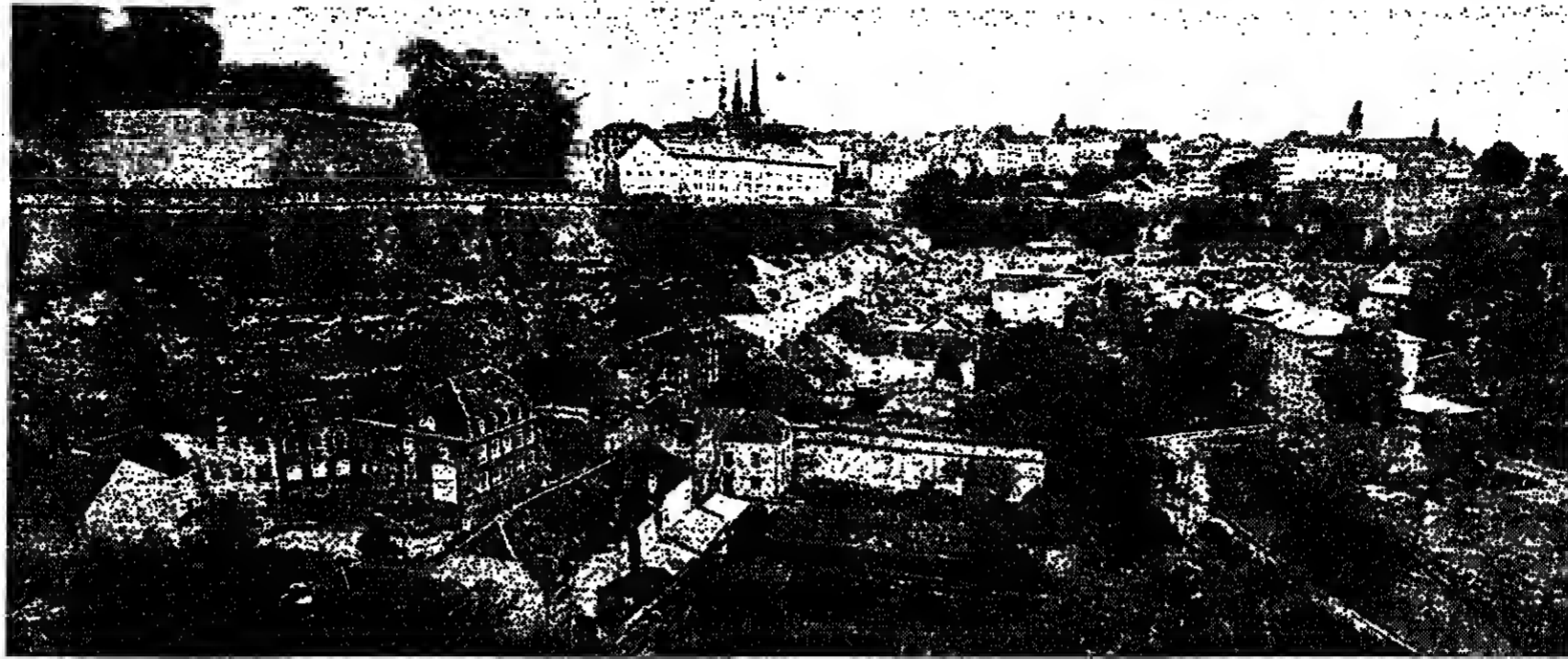
SECTION IV

FINANCIAL TIMES SURVEY



There was a new edge to this year's birthday celebrations sharpened by the desire to maintain

the duchy's financial independence. This was added to a general feeling of well-being about the economy. Tim Dickson reports on Luxembourg's attractiveness



The famous Petrusse valley which runs through the heart of Luxembourg City, the capital of the Grand Duchy

CONTENTS

The banks	2
EBB; Insurance; Business Facts	3
Investment Funds; ECU; Industry	4
Heart of the Luxembourg	5
Broadcasting	6

Editorial production: Philip Halliday

KEY FACTS

Currency: Luxembourg Franc
100 Centimes = LuxFr1
Population: 373,100
Area: 2,586 sq km
GDP: LuxFr223.5bn
Trade exports: LuxFr225.2bn (1987)
Imports: LuxFr223.7bn
Government revenue % GDP: 38.6
Government debt % GDP: 8.6
GDP by origin: Agriculture 2.6%, Industry and energy 29.6%, Construction 5.6%, Other 62.2%
GDP per capita: US\$16,084 (1987)
Real GDP growth: 3.2% (1988), 2.5% (1987), 3.3% (1977/87)
Inflation: 1.4% (1988), -0.1% (1987), 5.1% (1978/88)
Purchasing power parities: 14,705, Belgium 11,832, France, 12,803
Cross-border workers: 14% of domestic employment
Exports: LuxFr186.4bn (1988), LuxFr163.2bn (1987)
Imports: LuxFr214.7bn (1988), LuxFr195.6bn (1987)
Current balances: -LuxFr38.7bn (1988), -LuxFr34.3bn (1987)

Financial fizz of the festival

ANNIVERSARIES in Luxembourg have a habit of being defiant gestures, pointed reminders of the country's jealously guarded independence. The duchy's 100th birthday party in April 1939 was tragically spoilt when invading German armies blew out the candles. This year's 150th anniversary has, attended by foreign dignitaries including the prime ministers of Luxembourg's neighbours, turned out to be a happier and more auspicious event. Those politicians will almost certainly have detected a new edge to this year's festivities. The message "hands off our financial centre" was clearly emblazoned on Luxembourg's hearts, in place of the unspoken "hands off our country" of 50 years earlier. The collapse of the European Community's attempt to impose a uniform withholding tax on bank savings provided the best possible excuse to prolong the municipal celebrations of 150 years of nationhood. The tax would have stemmed, if not reversed, the flow of funds into Luxembourg and undermined a foundation of its prosperity. It has added to the feeling of general well-being, satisfaction and dare one say it, smugness which pervades the 999 square

miles of the duchy. The rejoicing is understandable. By comparison with the singleness between 1973 and 1984 under the combined weights of the steel and oil crises, the last few years saw growth rates generally higher than other EC countries. The expansion of gross domestic product exceeded 5 per cent in 1988, mainly thanks to rising foreign demand for Luxembourg steel. According to the Organisation for Economic Co-operation and Development in its country report published last month: "The figure could be maintained at around 3% per cent in 1989, decelerating slightly to 2% per cent in 1990." Robust employment growth has helped keep unemployment to a minimum. Inflation has been among the lowest in the OECD area, although there are signs that it may be rising. Buoyed up with revenues from the burgeoning financial services sector the trade deficit (LuxFr25.3bn in 1988) has consistently been translated into a healthy current account surplus (LuxFr38.7bn last year). Luxembourg is triply blessed at the moment since the three main legs of its economy, steel, banking and other industry, proclaim good news.

The iron and steel industry, once a third of Luxembourg's wealth and half its employment, accounts for almost 7 per cent of the labour force and 8 per cent of the total value added. Output of steel last year increased by 11 per cent, bringing it back to 1986 levels. This performance reflected in the excellent results of Arbed, the country's leading steel producer, as its cash flow rose from LuxFr2.4bn in 1987, to LuxFr6bn last year. Arbed's fleet footedness in the face of the steel crisis and its diversification programme suggest that it will be in better shape to withstand the next recession. Luxembourg's industrial policy is suddenly paying higher dividends. Lacking the extensive armoury of grants, tax holidays and other inducements deployed by more job hungry regions of the EC, the duchy has only managed to attract a trickle of new investments in the last few years. Much to the amazement of rivals, however, the authorities announced earlier this summer a LuxFr5bn manufacturing project by TDK, the Japanese tape company, along with the promise of 500 new jobs. The country's location, stability and workforce were

among the reasons cited but some believe the fact that Luxembourg can afford to be less strict about employment targets was a consideration. The financial sector, however, which contributes 20 per cent of the duchy's tax revenues, continues to make the strongest running. Banking institutions continue to roll in, carefully nurtured by a government which has established a liberal legislative and regulatory system. They number approximately 160, compared to 143 at the end of last year and a mere 37 in 1970. Luxembourg has moved on from its earlier position as a somewhat unsophisticated booking office for international loans. The recent growth of private banking for the wealthy continues apace. Partly because of this trend, but mainly thanks to EC legislation, this year's financial sector growth has been fuelled by a surge of new investment fund business. According to the Luxembourg Monetary Institute (IML) there are more than 660 approved funds, of which roughly half have been given local approval to market their services throughout the EC. The OECD comments "The Grand Duchy now ranks as one

of the world's most attractive financial markets." - the Cassandra-like voices warning against the risks of hubris have not yet been drowned. A country whose recent national and European election campaigns were dominated by demands that private sector pensions should be upgraded in line with the extraordinarily generous five-sixths of final salary received by the state's civil servants appears dangerously staid with prosperity. The abandonment of the EC plan to challenge one of Luxembourg's special attractions - the lack of a withholding tax on dividend or interest payments for non-residents - was hailed as a local victory. Everyone in Brussels, however, knows that the real reason for the proposal's defeat was the distinctly self interested change of heart by West Germany. Luxembourg's prized banking secrecy laws - cheekily strengthened in March this year as the tax battle was fizzling out - remain a target for EC disapproval and there is some deep-rooted nervousness about what the Commission's alternative plan for closer mutual assistance between tax authorities holds in store. Luxembourg politicians are

at great pains to stress that they have no truck with criminal activity, but the dictum that a man's bank account is his own business is more deeply ingrained than the idea that an Englishman's home is his castle. Scandals such as last year's BCCI affair - involving allegations of drug laundering which will soon be heard before the US courts - brought Luxembourg some unwelcome and indeed at times unfair publicity because the bank's holding company parent is based in the duchy. But if Luxembourg has been relatively free of similar upsets over the years there are those in the financial community who worry that the dizzy pace of growth is inviting disaster. One experienced auditor, for example, is convinced that there is insufficient investment in some bank backroom operations both in terms of the available computer technology and the training of staff. The high cost of skilled labour, exacerbated by the surprisingly high level of personal taxes, are seen as serious disincentives. The problem for the authorities, meanwhile, is to steer a delicate course between applying a sufficiently tight regula-

tory touch while ensuring that there is adequate supervision of the mushrooming number of banks and investment funds. These worries aside, the faltering progress being made towards a single European market by 1992 - and the liberalisation of capital movements due to take place on January 1 next year - suggests that the duchy will again have to adjust to changes in the international environment. Even if political attempts to harmonise are unsuccessful, the flight of capital which different tax rates will inspire suggests that the market itself will ultimately react. Luxembourg is well placed to take advantage of investment fund growth - but what happens when other member states wake up to the UCITS directive and adapt their own domestic legislation? As a small country vulnerable to sudden economic and political swings beyond its control, Luxembourg's Christian Social/Socialist coalition is understandably cautious about investing its almost embarrassing budgetary surpluses. Opposition politicians, however, argue that more money should be spent on bringing forward the next round of personal tax reductions (planned

for 1992) or on further improvements to the duchy's inevitably overstretched infrastructure. For all the economic challenges ahead, the threat to Luxembourg's culture disturbs some of the locals. No less than 27 per cent of the resident population is foreign, the highest rate in the world. The problem is compounded by the increasing number of "frontaliers," the near 30,000 Belgians, French and Germans who cross the border every day to work in the duchy. According to Mr Georges Ale, head of Luxembourg statistics at the Government department Statec and a demographic expert, there are 1,000 more Luxembourg deaths than births each year and the fertility rate (1.45 children per woman per lifetime, compared with the 2.1 needed to maintain the population) is one of the lowest in Europe. "In the long run it poses the question of the survival of Luxembourg as a nation," he says.

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LUXEMBOURG 3

EC projects get loan priority at the European Investment Bank, says Tim Dickson

Drawing on a mix of currencies

THE EUROPEAN Investment Bank is more than just a piece in Luxembourg's prestige collection of European Community institutions.

Those Luxembourgish who suggest that it could form the basis of a future European central bank, however, would seem to be letting their imagination and enthusiasm run out of control.

following as closely as possible the market demand and that has been coming from the EC member states.

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terms, its reputation at the long end of the market, and its imaginative mix of currencies will continue to encourage a large demand for its services.

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schemes" for borrowers. "Already it is not just a matter of the material financing but the giving of advice as an intermediary. We are increasing our technical ability in that direction.

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THE JAPANESE have their eyes on Luxembourg as a possible site for reinsurance. If they choose to come, they will join a growing number of European companies setting up reinsurance in the duchy.

Reinsurance is one of the niches which Luxembourg has set out to cultivate in its quest for financial diversification. Few can be as surprised as Luxembourgish themselves at the progress made so far.

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INSURANCE

In search of diversification

initiative and there are more than 30 Swedish reinsurance operations in Luxembourg. The French are not far behind.

Some European countries may be looking askance at the flow of reinsurance business to Luxembourg. "But they probably prefer this business to be done in Luxembourg than in some other more exotic place."

The first Japanese arrival, he says, could even be incorporated in Luxembourg by the end of the year.

US companies are likely to be more attracted to Bermuda, while the UK has opportunities on its doorstep in the Channel Islands and the Isle of Man.

Insurance has been less of a problem for West German companies. "German industrialists have never had major difficulties in finding appropriate insurance cover at decent prices on the spot," he says.

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Juncker: two big jobs

AT 35-years-old, Mr Jean-Claude Juncker is a young man in a big job. Two big jobs, to be precise. In the reshuffle following last June's elections, this rising star of the Christian Democrat party added the finance ministry to his post as Labour Minister.

PROFILE: Jean-Claude Juncker, the Government's rising star

Double trouble for the Minister

share of the duchy's gross domestic product which went in tax has been cut by 5 per cent. This was due to such measures as reducing the corporate tax rate from 40 to 34 per cent, and the economy's general growth.

no question of privileging our banks," he says. "Luxembourg will never become a fiscal paradise for banks."

lems that indirect tax harmonisation would cause the duchy, he said. In particular, there is the cumulative effect of the duchy having to raise its standard 12 per cent value added tax rate and its low excise duties. This would be a double blow because excisable items such as petrol, cigarettes and alcohol would carry higher duties and higher VAT rates.

inflation. This would be perpetuated by Luxembourg's long-standing system of indexing wages to consumer prices. "This would infuriate consumers and companies, and it would be very hard to persuade Luxembourgish that this is the necessary price of entry into the post-1992 single market," he said.

realise we have little room for manoeuvre here. The reason is that, while the duchy's top income tax rate is 56 per cent, the tax scale is sharply regressive for the middle and low earners. So, claims Mr Juncker, "There is not that much to cut."

1979. I well remember him telephoning me when I was in my final year of law studies at Strasbourg to tell me that he would have to cut my allowance."

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LUXEMBOURG 5

Philip Aspden ponders the heart and soul of the Luxembourger
A wide variety of cultures

THIS HAS been a good year - for Luxembourg and the Luxembourgers, and most likely for this year's wine harvest.

To find out why, leave aside the buoyant financial sector, and dig below the surface that the duchy tends to show to the casual visitor or journalist. The results can be quite illuminating.

This year remains dominated by celebrations of 150 years of independence. They have provided an impetus to what must be one of the strongest senses of national pride in Europe, perhaps the world.

The festivities have revealed to both visitors and locals alike a glimpse of some hitherto little-appreciated facets of life in the duchy.

The celebrations included a fascinating Independence Exhibition, giving graphic descriptions of those accidents of fate in the 18th and 19th centuries which eventually led to the creation of an independent state.

Hundreds of independence trees have been planted this year. Some, but by no means all, by politicians who like to keep their faces fresh at local level.

Looking at Luxembourg, a small political unit with an indigenous population of less than 250,000, it is tempting to generalise.

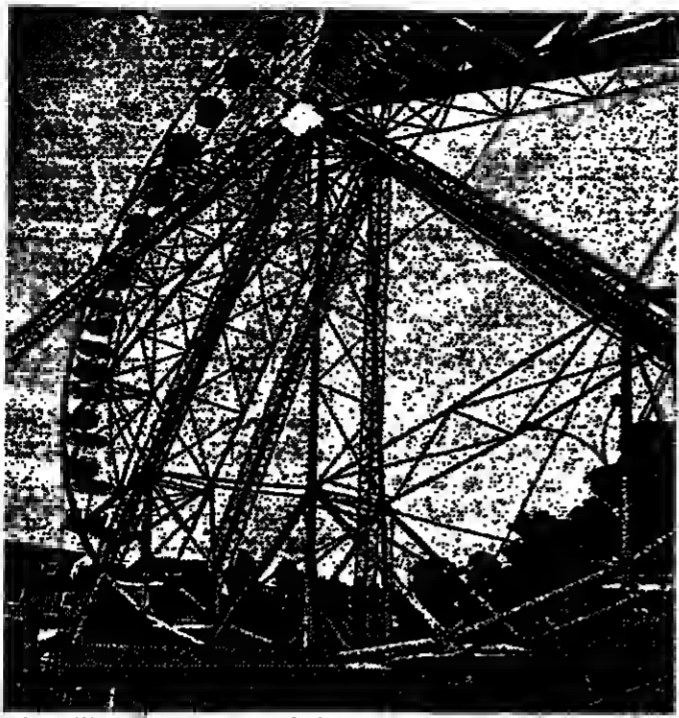
To do so, however, ignores the wide variety of cultures and linguistic influences which history deemed should be incorporated into Luxembourg life.

These emerge from a closer study of the areas where a Luxembourger tends to spend much of his time - his job, his family and his communal interests.

With employment prospects in the financial services centre booming, the more traditional and local industries are receiving something of an indirect boost.

Take, for example, the construction industry which is trying to cope with new orders for offices, houses, supermarkets and leisure centres. Include the effects of a revitalised Arbed and there emerges a greater sense of well-being and security than has existed for many years.

The average Luxembourger is not a person of infinite



Luxembourg City fair: the duchy at play

wealth. The vagaries of a high individual tax rate and a taxation system based on aggregated household incomes soon puts paid to that.

However, the younger generation in particular is investing much of what it can save in terms of cash, and often a considerable physical effort, into home ownership, which should add to the strong sense of social harmony which is already such a feature of the duchy.

Strong family attitudes persist. With Catholic values well engrained, it is not unusual for three generations to spend their Sundays together, not to mention special family occasions such as Communions and "Kirmessen," and the traditional class reunions of old school friends.

The compactness of the country means that reunions such as these can perpetuate themselves without enormous preparation or travelling.

This helps us understand how the Luxembourgers use their leisure time in communal pursuits.

The commune is an impor-

tant factor in Luxembourg life whether representing a sizeable town, or a suburb, or a small village. Its semi-autonomous powers give it a responsibility for providing, and encouraging, a full range of social facilities, from education to table tennis, from cradle to grave.

It is the degree to which a Luxembourger contributes his time to one or more of these organised activities which ultimately determines how he leads his life.

The Monday editions of the two leading Luxembourg newspapers make fascinating reading. The pages contain amazingly full reports on all the weekend's sporting activities, hundreds of games of football, volleyball, skittles, clay pigeon shooting, and many more.

Compared to the total population of the country, the actual direct participation is enormous. The number of spectators is just as high, and the number subsequently discussing the events in the local cafes at an ever-increasing volume is astronomical.

For those of a less sporting bent, apart from the very popular and fashionable concerts and art exhibitions, there is the choice of a wide variety of locally-organised cultural and quasi-cultural interests.

These range from women's associations, war veterans meetings, and "cercles culturels" to groups of wine tasters and gastronomes with prodigious appetites.

Wee betide those with some ability with a trumpet. This could result in honorary membership of the "pompiers" (voluntary fire brigade), which parades the streets in all weathers, and maybe even be given a solo spot in the normally peaceful Place d'Armes in the heart of the city.

Most local organisations are non-profit-making associations, with a appointed officials and committees.

Multiply the numbers involved by the thousands of registered bodies and it is not difficult to work out how a large proportion of the duchy occupies itself during the long winter evenings. It would be wrong to underestimate the knots which has been attached to these committee roles.

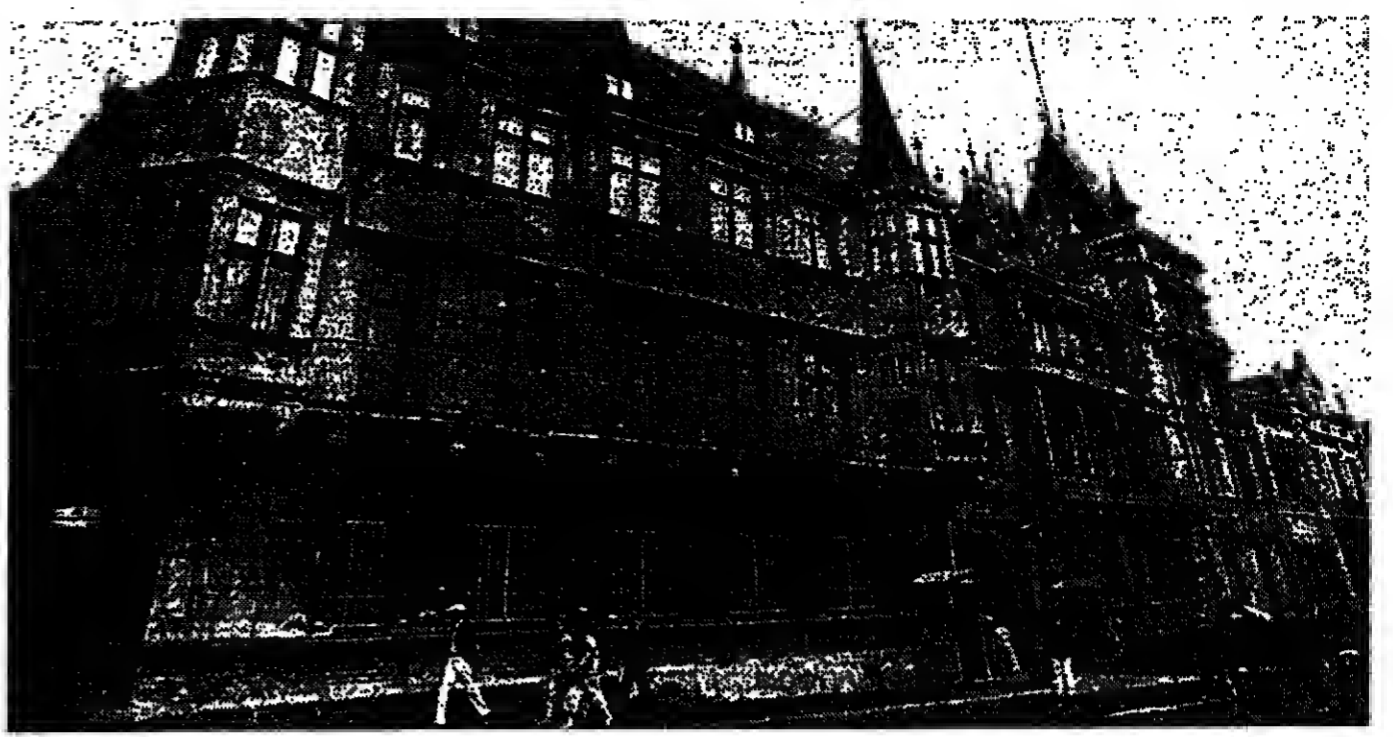
There is no lack of welcome to outsiders wishing to participate in local events. The basic requirements are a smattering of any one of the three used languages. Most important is a readiness to laugh at oneself after the first, inevitable, embarrassing moment.

Perhaps this all sounds rather too structured to be in the least spontaneous, but the reality is different. Yes, it is true that work is taken seriously, but to balance this, the majority of Luxembourgers do have an interesting, and often stimulating, way of making their own pleasures.

Agreed, they can be reticent in making overtures, and the younger, single person arriving to pursue employment here does find a shortage of the bi-city attractions in what is essentially a more staid, domesticated, way of life.

For others, this is possibly what they are happy with, and that is why they stay.

The author has lived in Luxembourg for 14 years and is general manager of the West of England Ship Owners Mutual Insurance Association.



The Royal Palace (above) may this year see a new Grand Duke: Prince Henri (right), a monarch in the waiting, due to speculation that his father may abdicate this year

THE ROYAL FAMILY

A prince in the wings

HIS ROYAL Highness Prince Henri, hereditary Grand Duke of Luxembourg, can in several respects be compared with Prince Charles, the heir to the British throne.

He is a monarch in the waiting, plays an active part in Luxembourg life, has led many foreign trade missions and other overseas delegations, and has recently been awarded an honorary commission in the British parachute regiment as a symbol of the continuing links between the two Royal families.

He is just as popular with the public as the British royals and there is even speculation that his father his Royal Highness Grand Duke Jean may choose this year - not only the Grand Duchy's 150th anniversary of independence but his 25th as head of state - to

abdicate in favour of the 34-year-old Prince.

Under the 1815 Congress of Vienna the Grand Duchy was given to the King of the Netherlands, William I, Prince of Orange-Nassau, to be owned perpetually and personally by him and his legitimate successors.

In 1930, William III of the Netherlands died leaving no male descendant and the Grand Duke Adolphe became the founder of the Luxembourg dynasty. Thanks to the wisdom of his son (who changed the family pact of the House of Nassau which had previously applied transmitting the Crown via primogeniture to exclusively the male descent) there have since been two Grand Duchesses, including Grand Duke Jean's mother Charlotte who abdicated in his



favour on November 12, 1964. The close connections between the Luxembourg and British Royal families were established during the Second World War, when Prince Jean (a pupil at Ampleforth College in Yorkshire between 1944 and 1948) joined the Irish Guards. He accompanied the regiment across the Channel shortly after the Normandy landings in June 1944, entered Brussels in early September of

that year and a week later crossed the Luxembourg border with the Allies' liberating forces. Grand Duke Jean, who is a Colonel in the Irish Guards and can sometimes be seen in full uniform at the Trooping of the Colour in London, holds the distinction of being the only crown head to have served in the British Army.

Tim Dickson

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LUXEMBOURG 6

PROFILE: Pierre Jaans, director of the IML
On patrol in the financial sector

MR PIERRE JAANS is a well known figure on the international banking scene. He has been director of the Luxembourg Monetary Institute (IMI), the de facto central bank, since its inception in 1982.

Yet at a time when the duchy's financial sector is expanding rapidly, his domestic role of ensuring the proper functioning of the financial markets and supervising banks and investment funds has become ever more crucial.

Mr Jaans is in relaxed and confident form. He is optimistic about economic prospects for this year. He points to the investment made in the duchy by TDK, the Japanese tape company, as well as the buoyant performance of the steel industry, and the continuing strong growth in the financial sector.

Thirty new banks have arrived in the last two years, he says, making 160 in all, and 1,000 jobs have been added so far in 1989. Many provide administration and custodial



Jaans: optimistic about economic prospects

the IML director defends it. He says the Mexico debt plan this year showed the caution to be realistic. He foresees no change in policy though he says that the days when banks were able to declare zero taxable profits — up to 60 were doing so at one point in the mid 1980s — are gone.

Country lending is considerably reduced and where industrial customers are concerned "the banks here will have to show that their judgement (about provisions) is based on reality."

Is there any limit to the growth of Luxembourg's financial sector? Mr Jaans answers that the duchy has in the past and will in the future only be open to "eligible comers, not all comers."

This includes bankers who have been bankers abroad and who are shown to have been successful over a number of years. "The limit only comes when it becomes impossible to find a new employee, that would be a natural limit," he adds. "The stance of the Lux-

embourg authorities has been fairly restrictive... otherwise we would not have 160 banks but a much higher figure."

On the question of whether Luxembourg has become over-dependent on financial services, he points out that since the industrialisation of the late

Bank profits will be generally as good or better than the 1988 figures

19th century the duchy has always been a country with cluster risks." In the late 1950s more than half the economy was dominated by steel, against the 15 per cent of the workforce employed by the financial sector today.

"The way round letting this build up as a real risk is to keep expenditure at a low level... not to create cost overheads which can be financed at the moment but

which are not justified in the medium to long term. It is natural for an economy like ours to have budgetary resources, not debts."

Mr Jaans admits that some of Luxembourg's relative advantages — the comparatively light regulatory framework, the corporate tax regime, for example — have already been and will continue to be eroded as other countries liberalise their markets.

"It is the Government's policy to watch the market and remain competitive. It is not necessarily a disadvantage if you are some years ahead in doing something. But the banking industry has to mind its step, it has got to be cost minded. Bankers here are not relying on a few institutional factors which make life easy."

Reflecting on one of these — the duchy's lack of a withholding tax on foreign interest and dividends for non residents — Mr Jaans says that discussions on the EC's abandoned plan for a common withholding tax rate yielded "good analytical arguments" against the idea.

"We could have wound up with a situation, for example, where Japanese companies were able to borrow more cheaply on European markets than their European competitors," he claims.

"I know that banks, not just in Luxembourg, were laying contingency plans to offer services from outside the Community."

As for Luxembourg's prized tradition of banking secrecy, he says the decision to strengthen the legislation in March this year "consecrated the practice of the last 40 years."

"It states that the tax authorities in Luxembourg cannot consult the banks, so if we are not doing it for our own residents how can we do it for foreign residents?"

By contrast, Luxembourg's willingness to co-operate in the international fight against criminal operations, notably the laundering of drug money, is reflected in tough domestic legislation against offenders — "and those who by negligence in their professional status help to launder drug monies."

When it comes to catching the criminals, Mr Jaans says that Luxembourg has a good record of co-operation and explains that among the significances of the new law is the fact that requests for help and information can only be met when the alleged offence is a crime under Luxembourg's own legislation.

Mr Jaans disputes those who claim that Luxembourg's generous holding company legislation provides loopholes for the unscrupulous.

He points out that with holding companies there is usually no public to be protected and says that holding companies are not where financial scandals are generally carried out. "Most of them take place in normal commercial companies," he suggests.

"We have a few banks where at shareholder level you find holding companies... but we have to be convinced that it is a good idea... and there is no case where a holding company intervenes in this way where there is not public knowledge of who owns it."

Tim Dickson



Part of Luxembourg's banking sector: 30 banks have arrived in the last two years

BROADCASTING

Television without frontiers

A NEW era could be opening up for Luxembourg as a centre of cross-frontier broadcasting with the passage earlier this month of the European Community's directive to permit freer transmission of television programmes in the 12 member states.

The duchy strongly backed the directive, whose general aim was to create and regulate a single television market of a size that can sustain the European industry against competition from Hollywood's producers and Japan's television manufacturers.

Luxembourg, with Radio Luxembourg, has a history of trans-frontier broadcasting that goes back many years. But passage of the EC directive came at a particularly opportune moment for the duchy in its efforts to lure outside broadcasters to set up in the country.

The two most notable arrivals are refugees from the restrictive audiovisual regime in the Netherlands, the only European country which does not allow full-scale commercial television.

One of them is a joint venture between the domestic company, Radio-Télé-Luxembourg (RTL) and Veronique, once a Dutch pirate station in the North Sea.

The other is TV10, purely Dutch. The Dutch authorities are not best pleased. These sta-

tions, set up in Luxembourg, aim to beam commercial television to the Netherlands.

The Dutch government bans advertising on Sundays and permits it during the rest of the week on condition that the revenues are shared among broadcasting associations in which religious groups play a large part.

The future of both stations is clouded by litigation and political argument. Prospects for RTL/Veronique are better. This is partly because it has been on the air since October 2, and because the Dutch Media Commission has ruled that its programmes can be fed into the Dutch cable network.

The reason given for this approval was that RTL/Veronique was judged to be more properly a genuine foreign company.

The Media Commission has withheld entry for TV10 (due to hit the airwaves in late October) into the Dutch cable system, on the ground that it is a Dutch company that has set up abroad to get around Dutch broadcasting rules.

Indeed the Dutch government only voted for the EC "television without frontiers" directive after it had sought and partially won — an assurance from Brussels that the European Commission would not take legal action to force TV10's entry into the Dutch market.

In fact, the Commission refused to state this explicitly, and only noted past European Court rulings against companies that moved from their home state to another EC country merely to get around local restrictions at home.

The Luxembourg government remains hopeful that the new EC directive will protect

The duchy, with Radio Luxembourg, has a long history of trans-frontier broadcasting

broadcasters which set up on its territory. Obviously, to get such protection, such broadcasters would need to conform to the norms of the EC directive, which comes into force in all northern EC states next year.

These include minimum intervals between advertisements and a ban on pornography and gratuitous violence.

The two Luxembourg-based Dutch stations have said they would comply with these standards, and those prevailing in the Netherlands. But Luxembourg officials are equally wary of the possibility that the Dutch government could spin matters out by refusing to implement the EC directive.

The only sanction on it is protracted litigation in the European Court.

Such delay would be very frustrating to a country such as Luxembourg which has been pushing since the early 1970s to get a headstart on its neighbours in the age of frontierless satellite and cable transmission.

As long ago as 1973 the Luxembourg government promised RTL that they would get satellite wavelengths, and by the late-1970s this was agreed internationally. In 1983, the Astra satellite was started, and though it had a temporary hiccup, the formation in 1985 of the Société Européenne des Satellites (SES) got it properly underway.

SES's first Astra satellite was launched last December, started operating in February, and is beaming programmes on 11 of its 16 available channels.

Luxembourg officials note that this is a far quicker start-up than France's TDF satellite, launched a month before Astra but so far carrying only one programme.

In addition, British Satellite Broadcasting (BSB) may have launched its satellite, but it is not expected to start beaming until next May. This gives Astra's largest single client, Mr Rupert Murdoch, a head start with his four Sky channels.

SES's next target, and one of the hardest to crack, is West Germany. If Astra could get into this market, it would, say Luxembourg government officials, establish itself as the leading European satellite operation. There are technical differences over transmission wavebands and receiving dishes to be solved. In a year's time SES plans to launch Astra 1-B, in the hope of gaining custom principally from southern Europe.

Whether Luxembourg can establish itself as a centre for making programmes as well as broadcasting them, is another matter.

The government hopes that the EC directive will protect broadcasters who set up on its territory

RTL has had to make many of its programmes outside the duchy's borders, in conjunction with its French, Belgian, and West German subsidiaries and joint ventures. Some programmes made in the duchy have, in the past had a slightly seamy air about them, such as "Love Life in Luxembourg", precisely, of course, to avoid neighbouring countries' censors.

But duchy officials hope to shed this image by plugging on with their incentives for filmmakers. The centrepiece of this is last year's law allowing investors to deduct expenses incurred in the duchy from their Luxembourg taxable income. A typical innovative addition allows companies that are not Luxembourg taxpayers to sell such film-derived tax certificates to companies which do have tax liabilities in the duchy.

So far they are not many takers, and inevitably much of the running in building a local programme-making industry will have to come from the national champion, RTL.

It has plans to increase local production, and also to get more involved in the business of dubbing and sub-titling, an activity ideally suited to multilingual Luxembourgers in the heart of Europe.

David Buchan



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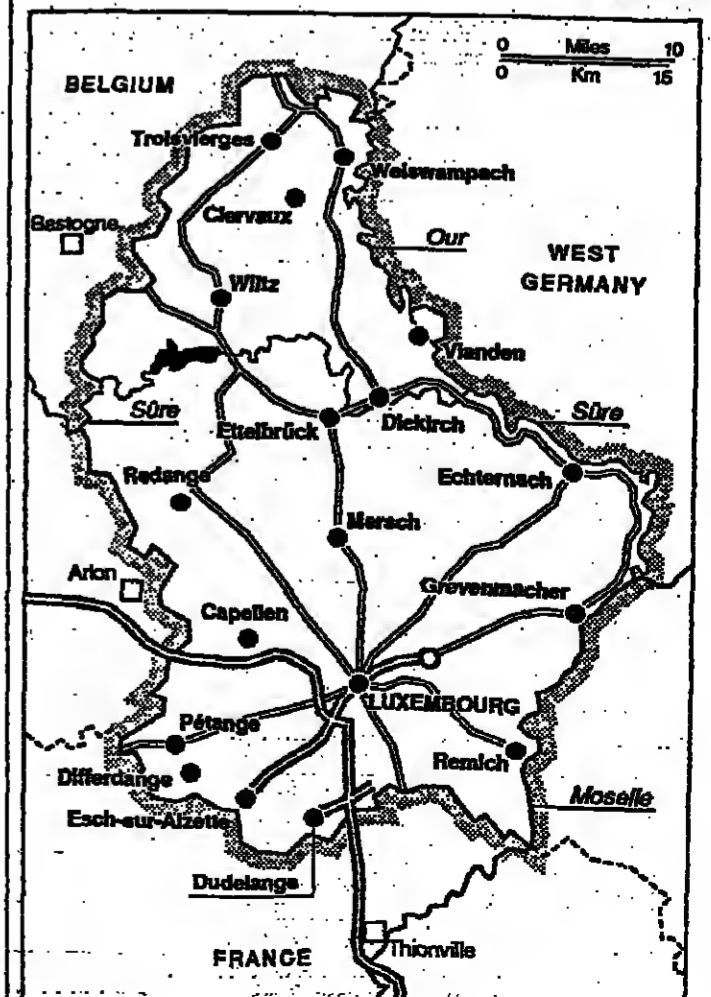
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COMPANIES & MARKETS

Wednesday October 25 1989

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INSIDE

The ripples start to spread

As UAL's share price continues to collapse in the wake of the failure to create the largest employee-owned company in the US...

Strength through growth

Although acquisitions helped UK-based public relations group Shandwick to nearly double its pre-tax profits in the year to the end of July...

Fragile feelings in France

After being buffeted again yesterday in the wash of Wall Street, the Paris market is looking particularly fragile...

Stretched to the limit

The news that Mr Christopher Skase's Qintex media and resorts group is struggling to make end meet adds the name of yet another antipodean entrepreneur to the list of those who have found themselves stretched on the rack...

Gloom in the Midlands

Presec, the Nottingham-based manufacturer of electrical connectors and components, yesterday outlined plans for a re-structuring of the business to counter a severe downturn in profits...

Market Statistics

Table with 4 columns: Index, % Change, London share price, % Change. Includes Base lending rates, Benchmark Govt bonds, FT 100 index, etc.

Companies in this section

Table listing various companies and their share prices. Includes Amstrad, Kellco, Bankers Trust, etc.

Chief price changes yesterday

Table showing price changes for various stocks. Columns include company name, price, and change.

Ford prepared to make full bid for Jaguar

By Kevin Done, Motor Industry Correspondent, in London

FORD, the US automotive group, is prepared to make a full bid for Jaguar, the UK luxury car maker. Ford said yesterday that it had at least 11.95 per cent of the Jaguar equity (21,935,300 shares)...

Olivetti last week returned to the front line of the global computer war

By Alan Cane, Technology Correspondent, in London

OLIVETTI last week returned to the front line of the global computer war with a display of technological virtuosity and marketing aggression which belies its lacklustre performance of recent years...



Olivetti Vittorio Cassoni

Table with financial data for Olivetti from 1985 to 1988. Columns include Net revenues, Operating income, etc.

Three keys to Olivetti's fight back

Alan Cane looks at the Italian computer group's recovery strategy

seen as the eminence grise behind a computer software alliance between AT&T and Sun Microsystems. This deal so frightened the leaders of the industry, IBM and Digital Equipment (DEC)...



Jeremy Lancaster, chairman of Wolsley, the world's largest plumbers' and heating merchants, which yesterday reported a 23 per cent profit rise. Page 25

Vickers acquires Ross Catherall

By Ray Bastford in London

VICKERS, the engineering, defence equipment and luxury car group, yesterday announced the £108.2m (£73.1m) cash purchase of Ross Catherall, the specialist steels, alloys and investment-casting manufacturer...

Dentsu plans overseas expansion

By Alice Rawsthorn in Tokyo

DENTSU, the Japanese marketing group which is the world's biggest advertising agency, plans to expand in the US and Europe by acquiring an international advertising network...

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INTERNATIONAL COMPANIES AND FINANCE

Dutch to sell off NMB stake in Fl 1.34bn issue

By Laura Raun in Amsterdam

ONE-THIRD or more of NMB Postbank, the newly-merged Dutch bank will be privatised in early December in a Fl 1.34bn (\$640m) international equity offer that may rank as the second largest flotation in Dutch history. This Dutch Government announced yesterday it would privatise a "significant part" of its 49 per cent stake in NMB Postbank. Another 4.65 per cent that has been temporarily parked at Pierson, Holding & Pierson also will be sold. If 30 per cent were sold it would amount to around 28m shares. The exact percentage will be decided at the last minute, according to a Dutch finance ministry spokesman. NMB Postbank shares closed yesterday at Fl 240.50, but will be split 5-for-1 before the privatisation, implying a price of around Fl 48. The bank, the fourth largest in the Netherlands with assets of Fl 163bn, is the result of the merger earlier this month of NMB, the third-ranking commercial bank, and Postbank, which was owned by the Dutch Government. NMB Postbank, Algemene Bank Nederland and Goldman Sachs will co-lead the offer in a gesture that is something of a compromise, following NMB Postbank's insistence on a top role in its own share offer. ABN's appointment was considered by some to be a political gesture - government compensation for arch rival Amsterdam-Rotterdam getting the syndicate leadership in DSM's privatisation. A "substantial portion" of the shares will be sold abroad, according to the Dutch finance ministry. About three-quarters of all shares are in Dutch hands now. Whether the issue will be pitched primarily to institutional or private investors has yet to be decided. Around 25 per cent of the shares are held by institutions and another 25 per cent by private investors. Payment will be made in January so the proceeds will help narrow the Government's gaping budget deficit in 1990. The biggest privatisation and flotation in the Netherlands was the Fl 1.5bn sale of one-third of DSM, the chemicals company, last month. In January an initial one-third of DSM was sold for Fl 1.3bn.

DnC and Bergen Bank agree share swap ratio

By Karen Fossell in Oslo

DEN NORSE Creditbank (DnC) and Bergen Bank, two of Norway's top three banks, which announced plans this month to merge to form Scandinavia's seventh largest bank, agreed an exchange ratio for shares of two DnC shares for one Bergen Bank share. The proposal is conditional, however, on approval of both banks' supervisory boards which have arranged extraordinary meetings for November 28. DnC and Bergen Bank also filed a request for a concession for the formation of Den norske Bank (DnB), the new merged bank, with the Norwegian finance ministry. The two banks will have combined assets of Nkr210bn (\$30.3bn). The proposal for the exchange ratio for shares is based on recommendations by the banks' advisers: Goldman Sachs on behalf of DnC and Morgan Grenfell for Bergen Bank. It is based on evaluations of the two banks' net asset values, their stock exchange values, earnings and "other relevant factors," the banks said. Mr Egil Gade Greve, chief executive of Bergen Bank who is to become chief executive of DnB, explained that the proposed exchange ratio is a result of a total appraisal based on estimates, and "has not been based on precise mathematical principles."

Asko rejects 'laughable' fraud allegations

A West German retailing group denies falsifying its accounts reports Haig Simonian

Asko, the West German retailing group which has recently faced a barrage of domestic and foreign criticism about both its finances and trading practices, has strenuously rejected allegations in the German press that it has been involved in falsifying its accounts. The claims, which came in last week's edition of Stern magazine, were based on information said to have been gathered by German crime officials who raided a number of the group's offices in June in connection with an investigation into alleged tax and customs irregularities at its Adler clothing subsidiary. Asko says investigations against some of its executives have now been called off on grounds of lack of evidence. Investigations are still proceeding into the activities of certain managers at Adler, although that affair is also likely to be dropped soon, it says. Asko has consistently denied the accusations were part of an extortion attempt by a former manager of one of its subsidiaries. However, in its latest issue, Stern also claimed that, while looking through large quantities of confiscated documents, crime investigators had come across material which they believed raised a suspicion that Asko had been falsifying its accounts. "The claim of falsifying accounts is laughable," said Mr Helmut Wagner, Asko's chief executive. The group's accounts had been adequately audited and approved, it maintained. The continuing media pressure on Asko comes at a particularly difficult time. Asko has a complex ownership structure, meaning that it is still defending itself from comparisons with Co op, the German retailer which was rescued from the brink of bankruptcy last month after allegations of years of financial malpractices by some of its former top executives. Moreover, Asko has suffered from the fact that its roots, like Co op's, stem from the German co-operative retailing movement. And Mr Wagner, like Mr Bernd Otto, the former chief executive of Co op, was in his youth actively engaged in left-wing politics, making him a bogey of some of Germany's right wing press. Indeed some papers, apparently seeing in Mr Wagner a potential future German economics minister, have been engaged in a particularly vituperative campaign against the group in general and its chief executive in particular. However, many of Asko's problems are of its own making. Before the Co op affair, Asko's complex structure was the object of much unfavourable comment. Since the revelations about Co op, attention

has switched all the more relentlessly onto Asko's structure. Moreover, Asko's own behaviour just before its DM870m (\$470m) rights issue last October has been subject to comment. Both the press and investors believed that two big shareholders, both of which are closely associated with Asko, would take up their rights. Their decision not to do so left many investors angry and Deutsche Bank, which led the deal, having to place a large additional amount of equity. The group has taken some steps to improve its image. The shrewdest of its investors, whose showy style is not to everyone's taste, has been making a conspicuous effort to step out of the limelight and establish a more collegial style of management at the top. Meanwhile, Asko has changed its auditors since the Co op affair and announced last week that it would produce fully-consolidated accounts from the present financial year. Including figures for a number of associated companies will satisfy certain critics and remove some of the most obvious similarities with Co op. The company also says it had commissioned a leading group of auditors to check its accounts from 1985-88 in order to reject the claims raised in the press regarding its accounting policies. However, critics reached such proportions late last week that even Deutsche Bank, Asko's banker, was forced into the fray. In an almost unprecedented televised defence of its relationship with the company, the bank vehemently rejected claims that it had in the past recommended clients to purchase Asko shares at "exaggerated" prices without sufficiently looking into the group's affairs. It also denied that it had accepted Asko's figures without fully satisfying itself as to their accuracy. "Since the beginning of its business relationship with Asko in 1977, business and accounting reports from Asko have been very carefully evaluated and the figures analysed exactly," it emphasised. The bank concluded by expressing confidence in Asko's accounts and in the ability of its auditors to do their job properly. In spite of the flood of adverse publicity, Asko has been going about its affairs, notably acquisitions, which have been responsible for catapulting it to the top league of German retailers in less than a decade. Holland remains its main focus at present. Undaunted by the failure of its legal bid to oblige Ahold, the Dutch supermarket chain, to re-enter co-

operation talks, Asko has now asked the Dutch courts to examine the entire procedure of issuing preferred shares to dilute the voting power of an unwanted shareholder. That was the method Ahold used to respond to Asko's purchase of a 12 per cent stake of its shares last August. At the same time, Ahold summarily ejected the German group from the three-way alliance being forged between Dutch, French and UK retailers. Unbowed by those blows, Asko has in the past 10 days bought an 8.8 per cent stake in Macintosh, a Dutch retailer which had sales of some Fl 1m (500m) last year. Some 56 per cent of the shares in Macintosh are owned by DSM, the Dutch group, which has indicated it does not wish to keep the stake, triggering speculation about further purchases by Asko, potentially as a fall-back should its continuing attempts to develop a closer relationship with Ahold fall through. Further acquisitions are likely, both domestically and in neighbouring European markets, notably Holland, where Mr Fred Lachotzki, Asko's deputy chief executive, has long experience. But recent events have shown that Asko's image still needs some polishing, especially at a time when much of the German press, smarting after the Co op affair, is looking for a substitute scapegoat.

Pargesa ahead halfway

By William Dulforce in Geneva

PARGESA, the Geneva-based financial and industrial group headed by Mr Gerard Eskenazi and Mr Albert Frère, yesterday reported SFr106.5m (\$65.7m) in net consolidated earnings for the first six months. This compares with the SFr160.2m achieved in the full year of 1988. Comparison with the first half of 1988 was not relevant, Pargesa said, because during that period it had received a significant positive contribution from Drexel Burnham Lambert, the New York investment bank. Pargesa's stake in DBL yielded a loss of SFr93m for 1988 as a whole, after the bank had to absorb a fine of \$650m

imposed by the US Securities and Exchange Commission. In May Pargesa said it expected to resume the growth rate - 21.3 per cent a year in net earnings in the previous four years - which had been missed last year. Yesterday it announced that its main operating companies were on budget, with contributions from Parfinance and Groupe Bruxelles Lambert having increased markedly. Current forecasts showed that net earnings would be higher than in 1988, "which should enable the company to continue its dividend policy." Last year the holding company raised its dividend to SFr65 from SFr62 a share.

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Générale des Eaux sees FF93bn year-end sales

By George Graham in Paris

GENERALE des Eaux, the leading French water and services group, reported a 30 per cent increase in first half profits to FF748m (\$119), thanks to stronger earnings in its water, energy and cleaning divisions and to gains from its portfolio of minority holdings. The group is forecasting a 25 per cent gain in net profits for the full year after last year's FFr1.05bn, with sales likely to reach FFr93bn, including around FFr20bn outside France. Consolidated operating profits rose 24 per cent to FFr1.13bn on sales 13 per cent higher at FFr45.4bn.

Earnings in cable television were depressed because a large number of new local networks came on stream, involving heavy start-up expenses. The group's radio telephone activities also showed the costs of expansion to cover the entire country. Earnings from minority holdings included, for the first time, around FFr100m from Générale des Eaux's 20 per cent stake in Electradine, the Belgian holding company. Results from Canal Plus, in which Générale des Eaux has a 22 per cent stake, rose 21.4 per cent.

Fokker projects double earnings

By Tom Burns in Madrid

FOKKER, the Dutch aerospace group, is predicting this year's net profit will be at least Fl 26.6m (\$12.7m), twice the 1988 figure. In the first half of this year the group recorded net profit of Fl 14.1m, writes our financial staff. The group made the forecast in the prospectus for a Fl 150m, 4.75 per cent convertible subordinated bond issue. The proceeds of the issue, combined with a 4 per cent SFr150m (\$92m) bond, will be used to increase production capacity for the Fokker-100, a 107-seater jet aircraft. Fokker plans to invest about Fl 300m in a second Fokker-100 assembly line which will raise annual production capacity to 67 in 1989, from 46 at present.

Murdoch negotiates to buy 25% of Grupo Zeta

By Tom Burns in Madrid

MR RUPERT Murdoch's News International was yesterday negotiating the acquisition of 25 per cent of Grupo Zeta, a large Barcelona-based newspaper, magazine and book publishing company, for Fl77m (\$58m). The deal could allow the Australian-born media magnate an option for an eventual controlling interest in the Spanish company. Last month News International earmarked Fl2.5bn for a 25 per cent share in the start-up costs of Unision, the Spanish television company led by Grupo Zeta which bid unsuccessfully for a commercial TV franchise.

It was understood yesterday that Mr Murdoch's interest in the Zeta group, Unision's parent company, was not a substitute for the earlier failed investment but "part and parcel of strategy to enter the Spanish market." Grupo Zeta owns a daily newspaper El Periodico which is published in Barcelona. Its stable of magazines includes Tiempo, a best-selling newsweekly, and interview, a publication that mixes soft porn and political scandal. Neither Grupo Zeta nor News International would confirm Mr Murdoch's prospective acquisition.


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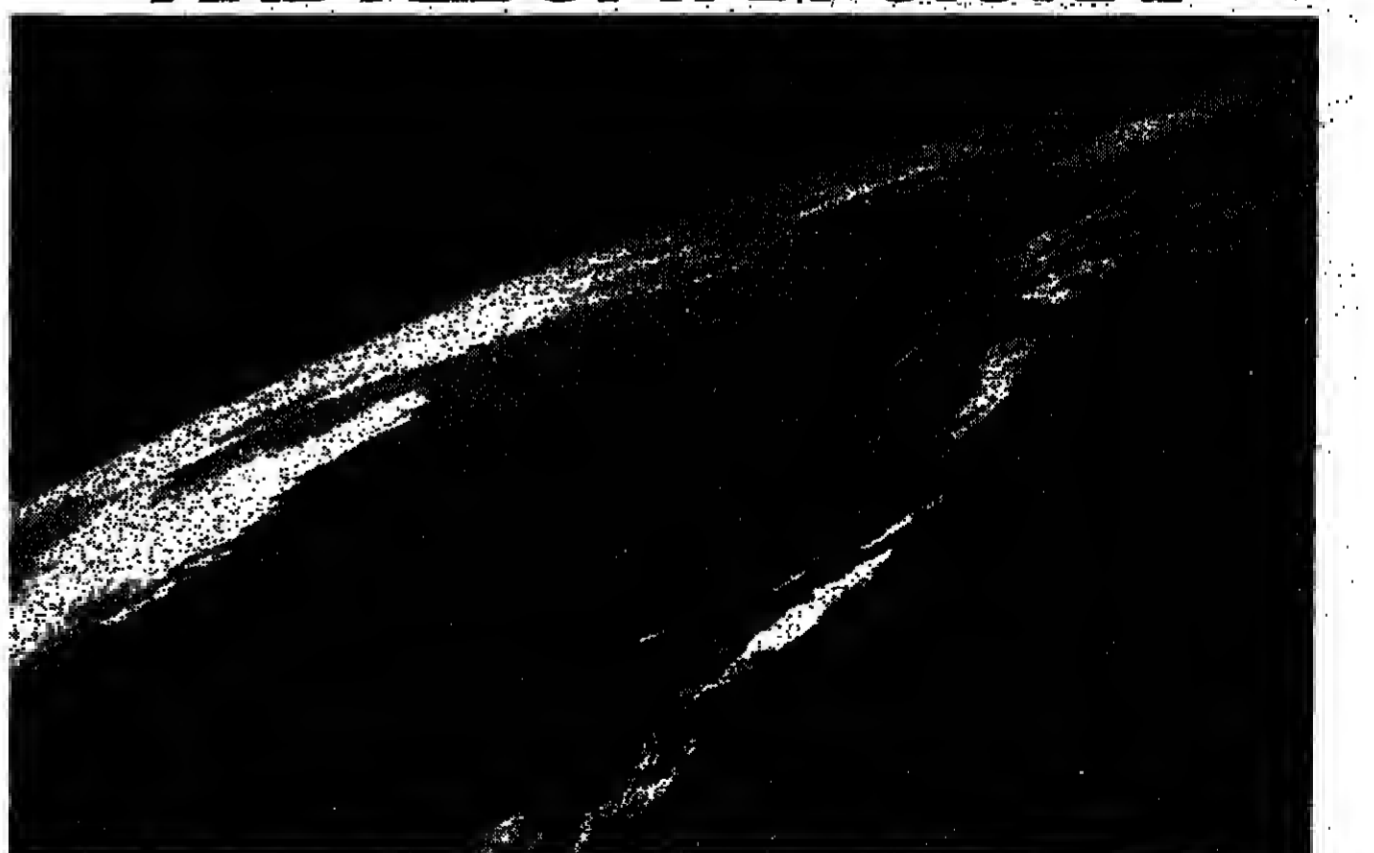
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INTERNATIONAL COMPANIES AND FINANCE

Exchange authorities examine Qintex asset sale plan

By Chris Sherwell in Sydney

SHARES in Mr Christopher Skase's Qintex Ltd and Qintex Australia remained suspended yesterday as Australian stock exchange authorities sought further information following his revelation of plans to sell key assets and merge the two companies.

Mr Skase said he was selling his Mirage resort properties in Australia and the US, plus the Adelaide station in his Channel Seven television network. Two regional stations, already the subject of an uncompleted disposal, will still be sold.

March agreed to invest a total of A\$440m for 49 per cent equity in the resorts. It is thought they may have first right to buy the remaining 51 per cent stake, subject to government approval. Company officials said in Tokyo they had not decided whether to buy the Mirage resorts stake.

Mr Skase blamed the group's liquidity problems on higher interest rates, the effect of the domestic pilots strike on the Australian resorts and the deferred disposal of the two regional television stations, which has been delayed by the collapse of the DFC group in New Zealand.

On his merger plan, Mr Skase said: "It is proposed that the ultimate holding company, Qintex Ltd, and Qintex Australia Ltd, will be amalgamated into a new single corporate entity, which will significantly reduce administration and operating costs."

Regarding Qintex Australia's results for the year to July, which are due by next Tuesday, he said these would show profit before interest, tax and depreciation of more than A\$170m. Net interest expenses, he said, would be A\$106m.

Skase: latest antipodean high flier brought to earth

The news that Mr Christopher Skase's Qintex media and resorts group is struggling to make ends meet adds the name of yet another antipodean entrepreneur to the list of those who have found themselves stretched on the rack of illiquidity, writes Chris Sherwell.

There were specific reasons too: put charitably, a strong tradition of entrepreneurship and a pressing need for domestic economic restructuring. Less charitably, greed, lax regulation, and a willingness to bend rules.

By 1986 - three years after the Labor Party arrived in power in Australia and two years after its counterpart won government in New Zealand - the entrepreneurs were a force to be reckoned with.

And in Australia by the State Bank of Victoria. The bigger names are suffering as well. What is astonishing is that those lessons could ever have been forgotten. Arrangements to borrow against rising values of shares and property are never sustainable, especially when constructed on a pyramid basis.

entrepreneurial stunts by acquiring direct control of his company through a group called Farlin, in one of the world's biggest takeovers. More importantly, Australasia still has some blue chips which are blue in anybody's eyes. New Zealand has the Fletcher Challenge forest products group, while Australia has companies like the steel, minerals and petroleum giant Broken Hill Proprietary, the mining groups CRA, Western Mining and MIM, the industrial groups BTR Nylax, Pacific Dunlop and CSR, and retailer Coles Myer.

From now on, European and North American capital markets - Belgian dentists and Mid-West doctors - will think twice about Australian corporate paper abroad. And the great deregulatory experiment is tarnished at home.

Malaysian Nestlé stake for sale

By Lim Siong Hoan in Kuala Lumpur

NESTLÉ, the Swiss food company, is to sell an 11 per cent stake in its 78-year-old Malaysian subsidiary, and is charging a hefty premium for its 100 per cent share.

At 520 ringgit a share, Nestlé's share offer is the most expensive made on the Kuala Lumpur stock exchange. The new block of Malaysian shares will be split three ways: 8 per cent to distributors of Nestlé's products, 23 per cent to the company's 2,000 employees, and the 14.3m remaining shares to be sold openly.

Nestlé's divestiture was initiated to comply with government edicts made in the early 1980s to accommodate local interest groups. Nestlé Malaysia, a holding company, was then formed and 30 per cent of its shareholding privately placed to Malays. The biggest shareholder among them is Lembaga Urusan dan Tabung Haji, an Islamic savings institution.

Cadbury loss signals cola war

By Chris Sherwell in Sydney

CADBURY SCHWEPPE'S, the British confectionery and soft drinks group, has lost its Pepsi-Cola franchise in Australia to Lion Nathan of New Zealand, ending a nine-year arrangement with the US group.

because Coca-Cola is now represented in Australia through the restructured Amatil group, recently renamed Coca-Cola Amatil. Amatil was previously controlled by BAT, which now owns the W.D. & H.O. Wills cigarette group.

Mr Frank Swan, chief executive of Cadbury Schweppes in Australia, yesterday played down the decision to part company with Pepsi.

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FINANCIAL TIMES

Samsung and Corning to open TV tube plant

By Maggie Ford in Seoul

SAMSUNG CORNING, the South Korean-US joint venture company, will today inaugurate a \$270m plant making TV picture tubes and integrated circuit packages as part of a big expansion in South Korea.

The plant, in a new government-owned industrial complex, will produce large picture tubes, ceramic integrated circuit packages, alumina powder and other components used in the electronics industry.

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INTERNATIONAL CAPITAL MARKETS

Japanese loans to Mexico 'dry up'

By Stefan Wagstyl in Tokyo

JAPANESE BANKS are unlikely to offer new loans to Mexico under the debt-relief scheme for Third World countries put together under the auspices of the Brady plan.

Like most of their US and European counterparts, Japanese banks are expected to choose instead to accept a 35 per cent cut in the value of the existing medium- and long-term loans or a reduction in the interest rates paid on these borrowings.

Mr. Satoshi Sunamura, a director of the Bank of Tokyo, said yesterday there was no incentive for banks to put up new money. As far as he knew, no Japanese bank intended to offer new loans.

Japanese banks, which are owed some \$10bn by Mexico, are Mexico's second-largest group of commercial creditors after US banks. The Japanese Ministry of Finance is expected to ease tax rules to allow Japanese banks to write off against tax any losses they suffer on the value of loans written down under the Mexican debt plan.

MoF moves to aid small savers

By Michio Nakamoto in Tokyo

JAPAN'S MINISTRY of Finance is moving nearer to introducing interest rate liberalisation into the retail market with the launch next April of money market certificates (MMCs) with free-floating interest rates for as little as 10m yen.

The reduction in the minimum denomination for MMCs will also foster competition among Japanese financial institutions, specifically the post offices, city banks and trust banks, which have been fighting to attract customers since interest rates were first liberalised in 1986.

As a result of the move, many depositors to the smaller-denomination MMCs are likely to move their funds from fixed-rate time deposits based on an official discount rate considerably lower than market rates.

AIBD loses another director

By Andrew Freeman

MR ERWIN FLUECKIGER, financial director of the Association of International Bond Dealers (AIBD), has resigned. Mr Flueckiger said he was taking up a position as general manager of a listed Swiss financial holding company from January 1.

Headhunters were only recently appointed to find a successor to Mr Frick, who is also staying on until the end of this year. One AIBD official had decided to leave after Mr Frick announced his departure, but Mr Flueckiger would not comment.

William Hill £350m loan launched

By Stephen Fidler, Euromarkets Correspondent

A \$350m secured term loan from the William Hill Group has been launched into syndication by Lloyds Bank Capital Markets.

The loan will provide part of the financing for the \$585m acquisition of the William Hill Organisation and Mecca Bookmakers from Grand Metropolitan and is being syndicated among about 80 banks.

Swaps written by Lloyds will ensure the interest costs to the company are fixed. Credit Suisse First Boston is arranging a \$150m, 364-day facility for Houston Industries, the US electrical utility which has moved into the cable television business.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on October 24

Table with columns: ISDOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, DEUTSCHE MARK STRAIGHTS, CONVERTIBLE, SWISS FRANKS. Includes bond names, amounts, yields, and prices.

Table with columns: ALIBRITISH RATE, NOTES, CONVERTIBLE, SWISS FRANKS. Includes bond names, amounts, yields, and prices.

Australia streamlines listing rules

By Chris Sherwell in Sydney

AUSTRALIA'S stock exchange has streamlined its listing rules to encourage leading overseas-based companies to list in Australia as "exempt foreign companies."

The number of foreign companies listed on the Australian stock exchange has risen from 22 to 25 in five years. They include Cadbury Schweppes, P&O and Delgatey from the UK; Waste Management from the US; Placer Dome from Canada; and Fletcher Challenge and Brierley Investments from New Zealand.

ASAHl ASAHl BREWERIES, LTD. Warrants (the "First Warrants") to subscribe for shares of common stock of Asahi Breweries, Ltd. issued with U.S. \$ 300,000,000 and 4% per cent Bonds due 1993 and Warrants (the "Second Warrants") to subscribe for shares of common stock of Asahi Breweries, Ltd. issued with U.S. \$ 1,000,000,000 and 3% per cent Bonds due 1993.

ACCOUNTANCY The Financial Times proposes to publish this survey on: 28TH NOVEMBER 1989 For a full editorial synopsis and advertisement details, please contact: WENDY ALEXANDER on 01-873 3524 or write to her at: Number One Southwark Bridge London SE1 9HL

SOCIÉTÉ FRANÇAISE D'INNOVATION POUR L'ÉLEVAGE (S.F.I.E.) has acquired 65% of the issued share capital of ALLFLEX HOLDINGS LIMITED a company listed in New Zealand from the GOODMAN FIELDER WATTIE GROUP BANEXI BNP PACIFIC Australia Ltd acted as Corporate Advisers to S.F.I.E.

HALF-YEAR REPORT 1989 Grolsch is one of the larger Dutch brewers, specialising exclusively in lager beer and concentrating on the quality segment of that market. Grolsch successfully exports to a growing number of countries and the proportion of turnover earned outside the Netherlands is increasing steadily.

THE Perfect Savings Partnership 14 DAYS NOTICE DEPOSIT 12.75% PA GROSS 1 YEAR FIXED DEPOSIT 13.25% PA GROSS

Form with fields for Name, Address, and contact information for Lombard.

Lombard The Complete Finance Service Deposit Accounts LEGAL APPOINTMENTS APPEAR EVERY MONDAY FOR FURTHER INFORMATION CONTACT 01 873 3000

Grolsch Grolsch is one of the larger Dutch brewers, specialising exclusively in lager beer and concentrating on the quality segment of that market. Grolsch successfully exports to a growing number of countries and the proportion of turnover earned outside the Netherlands is increasing steadily.

UK COMPANY NEWS

Wolseley exceeds City estimates with £120m

By Jane Fuller

WOLSELEY, the world's largest plumbers' and heating merchant, produced a 23 per cent increase, from £97.5m to £120m, in pre-tax profits for the year to July 31, beating market expectations by as much as £7m.

On future prospects, Mr John Footman, chief executive of building distribution UK, said: "At Plumb Center, before interest rates went up another 1 per cent [on October 5], we believed that sales might hold their own. Now we don't know."

Mr Lancaster said Familien Northwest, which had produced an annualised profits increase of 40 per cent, was benefiting from a business boom, particularly in the Seattle area, which was pulling in population. In California, the strength of demand was illustrated by the continuing lack of housing stock.

Investment paying off as St Ives rises 25%

By Ray Bashford

ST IVES Group increased its pre-tax profits by 25 per cent in the year to July 31 despite tighter conditions in the core magazine publishing business.

Fall in consumer demand hits Pressac

By Richard Tomkins, Midlands Correspondent

PRESSAC, the Nottingham-based manufacturer of electrical connectors and components, yesterday outlined plans for a re-shaping of the business to counter a severe downturn in profits caused by the collapse in demand for consumer electronics.

The main factor behind the fall in profits was a 30 per cent fall in sales in the domestic electronics division, which supplies wiring harnesses and connectors for television sets, microwave ovens and washing machines.

Mr White said a new business plan would see the group reducing its dependence on consumer markets by building up the automotive side and diversifying into different markets through a combination of product innovation and acquisitions.

for the economy is more than hypothetical. Like others, Pressac has avoided hitting the headlines with big redundancies, but has quietly shed no fewer than 500 of its 1,800 employees over the last 11 months through natural wastage.

F Cooper up 30% but warns on earnings

FREDERICK COOPER, the Midlands-based mini-conglomerate in which Newman Tonks has a 4.9 per cent stake, yesterday accompanied the announcement of a 30 per cent increase in pre-tax profits, from £6.7m to £8.72m, with a warning that earnings were likely to stand still in the current year, writes Richard Tomkins.

fully diluted, were higher at 18.1p, against 15.4p and a recommended final dividend of 2.5p makes the total 3.85p (3.25p).

Mr Kirk said there had been no further contact with Newman Tonks over its holding since the summer. He held to the view that the stake was aggressive.

Left to himself, Mr Kirk would like to finance further expansion of his security division by selling off parts of the materials handling and specialist engineering operations. Unbundling, he believes, is something he can manage quite well on his own.

Diamond loses its sparkle

By Jane Fuller

DIAMOND GROUP Holdings, which provides car breakdown insurance, said yesterday that it had suffered a substantial trading loss at its Yorkshire operation.

Diamond said an investigation was being carried out with the help of Arthur Andersen, its auditors.

In 1988 Diamond made a pre-tax profit of £1.23m on turnover of £5.1m. This followed two years in the red, related to the 1987 acquisition of loss-making mechanical breakdown insurance activities, which were merged accounted.

BOARD MEETINGS

Table listing board meetings for various companies including Overseas Inv Trust, Regins Health & Beauty, and others.

COMMENT

Mr Gavron also speaks with gloom about a recession in the magazine and book printing business. He is confident that the capital investment in equipment can carry it safely through any further tightening in the business, and in fact help deliver it contracts at present held by competitors less well prepared.

Pavilion joins forces in private health venture

By Andrew Bolger

Pavilion Leisure Holdings is to establish a joint company with two architects to develop and operate private health and leisure projects in the UK.

Twigrealm wins battle for MTS

THE BITTER battle over the future of Meat Trade Suppliers, the Smithfield-based sausage casing and butchers' sundries company and the centre of a family feud, finally came to an end yesterday as Twigrealm, one of the two property companies fighting for control, declared its bid wholly unconditional, writes Nikki Tsit.

Yesterday's denouement brings to an end a saga which started over a year ago, with boardroom changes at MTS leading to a charged annual meeting last November. The shares rose strongly as rumours of the group's "shell" potential grew, prompting the Stock Exchange to request their suspension in March - at well over 400p.

CIA GROUP PLC advertisement including share capital details, authorized shares, and contact information for Kleinwort Benson Limited.

CUPID PLC advertisement including share capital details, authorized shares, and contact information for Charlton Seal Schaverien Limited.

SHARE STAKES

Table listing share stakes for various companies including Albion, Credit Suisse, and Lawtex.

DIVIDENDS ANNOUNCED

Table listing dividends announced for various companies including Bonmers Hill, Cooper (Fred), and Dematron.

BUSINESSES WANTED

Advertisement for BIMEC INDUSTRIES, including contact information and details about the November issue.

Large advertisement for The Albert Fisher Group PLC, featuring a £150,000,000 Multiple Option Facility and listing various banks and financial institutions.

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UK COMPANY NEWS

Shares jump 60p as former Thomson T-Line team moves in
Diversification planned at George Ingham

By Clay Harris

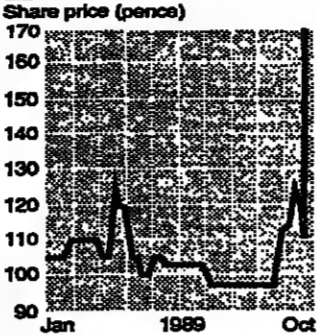
GEORGE INGHAM & Company, the Halifax-based worsted spinner, plans to diversify away from textiles with the financial backing of the team which built up Thomson T-Line, the mini-conglomerate taken over by Ladbroke Group in February.

John Philips and Mr Allan Duckworth, managing director and finance director respectively of Vernons, the football pools promoter which was Ladbroke's main target in buying T-Line.

Mr Philips and Mr Duckworth joined Vernons from Price Waterhouse last year. Ladbroke said they would leave Vernons early in 1990, although they would remain in their positions until successors were in place.

Smith New Court, the only market maker in the infrequently traded shares, said only 2,500 shares changed hands yesterday.

George Ingham



Share price (pence)
At 170p per share, Ingham has a market value of £3.4m.

Net assets rise 35% at Scottish Metropolitan

By Paul Cheseright, Property Correspondent

SCOTTISH Metropolitan Property, the biggest of the Scottish property investment groups, yesterday presented the latest results of a lengthy restructuring in the form of a 35 per cent increase in net assets and a similar advance in taxable profits.

Kwik-Fit rejects Continental

By Andrew Hill

KWIK-FIT Holdings, the car parts specialist, yesterday rejected proposals put forward by Continental, the West German tyre maker which owns 13.13 per cent of the UK group.

over the last few weeks, following the purchase last month of the 10 per cent stake. At that time Continental said it regarded its investment as long-term.

Continental - itself the subject of some takeover speculation at home - last Friday increased its stake from 10 per cent to 13.13 per cent.

Wilshaw attracted to magnet manufacturer

By Andrew Bolger

WILSHAW, an industrial and engineering products holding company, is to pay £3.6m for SG Magnets Holdings, which makes magnets used in automotive instruments and telephones.

Wilshaw has interests in tractor and aircraft components, metal powders, aluminium castings, and building products.

J-Wilkes expands with £1.2m drinks mat buy

By Jane Fuller

JAMES WILKES, the world's largest supplier of beer mats, has bought the drinks mat business of Smurfit Cartons for £1.2m.

year, he said, which would increase Wilkes' annual output to 1.15bn.

Value and Income higher

Value and Income Trust reported fully diluted net asset value of 76.5p at September 30, against 61.5p a year before.

Densitron reduced to £550,000

Lower pre-tax profits of £260,000, against £865,000, were announced by Densitron International, an electronic component maker, for the six months to end-September.

S&N sale approved

At an extraordinary general meeting, shareholders of Scottish & Newcastle Breweries approved a resolution to sell Thistle Hotels.

Table titled 'GRANVILLE SPONSORED SECURITIES' listing various companies and their securities with columns for High, Low, Price, Change, Div, Yield, and P/E.

ALLIANCE LEICESTER Alliance & Leicester Building Society £38,000,000 Subordinated Floating Rate Notes due 1998

THE REPUBLIC OF ARGENTINA NEW MONEY BOND DUE 1999

IG INDEX 9-11 GROSVENOR GAROENS, LONDON SW1W 0BO

ANGLO UNITED PLC \$535 million debt financing for the acquisition of Coalite Group PLC. Arranged by Samuel Montagu & Co. Limited.

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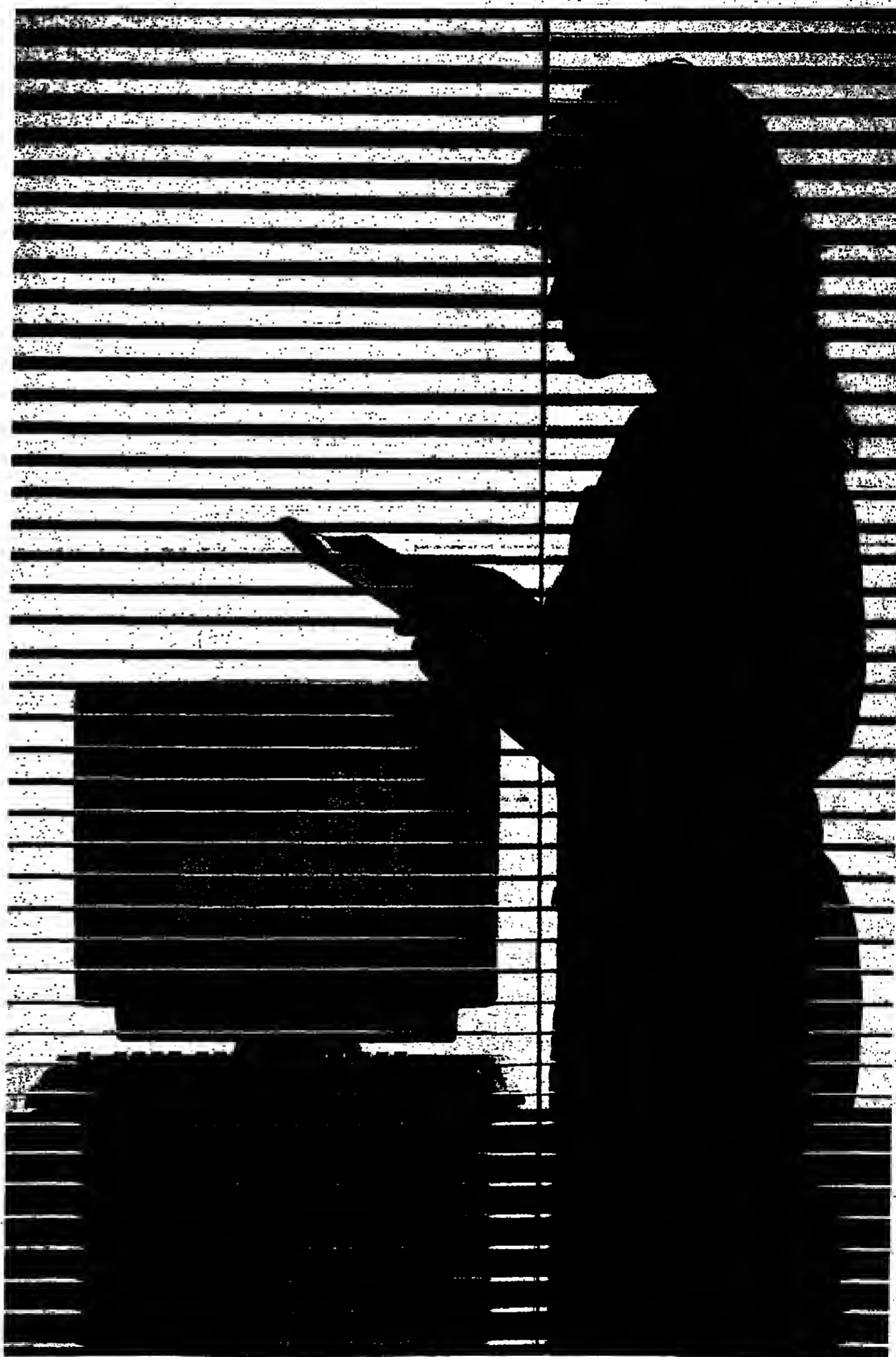
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HIGHLIGHTS OF 1989 ANNUAL RESULTS

	1989	1988	
SALES	£2,187m	£1,972m	UP 1.1%
PROFIT BEFORE TAX	£187.1m	£146.3m	UP 28%
EARNINGS PER SHARE	81.2p	73.7p	UP 10%
DIVIDENDS PER SHARE	25p	21p	UP 19%

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TONY GILL, CHAIRMAN.



TECHNOLOGY

Contact lenses at a throw away price

A LOW-COST way of making disposable contact lenses, developed by two private investors, is to be marketed worldwide by the British Technology Group.

The inventors, Bill Seden and Ron Hamilton, believe it could transform what they call a "large cottage industry" - making contact lenses into a fully integrated process industry similar to the pharmaceutical industry.

Contact lenses are already worn by about 40m people worldwide. Their supply and servicing is estimated to earn nearly £2bn a year.

BTG has acquired the British patents and plans to market the process globally, sharing earnings with the two inventors. They say the process can be used to make both the conventional contact lenses and the newer disposable ones, and can be put under computer control.

Barry Cartwright, an executive with BTG's inter-corporate licensing division, called it "a process in the right place at the right time." Disposable lenses - which need no solutions and can remain in the eye for up to a week - are the fastest-growing part of a market, with overall growth at about 5 per cent a year.

Unlike current labour-intensive processes, it makes the lens "untouched by hand" until unpacked by the customer. It uses a patented plastic moulding process in which a liquid chemical (the monomer) is formed into the lens, polymerised in its mould, and then sealed into the mould which forms its sales package.

For the user, it should offer a cheaper product and simpler hygiene. Also, BTG says that the process will make the lens convex-side up at all times, avoiding any risk of inserting it "inside out."

Seden and Hamilton have worked on the technology for the past 18 months. BTG believes that there are about 80 big makers of contact lenses worldwide, and expects to canvass about 40 in its efforts to negotiate licence agreements.

David Fishlock

The McVitie Group intends to give its rivals a run for their money in this year's Christmas biscuit market, by jacking up its range of tinned confectionery. The move is meant to combat the decline in market share suffered by the company in recent years, a decline which only came to light when a computer system was installed specifically for the group's senior executives.

The information on market share was not new. But the information was not presented in a way which made its significance apparent, says Vic McDonald, business systems manager of McVitie (formerly UB Brands), part of United Biscuits. "We knew that our sales dropped off over the Christmas period, but we assumed that was because people were not buying biscuits - they were buying something else," reports McDonald. "It was only when we overlaid the sales figures from our competitors that we realised we were losing market share to them."

The computer system installed by the McVitie Group is an executive information system (EIS), which extracts data from a company's web of internal computer systems - and external data sources - to give top managers an insight into their company and its place in the market.

The overriding reason for the installation of such systems is the need to sift out relevant information from the miles of computer print-outs that organisational computer networks spew out every year.

It's a brilliant irony that as more information is held on corporate systems, the briefing books get thicker and managers become inversely able to manage, says Ian Melkjohn, director of Business Intelligence, the EIS research and seminar organisation. "The relevant details that they need are disguised in all that data."

Although EIS systems were developed only within the last five years, they are winning an increasing number of friends in high places. The trend looks set to develop, with the market growing at over 30 per cent a year, according to International Data Corporation, the US market research organisation. Four years ago, worldwide sales for such software packages were worth \$30m (\$17m). By 1992 the market should grow to \$200m.

Top of the list of users are blue chip organisations in the US and the UK. In Britain they include British Telecom, ICL, Arthur Andersen, Thorn EMI,

Della Bradshaw reports on the growing relevance of executive information systems

The director's new best friend



Bank Xerox and the Wellcome Foundation. Companies in Finland and France are also taking the plunge.

Technically speaking, EISs are diverse, using a variety of computer hardware - everything from mainframes to personal computers - and software technologies. However, all EISs have three specific attributes:

• They make the information simple to assimilate by converting figures into pie charts, graphs or diagrams. The computers are also easy for technophobe managers to use - instead of keyboards, they can use mice, touch screens or infra-red remote control devices.

• They are based on exception reporting, so a part of the business that is doing well or badly can be isolated. Many companies use "traffic lights" so that a division performing outside a pre-set parameter - say, 5 per cent below its target turnover - is highlighted on the screen in red. Other performance would be highlighted in amber or green.

• They have dynamic reporting, so executives can "drill down" through layers of information to target relevant facts. If one division of a company, for example, showed a spectac-

ular downturn, the manager, spotting the red blob on the screen, could delve into the reasons for the failure. In the case of a retail chain, the initial graph might give a breakdown of sales for every region. Stripping away a layer might reveal sales in individual stores, and another layer might pinpoint the particular product line that was causing the sales bottleneck.

To drill down in this way, the software has to be ordered in a hierarchical fashion, not the usual alphabetical or numerical way it is stored on databases or in computer files. The main task of the EIS software is to order the data in this way, according to the needs of the individual executive. Tailoring the software package is a big task and accounts for about half the cost of installing an EIS.

Some systems, such as the one used by the McVitie Group, from Metapracis of Kingston upon Thames, store the data on floppy disks. Each Monday information on updated disks is fed into the Compaq personal computers used by 22 managers. The system in the boardroom, which is connected to a projection screen, is also updated.

The cost of the floppy disk-

based systems is comparatively low. McDonald reports that the installation cost of the McVitie system, plus the ongoing rental of the software, works out at £50,000 a year when written off over five years.

Other systems can cost up to £200,000 to install and are expensive to run, relying on direct links between the executive PC and the mainframe computer systems or outside databases. They are used by executives who need to know immediately of any developments - in the company's share price, for example.

For those companies, a new approach is needed in software writing. EISs challenge the conventional method, where a specification is agreed and then the software is cast in stone. Most successful implementations of EISs have come where a small-scale pilot, based on ideas put forward by the users, have been installed and then continuously updated - a sort of perpetual prototype.

Central to the success at ICL, reports Lang, has been in ensuring that the information on the system is what the executives need. "They are just too busy to use the system if the information is not relevant."

Melkjohn warns that the growing trend towards information technology departments specifying the EIS systems - rather than the executives providing the impetus - is likely to reduce the relevance of the information. "If that happens EISs could end up as just very expensive paperweights."

The EIS used by ICL is one of just a handful of systems

intended primarily to give its directors access to external, rather than internal, information, which could be of strategic advantage.

Elsewhere EISs are used to keep control on the internal workings of an organisation. Melkjohn believes that trends are beginning to emerge in the type of EISs being installed by different organisations.

The trends indicate that floppy disk-based systems are finding a home in diversified corporations, which have international arms reporting to headquarters on a monthly basis. But retail chains, which have an integrated stock, sales and ordering system, which is updated regularly, are open for systems which give more regular reports.

EIS systems are by no means a bed of roses, either technically or managerially. When employees are used to executives asking them for information they can feel redundant if a computer system is installed which by-passes their role. To combat that problem within ICL, each piece of information was given a sponsor - someone responsible for it.

Many companies installing EISs are considering buying a series of tools to build their own systems rather than buying packages from EIS companies such as Metapracis, Execucom of Austin, Texas, Pilot of Boston, Massachusetts (sold in the UK by Thorn EMI Computer Software), Comshare of Ann Arbor, Michigan and Planning Sciences of London. IBM has also announced that it is developing its own EIS.

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Early warning predictions that can save the day

A devastating series of storms, floods and other natural disasters striking several poor countries has led to two projects for the deployment of early warning techniques.

One is a programme by the Commonwealth Science Council which will study disaster prevention and management. It will focus the work of many technology research establishments, universities and government departments around the world. The project's aim is to exploit the development of telecommunications to make the world safe from the devastating effects of storms and floods.

The programme will help Commonwealth countries deal with disasters. It will focus on large-scale transport and industrial accidents as well as floods, hurricanes, landslides, earthquakes and drought. Currently, satellites passing above the Himalayas can determine the depth of snow cover and thereby predict the events, which can cause millions of lives and caused an estimated \$100bn in damage to property since the late 1960s.

According to the United Nations Centre for Science and Technology in New York, "The world has learned a lot about climatic and other forecasting. A global focus on measures to predict, if not prevent, dramatic natural phenomena is long overdue."

Remote sensing offers the first and vital early warning. Food control technologies, safer building techniques and land surveying give planners the option to resettle populations in less vulnerable areas.

"Land-based and airborne instrumentation can pick up the warning signs with great accuracy. Communications technology and microcomputers have been scaled to such convenient size and cost that it is almost criminal to leave poor and vulnerable populations defenceless in the face of predictable disasters."

Both programmes will explore a range of recent developments in relatively inexpensive areas such as electronic navigation, communication and detection channels. Other areas under study are disaster preparedness, risk assessment, planned responses to emergencies and disaster mitigation.

Thomas Land

TECHNOLOGY MARKET

Haden logo and Integrated Building Systems advertisement. Includes contact information for Ian Orr, Haden Young Limited, 100 High Street, Southgate, London, N14 6ES. Tel 01-882 6121

STRATEGIC MANUFACTURING advertisement. Rarely has such a group of leading thinkers and practitioners in competitive manufacturing been brought together for one conference. The 1989 International Conference on Strategic Manufacturing at The Gleneagles Hotel, Perthshire.

MARKETING & MANUFACTURING advertisement. Do you have a good Electronics product or idea but short on the above skills? We are looking for new products or just ideas, perhaps we can talk.

MIDLANDS BASED TECHNOLOGY COMPANY advertisement. wishes to sell development know-how on a product cooler suitable for beverages.

Battelle logo and Putting Technology to Work advertisement. Battelle Strategic Management Aids will give you the benefit of proven, reliable assistance in these vital decisions.

TISSUE CULTURE MEDIA advertisement. Serum based supplement of consistent quality for animal cell culture media, as an alternative to fetal calf serum.

TOPTech STUDIES advertisement. Is your organisation well prepared for the technical challenges and European opportunities of telecommunications in the 1990s? In response to clear market needs, TopTech Studies - in affiliation with the largest University of Technology in the Netherlands - offers a postgraduate career development course leading to the degree of CHARTERED TELECOMMUNICATIONS ENGINEER.

MANUFACTURING COMPANIES! advertisement. Expand and diversify with a proven approach to achieve: Higher Profitability Increased Turnover from acquisitions, manufacturing licences and joint ventures.

Participants from the following organisations were registered in our previous courses: AKZO, Ministry of Defence, Fundesco, APT, NKF Kabel, Shell, Datatraxx, Philips TDSN, NMB Bank, ESSO, PTT Dr Nether Laboratories, Du Pont de Nemours, Honeywell Bull, PTT Telecommunications, Geveke Electronics, IBM, PTT, Turkey, Ministry of Finance, KPMG, Heineken Nederland, Rekenentrum Rotterdam.

HI-TECH advertisement. MARKETING, ADVERTISING, PUBLIC RELATIONS. WE SPEAK YOUR LANGUAGE. HI-Tech Public Relations Limited, 247 Gray's Inn Road, LONDON WC1X 9JZ.

Q-SHARE advertisement. Does your company seek to improve product/service quality and profitability? Q-Share can help. For further details contact: Q-MAS Ltd., UMIST Quality Management Centre, P.O. Box 88, Manchester M60 1QD Tel: 061-200 3495.

FIBRE OPTICS advertisement. Come and learn more about fibre optics and installation at the Fibre Optics Users Exhibition, Barbican Exhibition Centre. 24-26 October 1989. Details: 0223 242946.

BASQUE COUNTRY advertisement. The Financial Times proposes to publish this survey on: 21st NOVEMBER 1989. For a full editorial synopsis and advertisement details, please contact: MR RICHARD OLIVER Tel (34 1) 577 09 09 Financial Times Serrano, 58 28001 Madrid Fax: (34 1) 564 18 92.

COMMODITIES AND AGRICULTURE

Go-ahead for pipeline to carry Canadian gas south

By Robert Gibbens in Montreal

THE NATIONAL Energy Board has decided to allow the construction of a pipeline to connect the natural gas reserves of Canada's Mackenzie Delta to markets in the south within the next decade.

reserves were found in the late 1960s and early 1970s, but have remained locked in by a 12-year-old moratorium on the trans-Canada system through the Mackenzie Valley to northern Alberta, and opposition from the native peoples of the North-West Territories.

Invik in the Delta and linking with the northern British Columbia transmission system. The Dene Indians, who with southern environmentalists successfully blocked the pipeline 12 years ago, want their land claims settled before finally accepting a Mackenzie Valley route.

Australian wheat crop forecast cut sharply

By Chris Sherwell in Sydney

THE DAMAGING combination of a wet winter followed by a dry spring has prompted a sharp downward revision in forecasts of Australia's wheat crop for 1989-90.

Zinc and lead supplies expected to be in balance during 1990

By Kenneth Gooding

SUPPLY AND demand for both lead and zinc should be roughly in balance in 1990, says the International Lead and Zinc Study Group.

zinc consumption of more than 2 per cent compared with the forecast for 1989, with strong growth coming from Brazil and in Asia, particularly from Korea.

capacity into full operation. Lead consumption this year is now forecast to total 4.58m tonnes, up 2 per cent on the 1988 level. Production is expected to show a 1 per cent increase to 4.68m tonnes, with higher output in Europe and the US largely offsetting a decrease in Canada.

Peru copper project tender fails to find bids

PLANS TO develop Peru's Cerro Verde II copper deposit have stalled after international tender failed to attract bids from financially qualified firms. Minero Peru, the state mining company said yesterday, Reuter reports from Lima.

Uranium resources 'adequate until well into next century'

By Kenneth Gooding, Mining Correspondent

THE POTENTIAL supply of uranium should satisfy expected demand at least until the year 2005, according to the Uranium Institute.

includes representatives from 43 companies spread over the entire spectrum of the nuclear fuel cycle, from electrical utilities, mining companies, fuel processors and traders drawn from 19 countries.

tonnes in the year 2005. The other takes into account inventory policies and suggests procurements will increase by about 47 per cent from 37,000 tonnes to 54,000 tonnes over the period.

The problem this season has been persistent wet weather during the winter months which delayed wheat plantings, followed by a lengthy period of hot and dry weather which is reducing prospective yields.

Aluminium output 'on target'

By Kenneth Gooding

NO CUTBACKS in primary aluminium production are needed even though a small supply surplus of the metal is now appearing, according to the Anthony Bird consultancy group.

comparing with copper, steel and plastics is now better than at any time in the past four years.

the supply/demand balance could be tightening by 1992. Production costs, which have risen strongly in the past two years, are set to fall in the early months of 1990, Bird says.

Breakthrough in hybrid seed making claimed

By Tim Dickson in Brussels

PLANT Genetic Systems, a biotechnology company based in Ghent, Belgium, yesterday claimed to have developed a novel system of producing hybrid seeds, which could bring significant benefits to the multi-billion dollar seed industry.

New ideas on EC 'overproduction tax'

By Tim Dickson in Brussels

NEW IDEAS on how to implement the EC's additional cereals co-responsibility levy - the tax on overproduction which is triggered if the Community harvest exceeds 160m tonnes - were aired at a meeting in Luxembourg yesterday.

cash flow difficulties for producers, the Commission has proposed that two estimates of the EC's cereals harvest should be made - the first to determine whether the 160m tonne threshold will be breached, the second to act as the final yardstick on which the payment should be based.

after the latest second figure. Mr John Gummer, the UK Farm Minister, broadly supported this approach and said its introduction was a condition of Britain accepting the Commission's proposal to waive the 0.3 per cent additional co-responsibility levy normally triggered by this year's estimated cereals production.

WEEKLY METALS PRICES

Prices from Metal Bulletin (last week's in brackets). ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 1,780-1,800 (1,800-1,850).

Rubber futures

THE LONDON Futures and Options Exchange expects to launch its long-awaited rubber contract on January 10, Mr David Landais, the project manager, said yesterday.

US MARKETS

IN THE METALS, gold, silver and platinum all rose following the lower stocks and US dollar, reports Drexel Burnham Lambert. Gold posted the biggest advance gaining 3.20 basis.

Chicago

SOYABEANS 5,000 bu mtr; cents/BU bushel

CRUDE OIL (Light) 42,000 US gallons

Dec 19.72 19.70 19.63 19.05

SOYABEAN OIL 60,000 lb; cents/lb

Dec 18.93 18.77 18.57 18.05

LONDON MARKETS

COPPER prices slid further on the London Metal Exchange yesterday as the easing of supply fears drove more speculators out of the New York market. The three months LME price touched a 10-week low of \$1,674 a tonne at one point before steadying to close \$1.50 down on the day at \$1,687.50 a tonne.

COCOA - London POX \$/tonne

Dec 745 744 750 743

LONDON METAL EXCHANGE

Aluminium, 99.97% purity (30 tonne)

LONDON BULLION MARKET

Gold (fine oz) \$ price

SPOT MARKETS

Crude oil (per barrel FOB)

CRUDE OIL (Light) 42,000 US gallons

Dec 19.72 19.70 19.63 19.05

SOYABEAN OIL 60,000 lb; cents/lb

Dec 18.93 18.77 18.57 18.05

WHEAT 5,000 bu mtr; cents/BU-bushel

Dec 40.70 40.76 40.76 40.00

SPOT MARKETS

Crude oil (per barrel FOB) + or - Dubai \$16.90-5.90w-0.10 Brent \$16.90-5.90w-0.10 W.T.I. (15m oct) \$19.70-9.70w-0.20

COCOA - London POX \$/tonne

Nov 725 720 730 710

POTASSIUM - SFE \$/tonne

Dec 120.00 119.00 120.00

SOYABEAN MEAL - SFE \$/tonne

Dec 142.00 143.00 143.00

CRUDE OIL - SFE \$/barrel

Dec 18.57 18.46 18.44 18.32

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Dec 18.57 18.46 18.44 18.32

LONDON STOCK EXCHANGE

US tremors undermine UK equities

THE FRAGILE confidence of the London stock market crumbled yesterday afternoon when New York stocks suffered a renewed setback in early trading. Shares were marked down heavily in London with market makers generally moving ahead of would-be sellers. Equities closed with a loss of 40 FT-SE points or 1.8 per cent and with little sign of recovery.

The fall in the UK market was the more discouraging in that prices had earlier softened only slightly despite a cautious reception for the latest UK trade figures and a gloomy report on industrial trends from the Confederation of British Industries (CBI).

more than 700 points points ahead as it waited for the UK September trade figures. The £1.64bn deficit, while not enough, was within market predictions and with the pound steady the stock market reacted calmly to show an immediate fall of 6 points.

Domestic interest rates now seem to be locked in to 15 per cent until the New Year, said Mr John Reynolds at Prudential-Bache, after reviewing the latest trade data. Market sentiment was also discouraged by the CBI survey which drew attention to concern over industrial investment.

gists remained relatively optimistic. The market is supported both by the substantial liquidity ratios among the institutions - around 5 per cent, according to market strategists - and also a general satisfaction with the current valuation of the equity market, which is perceived to be heading for a year-end yield of around 4.7 per cent.

Table with columns: Index Name, Oct 24, Oct 23, Oct 20, Oct 16, Oct 10, Year Ago, High, Low, % Change. Includes Government Secs, Fixed Interest, Ordinary Share, Gold Mines, FT-SE 100 Share, Ord. Div. Yield, P/E Ratio, SEAO Bargain, Equity Turnover, Equity Bargain, Shares Traded, Ordinary Share Index, FT-SE Hourly changes.

Table with columns: Index Name, Oct 24, Oct 23, Oct 20, Oct 16, Oct 10, Year Ago, High, Low, % Change. Includes QLT Edged Activity, FT-SE Hourly changes.

Assurances feature L & G

Life assurances provided some of the market's best performers, with the sector again driven by takeover speculation. Apart from Refuge and Britannic, with talk of French takeover activity, the best performer came from Legal & General (L&G).

year profits from £290m to £285m. He said that certain managed businesses, which include the Odeon cinema chain and Butlins, had not performed as well in the second half as in the first.

while Prudential were marginally ahead at 190 1/2 after 155p. Sun Life slipped back 15 to 118 1/2.

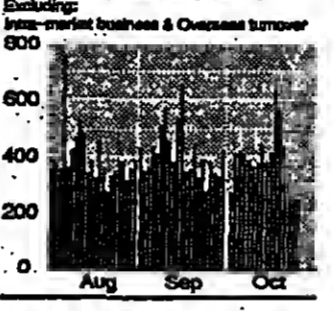
Brokers extended the recent strong showing, which has been seen by the market as increased insurance. GE Heath led the sector yesterday, closing 13 stronger at 499p, while Bradstock added 11 to 209p and Steel Barrill James 10 to 249p.

Jaguar news

The turbulence in the equity market masked a nervous session for Jaguar, as the shares responded to reports from the US market which was itself in the throes of another downturn in early deals.

Jaguar edged up to 700p at first as London traders absorbed the news that Ford Motor had increased its stake to 11.9 per cent of the equity of the UK luxury car maker.

The big-four banks fell with the rest of the market with selling building up towards the close. Midland, reflecting its recent outperformance against the other top banks, slipped 12 to 319p in turnover that failed to reach the 1m mark.



market. BP fell 5 1/2 to 294p; a large technical position in BP's October stock options expires today and should help the BP share price, dealers said. The market is also looking ahead to BP's third quarter figures due on November 9.

Shell came under strong selling pressure, hit by the steep early fall on Wall Street and also on switching into BP. At the close Shell were 4 down at 42 1/2 with a busy turnover of 6.1m shares.

Table titled 'TRADING VOLUME IN MAJOR STOCKS' showing trading volume for various companies like British Petroleum, Shell, etc.

Rank action

Rank Organisation, the entertainment and leisure group, was at the centre of attention from analysts and dealers for several only loosely related factors. Top of the list was third-quarter trading report from Xerox of the US, which owns the 51 per cent of Rank Xerox not held by Rank Organisation.

By the close, Jaguar had been dragged lower with the rest of the market but at 694p showed a fall of only 4. Turnover was a modest 3.8m shares as London awaited further news from Ford or from General Motors which has held discussions with Jaguar.

The threat of an engineers' strike hurt Rolls-Royce, down 3 at 185p, and British Aerospace, 14 off at 589p.

56 and a yield of 9.1 per cent for 1990, according to Mr Allum. His only note of caution is that many of those European orders will start in 1991 and that the company will therefore have to spend heavily next year to prepare the ground.

The property sector remained thinly traded as investors continued to worry about the impact of high interest rates. However, prices were supported by a shortage of stock. Land Securities rose a penny to 604p, while MEPC fell 2 to 502p.

Sainsbury bucked the downward market trend, rising 6 to 265p on a stock squeeze and bullish sentiment towards the company's growth prospects.

over the longer-term it will open up the possibility of it doing business with other soft drinks companies. The shares closed down 11 1/2 at 361p.

Overseas buying of Burton, in the face of recent UK analysts' downgradings, almost matched domestic selling but mystified dealers. Volume swelled to 3.7m shares as the price slipped 2 to 193p.

NEW HIGHS AND LOWS FOR 1989

NEW HIGHS (in £): Treasury Sec R, 1990, Treasury Sec 1989, Bank Interest, Domestic Finance, STORES, Covered Conv., ELECTRICALS (C), Kwik-Fit, ENGINEERING (I) Post, Cathodic Protection, Broomfield, Hilberts, Lloyd Thompson, Pugh, Royal Insurance, Coopers & Lysons, Overseas Textiles (I) Inpharm (C), TRYST (I) Topdown, OLS (I) Silitec, AMERICAN (I) Batahori Steel, Tessa, Inat, United, CAMBRIDGE (I) Group, Marwood, Island (I) CLF Yeoman.

But specialists took the view that the French have been holding off from buying more Refuge stock over the past couple of sessions. "The price moves so quickly that people are scared of selling the stock in case something happens," said one specialist, adding that there was no real evidence of big stakebuilding so far this week.

London & Manchester, another so-called bid favourite, initially climbed to 329p before settling a shade off at 315p.

Vickers' initially held up well on hopes that Mr Ron Brierley, the New Zealand entrepreneur who has a 14.6 per cent stake in the company, might launch a bid before Vickers swallowed Ross. But a seller eventually put in an appearance confirming views that, at best, Mr Brierley was not going to act on impulse.

A buyer of shares in chemicals group Cookson reappeared for the first time since last week's mini-crash, said dealers. They added that a strong titanium dioxide price also helped Cookson defy the market's slide to close 5 better at 306p.

Cadbury Schweppes was depressed by news that Lion Nathan, the New Zealand-based brewer, will buy the franchise to bottle, distribute and market Pepsi-Cola's soft drink products in Australia.

Richard Workman of Hoare Govett said: "Short-term the deal will be painful and will cost Cadbury's up to £5m. But

Other market statistics, including the FT-Actuaries Share Index and FT-Actuaries Traded Options, Page 24

APPOINTMENTS

New chief for Sheppards Moneybrokers

Mr T.S. Hibbit will be appointed vice chairman and chief executive of SHEPPARDS MONEYBROKERS on 1 November. He succeeds Mr P.G.B. Wills who is retiring as a director, but will remain a consultant. On the same date, Mr David Hopton will join the company as a director. He is currently with the Bank of England, where he has recently been working in the personal division. Mrs Susan Donovan and Mr Andrew Stuart have become associate directors.

AT CONTINENTAL BANK

Mr Michael Fortington (above) has been appointed managing director, risk management. He will be based at Continental's London office and will assume responsibility for all financial risk management marketing activity outside North America. Mr Fortington joins from Bankers Trust where he directed a unit responsible for marketing hedging products to US corporations.

ASSET MANAGEMENT

Mr Ralph Roseman has been appointed managing director of PROVIDENCE CAPITAL. He was general manager (services) of the parent company, Old Mutual, Cape Town. He succeeds Mr Gerth Griffin, who is returning to Cape Town.

ECONOMIC FORESTRY

Mr Mervyn Keese as divisional general manager of its garden leisure products division. He joins from the Palmer Group where he was group finance director with specific responsibilities for its pest and compost division acquired by RCF earlier this year.

BANK JULIUS BARR

Mr John Baker has been appointed president, treasury and foreign exchange. He was chief dealer at the bank's New York branch.

CONFERENCES 1989/1990

- 22-26 Nov 1989 9th Western Pacific Orthopaedic Association (WPOA) Meeting, 9th ASEAN Orthopaedic Association Meeting & 12th Singapore Orthopaedic Association Meeting.
23-26 Nov 1989 2nd Asian Dermatological Congress.
26-30 Nov 1989 2nd International Conference on Systemic Lupus Erythematosus.
4-8 Dec 1989 South East Asia Regional Computer Confederation Conference.
20-27 Jan 1990 World Symposium on Central Service in Hospital.
14-16 Mar 1990 Myopia International Research Foundation - 4th International Conference.
14-17 Mar 1990 International Conference on Ophthalmic Photography.

EXHIBITIONS 1989/1990

- 7-10 Dec 1989 Singapore Informatics 89.
14-18 Feb 1990 Asian Aerospace 90 Exhibition, Airshow & Conference.
18-24 Mar 1990 XXVI International Congress of Ophthalmology Exhibition.
3-6 Apr 1990 Food & Hotel Asia 90.
16-19 May 1990 SIBEX 90 - Singapore International Building Exposition.

CONVENTION CITY SINGAPORE

Where the world comes together. SINGAPORE CONVENTION BUREAU. Exchange of ideas, that is. Because as you can see from the list below, there's going to be a great deal happening in Singapore over the next couple of years.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

AUTHORISED UNIT TRUSTS

Main table containing unit trust information with columns for Unit Name, Unit Price, and other details. Includes sub-sections like 'Eagle Star Unit Trusts', 'Global Asset Management', 'Lloyds de Unit Trusts', etc.

GUIDE TO UNIT TRUST PRICING. Text explaining how unit prices are calculated, including details on net asset value, expenses, and rounding.

FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information with columns for Name, Price, and other details. Includes sub-sections like 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

Table listing various UK unit trusts such as Waverley Unit Trust, Wetherby Unit Trust, and others with their respective prices.

INSURANCES

Table listing insurance-related unit trusts and their prices.

Continued on page 36

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OFFSHORE AND OVERSEAS' and 'GUERNSEY (GIR RECOGNISED)'.

OFFSHORE AND OVERSEAS

GUERNSEY (GIR RECOGNISED)

MANAGEMENT SERVICES

GUERNSEY (GIR RECOGNISED)

LUXEMBOURG (GIR RECOGNISED)

JERSEY (GIR RECOGNISED)

JERSEY (GIR RECOGNISED)

JERSEY (GIR RECOGNISED)

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Table of unit trust prices for various funds, including columns for Name, Price, and Yield.

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Table of unit trust prices for various funds, including columns for Name, Price, and Yield.

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing various share funds, their managers, and performance metrics.

Money Market Trust Funds
Money Market Bank Accounts

UNIT TRUST NOTES
Notes on unit trusts and their performance.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like American Express, American International Group, and American Overseas Corp.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Canadian National, Canadian Pacific, and Canadian Tire.

BANKS, HP & LEASING

Table listing bank and hire purchase/leasing stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Bank of America, Citicorp, and Finance Trust.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Heineken, Carlsberg, and Diageo.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

BUILDING, TIMBER, ROADS - Contd

Continuation of Building, Timber, Roads stocks with columns for Stock, Price, Bid, Offer, and P/E.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like ICI, Shell Chemicals, and Dow Chemicals.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Debenhams, Debenhams, and Debenhams.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for Stock, Price, Bid, Offer, and P/E.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for Stock, Price, Bid, Offer, and P/E.

DRAPERY AND STORES - Contd

Continuation of Drapery and Stores stocks with columns for Stock, Price, Bid, Offer, and P/E.

ELECTRICALS

Table listing electrical stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Telecom, British Telecom, and British Telecom.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for Stock, Price, Bid, Offer, and P/E.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for Stock, Price, Bid, Offer, and P/E.

ENGINEERING

Table listing engineering stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like BAE Systems, BAE Systems, and BAE Systems.

ENGINEERING - Contd

Continuation of Engineering stocks with columns for Stock, Price, Bid, Offer, and P/E.

ENGINEERING

Table listing engineering stocks with columns for Stock, Price, Bid, Offer, and P/E.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Unilever, Unilever, and Unilever.

HOTELS AND CATERERS

Table listing hotel and catering stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Whitbread, Whitbread, and Whitbread.

INDUSTRIALS (Miscel.)

Table listing miscellaneous industrial stocks with columns for Stock, Price, Bid, Offer, and P/E.

INDUSTRIALS (Miscel.) - Contd

Continuation of Miscellaneous Industrial stocks with columns for Stock, Price, Bid, Offer, and P/E.

INDUSTRIALS (Miscel.) - Contd

Continuation of Miscellaneous Industrial stocks with columns for Stock, Price, Bid, Offer, and P/E.

INDUSTRIALS (Miscel.) - Contd

Continuation of Miscellaneous Industrial stocks with columns for Stock, Price, Bid, Offer, and P/E.

INDUSTRIALS (Miscel.) - Contd

Continuation of Miscellaneous Industrial stocks with columns for Stock, Price, Bid, Offer, and P/E.

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Continuation of Miscellaneous Industrial stocks with columns for Stock, Price, Bid, Offer, and P/E.

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INDUSTRIALS (Miscel.) - Contd

Continuation of Miscellaneous Industrial stocks with columns for Stock, Price, Bid, Offer, and P/E.

INDUSTRIALS (Miscel.) - Contd

Continuation of Miscellaneous Industrial stocks with columns for Stock, Price, Bid, Offer, and P/E.

INSURANCES

Table listing insurance stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Prudential, Prudential, and Prudential.

LONDON SHARE SERVICE

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LEISURE

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd

Table of share prices for Paper, Printing, Advertising companies including Newsprint, Printing, Advertising, etc.

TEXTILES - Contd

Table of share prices for Textiles companies including Textiles, Textiles, Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES - Contd

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades companies including Motors, Aircraft, Motors, etc.

PROPERTY

Table of share prices for Property companies including Property, Property, Property, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas, Overseas, Overseas, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations, Plantations, Plantations, etc.

MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers companies including Newspapers, Publishers, Newspapers, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes, Leather, Shoes, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South Africans, South Africans, South Africans, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles, Textiles, Textiles, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies including Finance, Land, etc, Finance, Land, etc, Finance, Land, etc, etc.

Eastern Rand

Table of share prices for Eastern Rand companies including Eastern Rand, Eastern Rand, Eastern Rand, etc.

Far West Rand

Table of share prices for Far West Rand companies including Far West Rand, Far West Rand, Far West Rand, etc.

O.F.S.

Table of share prices for O.F.S. companies including O.F.S., O.F.S., O.F.S., etc.

Diamond and Platinum

Table of share prices for Diamond and Platinum companies including Diamond, Platinum, Diamond, etc.

Central African

Table of share prices for Central African companies including Central African, Central African, Central African, etc.

Finance

Table of share prices for Finance companies including Finance, Finance, Finance, etc.

Australian

Table of share prices for Australian companies including Australian, Australian, Australian, etc.

NOTES

Stock Exchange dealing classifications are indicated to the right of security names. A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z, AA, AB, AC, AD, AE, AF, AG, AH, AI, AJ, AK, AL, AM, AN, AO, AP, AQ, AR, AS, AT, AU, AV, AW, AX, AY, AZ, BA, BB, BC, BD, BE, BF, BG, BH, BI, BJ, BK, BL, BM, BN, BO, BP, BQ, BR, BS, BT, BU, BV, BW, BX, BY, BZ, CA, CB, CC, CD, CE, CF, CG, CH, CI, CJ, CK, CL, CM, CN, CO, CP, CQ, CR, CS, CT, CU, CV, CW, CX, CY, CZ, DA, DB, DC, DD, DE, DF, DG, DH, DI, DJ, DK, DL, DM, DN, DO, DP, DQ, DR, DS, DT, DU, DV, DW, DX, DY, DZ, EA, EB, EC, ED, EE, EF, EG, EH, EI, EJ, EK, EL, EM, EN, EO, EP, EQ, ER, ES, ET, EU, EV, EW, EX, EY, EZ, FA, FB, FC, FD, FE, FF, FG, FH, FI, FJ, FK, FL, FM, FN, FO, FP, FQ, FR, FS, FT, FU, FV, FW, FX, FY, FZ, GA, GB, GC, GD, GE, GF, GG, GH, GI, GJ, GK, GL, GM, GN, GO, GP, GQ, GR, GS, GT, GU, GV, GW, GX, GY, GZ, HA, HB, HC, HD, HE, HF, HG, HH, HI, HJ, HK, HL, HM, HN, HO, HP, HQ, HR, HS, HT, HU, HV, HW, HX, HY, HZ, IA, IB, IC, ID, IE, IF, IG, IH, II, IJ, IK, IL, IM, IN, IO, IP, IQ, IR, IS, IT, IU, IV, IW, IX, IY, IZ, JA, JB, JC, JD, JE, JF, JG, JH, JI, JJ, JK, JL, JM, JN, JO, JP, JQ, JR, JS, JT, JU, JV, JW, JX, JY, JZ, KA, KB, KC, KD, KE, KF, KG, KH, KI, KJ, KK, KL, KM, KN, KO, KP, KQ, KR, KS, KT, KU, KV, KW, KX, KY, KZ, LA, LB, LC, LD, LE, LF, LG, LH, LI, LJ, LK, LL, LM, LN, LO, LP, LQ, LR, LS, LT, LU, LV, LW, LX, LY, LZ, MA, MB, MC, MD, ME, MF, MG, MH, MI, MJ, MK, ML, MM, MN, MO, MP, MQ, MR, MS, MT, MU, MV, MW, MX, MY, MZ, NA, NB, NC, ND, NE, NF, NG, NH, NI, NJ, NK, NL, NM, NN, NO, NP, NQ, NR, NS, NT, NU, NV, NW, NX, NY, NZ, OA, OB, OC, OD, OE, OF, OG, OH, OI, OJ, OK, OL, OM, ON, OO, OP, OQ, OR, OS, OT, OU, OV, OW, OX, OY, OZ, PA, PB, PC, PD, PE, PF, PG, PH, PI, PJ, PK, PL, PM, PN, PO, PP, PQ, PR, PS, PT, PU, PV, PW, PX, PY, PZ, QA, QB, QC, QD, QE, QF, QG, QH, QI, QJ, QK, QL, QM, QN, QO, QP, QQ, QR, QS, QT, QU, QV, QW, QX, QY, QZ, RA, RB, RC, RD, RE, RF, RG, RH, RI, RJ, RK, RL, RM, RN, RO, RP, RQ, RR, RS, RT, RU, RV, RW, RX, RY, RZ, SA, SB, SC, SD, SE, SF, SG, SH, SI, SJ, SK, SL, SM, SN, SO, SP, SQ, SR, SS, ST, SU, SV, SW, SX, SY, SZ, TA, TB, TC, TD, TE, TF, TG, TH, TI, TJ, TK, TL, TM, TN, TO, TP, TQ, TR, TS, TT, TU, TV, TW, TX, TY, TZ, UA, UB, UC, UD, UE, UF, UG, UH, UI, UJ, UK, UL, UM, UN, UO, UP, UQ, UR, US, UT, UU, UV, UW, UX, UY, UZ, VA, VB, VC, VD, VE, VF, VG, VH, VI, VJ, VK, VL, VM, VN, VO, VP, VQ, VR, VS, VT, VU, VW, VX, VY, VZ, WA, WB, WC, WD, WE, WF, WG, WH, WI, WJ, WK, WL, WM, WN, WO, WP, WQ, WR, WS, WT, WU, WV, WW, WX, WY, WZ, XA, XB, XC, XD, XE, XF, XG, XH, XI, XJ, XK, XL, XM, XN, XO, XP, XQ, XR, XS, XT, XU, XV, XW, XX, XY, XZ, YA, YB, YC, YD, YE, YF, YG, YH, YI, YJ, YK, YL, YM, YN, YO, YP, YQ, YR, YS, YT, YU, YV, YW, YX, YY, YZ, ZA, ZB, ZC, ZD, ZE, ZF, ZG, ZH, ZI, ZJ, ZK, ZL, ZM, ZN, ZO, ZP, ZQ, ZR, ZS, ZT, ZU, ZV, ZW, ZX, ZY, ZZ.

REGIONAL & IRISH STOCKS

Table of share prices for Regional & Irish Stocks including Regional, Irish, Regional, etc.

TRADITIONAL OPTIONS

Table of share prices for Traditional Options including Traditional, Options, Traditional, etc.

This service is available to every Company listed on the Stock Exchange through the FT Cityline help desk on 01-825-2128

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound above lows

CURRENCY MARKETS became volatile yesterday with the dollar and sterling rallying after showing nervous weakness.

The dollar reacted to a sharp fall in shares on Wall Street, sliding to a low of DM1.8550; to ¥141.55 from ¥142.30; to Sfr1.6120 from Sfr1.6250; and to FF6.2425 from FF6.3000.

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still finished below the technical support level of DM1.8400. It fell to DM1.8390 from DM1.8550; to ¥141.55 from ¥142.30; to Sfr1.6120 from Sfr1.6250; and to FF6.2425 from FF6.3000.

Another test for the dollar is likely to come today with publication of figures on third-quarter US Gross National Product.

The dollar picked up, as Wall Street came off its low, but kept a nervous eye on the equity market.

Manufacturing appears to be very soft. If the figures are a reliable guide, orders for non-defence capital goods, such as machine tools and assembly line components, fell 5.6 per cent.

The dollar rallied somewhat towards the London close, but US durable goods orders for September underlined the gloom, even though the fall of 0.1 per cent was much less than most forecasts.

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was encouraging, and helped to reverse the initial disappointment.

Sterling's sell-off on publication of the figures was a reaction from speculative funds, encouraged to move into the pound in an otherwise very quiet market on Monday.

At the close sterling was 1.15 cents higher on the day at ¥2.6075. It had also advanced to ¥2.6750 from ¥2.6700, but remained slightly weaker against European currencies.

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FINANCIAL FUTURES AND OPTIONS

LEFFE LIQUIDITY FUTURES OPTIONS

Table with columns for Strike, Call-Settlements, Put-Settlements, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns for Strike, Call-Settlements, Put-Settlements, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LEFFE BOND FUTURES OPTIONS

Table with columns for Strike, Call-Settlements, Put-Settlements, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LEFFE FX OPTIONS

Table with columns for Strike, Call-Settlements, Put-Settlements, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LEFFE EURO-DOLLAR OPTIONS

Table with columns for Strike, Call-Settlements, Put-Settlements, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LEFFE SHORT-TERM FUTURES OPTIONS

Table with columns for Strike, Call-Settlements, Put-Settlements, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

CHICAGO

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

JAPANESE YEN OMB

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LONDON (LIFFE)

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

U.S. TREASURY BOND OMB

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

THREE-MONTH EURO-DOLLAR OMB

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

U.S. INTERNAL GOVERNMENT BOND OMB

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

BURO-CURRENCY INTEREST RATES

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

EXCHANGE CROSS RATES

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

C IN NEW YORK

Table with columns for Date, Last, Previous.

STERLING INDEX

Table with columns for Date, Last, Previous.

CURRENCY MOVEMENTS

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

OTHER CURRENCIES

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

MONEY MARKETS

Bank keeps it tight

CREDIT CONDITIONS remained tight on the London money market yesterday, in spite of the fact that the Bank of England provided more than enough help to take out the underlying shortage.

Fixed period rates eased slightly, as share prices in London weakened in line with the slide on Wall Street, and sterling recovered after weakening on the UK trade figures.

Overnight money also eased slightly to 15 1/2-16 from 15 1/4-15 1/2 per cent, but this was on a day when the day-to-day credit shortage was only £250m, against £500m on Monday.

In New York the Federal Reserve did not operate in the banking system. Dealers were divided on whether the Fed needed to drain liquidity.

In Frankfurt call money remained at 7.90 per cent. The market believes the Bundesbank wishes to move the call rate further below the 8 per cent Lombard rate.

Overnight money also eased slightly to 15 1/2-16 from 15 1/4-15 1/2 per cent, but this was on a day when the day-to-day credit shortage was only £250m, against £500m on Monday.

In recent days the authorities have tended to under-heat the market, but the change to providing a surplus of nervousness was not a reaction to nervousness in the equity markets.

FT LONDON INTERBANK FIXING

Table with columns for Date, Unit, Rate, % change annual, % change 3 months, % change 1 month.

MONEY RATES

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

LONDON MONEY RATES

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

BASE LENDING RATES

Table with columns for Country, Unit, Rate, % change annual, % change 3 months, % change 1 month.

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Julia Carrick on 01-873 4664 Alison Nunn on 01-873 4677 or Jane Emma Peerless on 01-873 4064

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National Westminster Bank PLC. NatWest announces that with effect from Wednesday 1st November 1989 its Credit Zone Rate is increased from 21.5% to 22.5% p.a. (For the purposes of the Consumer Credit Act 1974, all Credit Zone agreements are amended accordingly.)

JOTTER PAD. A small, rectangular notepad with a grid pattern.

CROSSWORD

No.7,072 Set by MUTT. A crossword puzzle grid.

1 Lucky cat needs no capital to be in the money (9). 2 We all come from Tashit for the finale, bringing fragrant resin (5).

COUNTRY HOME ADVERTISING

appears every Saturday in the Weekend FT. For further information please call Kimberly Taylor on 01-873 3231/4886.

BASE LENDING RATES

Table with columns for Bank, Unit, Rate, % change annual, % change 3 months, % change 1 month.

DOWN

1 Loud breather gets thrown (5). 2 Turned up in ragged trousers, note (8).

ACROSS

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WORLD STOCK MARKETS

CANADA

AUSTRIA

Table of Austrian stock market data including company names, prices, and changes.

FRANCE (continued)

Table of French stock market data including company names, prices, and changes.

GERMANY (continued)

Table of German stock market data including company names, prices, and changes.

ITALY (continued)

Table of Italian stock market data including company names, prices, and changes.

NETHERLANDS

Table of Dutch stock market data including company names, prices, and changes.

SPAIN

Table of Spanish stock market data including company names, prices, and changes.

FINLAND

Table of Finnish stock market data including company names, prices, and changes.

Denmark

Table of Danish stock market data including company names, prices, and changes.

FRANCE

Table of French stock market data including company names, prices, and changes.

JAPAN

Table of Japanese stock market data including company names, prices, and changes.

NETHERLANDS

Table of Dutch stock market data including company names, prices, and changes.

TORONTO

Table of Toronto stock market data including company names, prices, and changes.

NEW YORK

Table of New York stock market data including company names, prices, and changes.

INDICES

Table of various stock indices including DOW JONES, S&P 500, and others.

TRADING ACTIVITY

Table showing trading activity for various markets and currencies.

TOKYO

Table of Tokyo stock market data including company names, prices, and changes.

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Advertisement for FT hand delivered in Turkey, featuring contact information for Istanbul 5120190/10 lines.

AMEX COMPOSITE PRICES

Large table of Amex Composite Prices for various commodities and metals, including prices and changes.

Vertical text on the left margin containing various advertisements and notices.

4pm prices October 24

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

12 Month					12 Month					12 Month					12 Month												
High	Low	Stock	Div. Yld.	1000/High	Low	High	Low	Stock	Div. Yld.	1000/High	Low	High	Low	Stock	Div. Yld.	1000/High	Low	High	Low	Stock	Div. Yld.	1000/High	Low	High	Low		
77 1/2	77 1/4	AA	12.33	233	25 1/2	77 1/2	77 1/4	AA	12.33	233	25 1/2	77 1/2	77 1/4	AA	12.33	233	25 1/2	77 1/2	77 1/4	AA	12.33	233	25 1/2	77 1/2	77 1/4	AA	
11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2
11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2
11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2
11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2	11 1/2	11 1/4	AGM	1.31	11	127	9 1/2

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NYSE COMPOSITE PRICES

NASDAQ NATIONAL MARKET

3pm prices October 24

Table of NYSE Composite Prices listing various stocks with columns for 12 Month High/Low, P/E Ratio, Dividend Yield, and Change from Previous Day.

Table of NASDAQ National Market listing various stocks with columns for 12 Month High/Low, P/E Ratio, Dividend Yield, and Change from Previous Day.

Small text block providing additional market information or commentary, possibly related to the NYSE data.

Advertisement for 'Your FT hand delivered in Norway' featuring William Ungeheuer, Time magazine's senior financial correspondent, and contact information for Oslo (02) 678310.

Advertisement for 'It's attention to detail' from SCANDIC CROWN HOTEL, highlighting the quality of service and amenities.

Advertisement for 'FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER' with a logo and promotional text.

AMERICA

Dow ends little changed after plunging 85 points

Wall Street

THE DECISION by the JAL board to remain independent for the time being, more evidence of economic weakness and continuing disappointment with third-quarter corporate earnings combined yesterday to produce the most nervous equity trading since the minicrash of October 13, writes Janet Bush in New York.

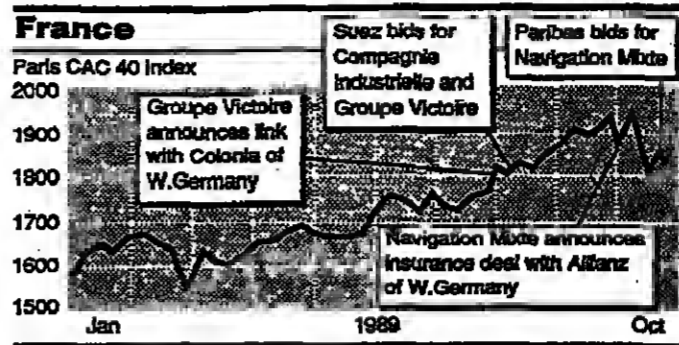
By late morning, the arbitrage had brought the futures and cash markets into line. The rebound during the morning brought the Dow back to a loss of about 30 points, but it then plunged 85 points again. During the afternoon, more arbitrage hit the market, but this tended to produce selling in the futures market and buying in the cash market.

After being buffeted about once again yesterday in the wash of Wall Street, the Paris market is looking particularly fragile. Until Friday October 13, the CAC General index had risen steadily since February in a relatively narrow band, but in recent weeks it has seemed to lack any strong underpinning from the fundamentals.

Fragile France bets on speculative stocks

Corporate fundamentals may not be as good as they look, writes George Graham

After being buffeted about once again yesterday in the wash of Wall Street, the Paris market is looking particularly fragile. Until Friday October 13, the CAC General index had risen steadily since February in a relatively narrow band, but in recent weeks it has seemed to lack any strong underpinning from the fundamentals.



year's and next year's likely profit increases, but also at the progression of earnings, smoothed out over a number of years to take account of cyclical fluctuations. This analysis made for the full year, even if these forecasts are, on average, for a gain of between 15 and 20 per cent. The banking sector, in particular, seems likely to record slower progress in the second half.

Over the longer term, too, a number of Paris analysts have begun to look not only at this year's and next year's likely profit increases, but also at the progression of earnings, smoothed out over a number of years to take account of cyclical fluctuations.

signals on the direction of the market, this money is seeking outlets in special situations. "We are bound to see increasing speculation as people see, more and more, that French companies just do not have the size they need for 1992 and thereafter," comments Mr John Fordyce, of brokers Ferri International.

thought to be potentially vulnerable. "There is a big family shareholding, but there is a big family to go with it," comments one Paris broker. The battles over the past few years for companies such as Duffour et Igon, Martell, Bénédictine or Frouvrou have shown that, once the bidding starts to mount, family loyalty is no longer enough.

EUROPE

Shaky bourses take fright at transatlantic troubles

CONTINENTAL bourses, still shaky after last week's battering, took fright at the early collapse in New York, some of them losing 2 or 3 per cent, writes Our Markets Staff. FRANKFURT found more reasons to fall. The CDU local election losses were taken more seriously than on Monday the threat posed by the IG Metall union loomed larger after fighting talk from its chairman, Mr Franz Steinkühler.

plunged on Wall Street's losses and then picked up marginally, ending 2.9 per cent lower. It was not clear how much of this was real business and how much was jobbers marking stocks down, but one analyst warned: "I think the institutions will get more and more scared if these volatile moves get more common."

of Montedison, down 1.86 at L1.925, spilled into other blue chips, including Fiat and Pirelli. The Comit index closed 9.04 lower at 682.43 in volume estimated at close to Monday's 1.150bn.

ASIA PACIFIC

Caution brings Nikkei's rising streak to halt

CAUTION won the day in Japan yesterday and share prices closed lower for the first time in six trading days, writes Michiko Nakazono in Tokyo. The underlying tone was still firm, however, and nine of the most actively traded issues gained against one loser. The Nikkei average turned sluggish only after early gains had pushed it to within easy reach of its record high of 35,689.98, registered on September 28.

the kind of thing we have in mind for Japan now," he added, with an embarrassed chuckle. The companies that are best placed to provide these amenities are the housing, real estate and railway companies that are involved in resort development. Eight of yesterday's top 10 most actively traded stocks were in those sectors.

topped the most active list, with 65.4m shares traded, and added ¥170 to a high of ¥7,560. Aoki, a medium-sized construction company, followed in volume terms with 32.5m shares and rose ¥90 to ¥1,540. Sekisui House was third with 25.5m shares and firmed ¥150 to ¥2,710.

at 2,131.54. Air New Zealand, however, finished its first day of trading at NZ\$2.75, a healthy premium of 35 cents over the issue price. National volume totalled 22m shares worth NZ\$49.4m, up from 7.2m and NZ\$12.5m.

NEW ZEALAND fell by 1.6 per cent in heavy trade after a holiday on Monday. Australian weakness hit it particularly hard in the afternoon, the Barclays index ending 34.02 down

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Tuesday October 24 1989, Monday October 23 1989, and Dollar Index. Rows list various countries and regions with their respective stock indices and percentage changes.

Advertisement for BHP Petroleum Pty Ltd, The Broken Hill Proprietary Company Limited, and Pacific Resources, Inc. Includes JPMorgan logo and text: "Morgan Guaranty assisted in the negotiations and acted as financial advisor to BHP Petroleum Pty Ltd".

JPMorgan logo and text: "JPMorgan".